



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

SCRCOG MEETING NOTICE & AGENDA

November 20, 2013 – 10:00 A.M.

**Location: 127 Washington Avenue, 4th Floor West
North Haven, CT 06473**

Full agenda materials can be found at our website – www.scrkog.org

1. Call to order and Introductions – Mayor John Picard, *Chairman*
2. **Presentation: Municipal Broadband Connections to Nutmeg Network-**
Jennifer March- Wackers, *Municipal Services Manager*, CRCOG, Wendy Rego,
CEN Business Manager and Jim Mindek, *CEN Director, Services & Member Relations.* Attached
3. Adoption of 10/23/2013 SCRCOG Minutes – First Selectman Michael Freda, *Secretary* Pages 3-5
4. Treasurer's Report for month ending 10/31/13 – First Selectman Fillmore McPherson, *Treasurer*
5. Transportation Committee Report – Mayor William Dickinson, *Chairman* Pages 6-14
 - a. Adopt Resolution to approve 2012-2015 TIP Amendment Twenty Pages 9,10
 - b. Ozone Air Quality Conformity Resolution Pages 11,12
 - c. PM 2.5 Air Quality Conformity Resolution Pages 13,14
 - d. Possible Action on LOTCIP
6. Adopt Preliminary Dues for FY 2014-2015 Page 15
7. Appoint Nominating Committee for 2014
8. Adopt January 2014 to January 2015 SCRCOG calendar for monthly meetings Page 16
9. Approve Regional Legislative Agenda Pages 17,28
10. Resolution Authorizing Application for Regional Performance Incentive Grant
(Continued Development of Regional GIS Data Services) Page 19, 20
11. Resolution Authorizing Application for Regional Performance Incentive Grant
(Nutmeg Network) Page 21
12. Resolution Authorizing Application for Regional Performance Incentive Grant
(LED Streetlights) Page 22
13. Congressional Report – Louis Mangini, *Legislative Aide to U.S. Rep. Rosa DeLauro*
Riju Das, *Aide to Senator Richard Blumenthal*,
Robert Michalik, *Aide to U.S. Senator Christopher Murphy*
14. SCRCOG Executive Director's Report – Carl Amento, *Executive Director*
15. REX Development Report – Ginny Kozlowski, *REX Executive Director*

The agenda and attachments for this meeting are available on our website at www.scrkog.org. Please contact SCRCOG for copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two week's notice.

"Necesidades especiales: a las personas con discapacidad auditiva se les proveerá con medios auditivos y/o intérpretes de signos. Igualmente intérpretes para personas que hablan poco inglés, pero será preciso avisar con dos semanas de antelación. Se puede solicitar la agenda en otro idioma que no sea inglés comunicándose con SCRCOG".



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

16. DESPP/DEMHS Report – John B. Field, Jr., *Region 2 Coordinator*
17. RPC Action Table for November
18. Regional Cooperation /Other Business
19. Adjournment

The agenda and attachments for this meeting are available on our website at www.scrkog.org. Please contact SCRCOG for copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two week's notice.

“Necesidades especiales: a las personas con discapacidad auditiva se les proveerá con medios auditivos y/o intérpretes de signos. Igualmente intérpretes para personas que hablan poco inglés, pero será preciso avisar con dos semanas de antelación. Se puede solicitar la agenda en otro idioma que no sea inglés comunicándose con SCRCOG”.

127 Washington Avenue, 4th Floor West, North Haven, CT 06473

www.scrkog.org T (203) 234-7555 F (203) 234-9850 camento@scrkog.org



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

TO: **SCRCOG Board**
FROM: **First Selectman Michael Freda, Secretary**
DATE: **November 12, 2013**
SUBJECT: **SCRCOG Minutes of October 23, 2013**

Present:

Bethany First Selectwoman Derrylyn Gorski
Branford First Selectman Anthony DaRos
East Haven Mayor Joseph Maturo
Hamden Mayor Scott Jackson – ***Vice Chairman***
Guilford First Selectman Joseph Mazza
Madison First Selectman Fillmore McPherson - ***Treasurer***
Milford Mayor Benjamin Blake
New Haven Mayor John DeStefano
North Haven First Selectman Michael Freda – ***Secretary***
Wallingford Mayor William Dickinson
West Haven Mayor John Picard
Woodbridge Joseph Hellauer, ***proxy for First Selectwoman Ellen Scalettar***

SCRCOG Staff Carl Amento – ***Executive Director***, Steve Dudley, Jim Rode, Al Ruggiero, Eugene Livshits, Chris Rappa

Other Guests: U. S. Senator Christopher Murphy; Lieutenant Governor Nancy Wyman, Mark Abraham, *DataHaven*; Miriam Brody, *Hamden-North Haven League of Voters*; Ginny Kozlowski and Barbara Malmberg, *REX Development*; Lori Vitagliano, *Regional Water Authority*; Shelly Saczynski, *United Illuminating*; William Villano, *Regional Workforce Alliance*; Edgar Wynkoop, *CT DOT*; Lou Mangini, *Office of U.S. Representative Rosa DeLauro*; Robert Michalik, *Office of U.S. Senator Christopher Murphy*; Pamela Hypolite, *CTRides*; Mark Zaretsky, *New Haven Register*

1. **Call to order and Introductions:**

Vice Chairman Scott Jackson, in the absence of Chairman John Picard, called the meeting to order at 10:10 a.m. All present introduced themselves.

2. **Presentation: State Government Update:**

Lieutenant Governor Nancy Wyman discussed the outlook for the upcoming state budget session.

3. **Presentation: Washington Report:**

United States Senator Christopher Murphy presented a report on the latest news from Washington affecting our state and region.

4. **Presentation: Greater New Haven Community Index 2013:**

Mark Abraham, Executive Director of DataHaven, reviewed DataHaven's recently released report. Highlights from the report were contained on pages 2-5 of the agenda packet. Bound copies of the complete report were distributed to the Mayors and First Selectmen at the meeting.

5. **Adoption of September 25, 2013 SCRCOG meeting minutes:**
First Selectman Freda presented the minutes as shown on Pages 6-8 of the agenda packet. Mayor Maturo moved that the minutes be approved. Mayor Blake seconded the motion. It was approved by all, except First Selectwoman Gorski who abstained.
6. **Treasurer's Report for month ending September 30, 2013:**
First Selectman McPherson presented the Treasurer's Report which is found on pages 9-10 of the agenda packet. The balance sheet shows that we have \$427,333 in cash and investments and \$136,044 due from CT DOT for transportation planning. Expenses seemed appropriate for the month. First Selectman McPherson moved for acceptance of the Treasurer's Report. Mayor Maturo seconded the motion, which carried unanimously.
7. **Transportation Committee Report:**
Mayor Dickinson presented the Transportation Committee Report contained on pages 11-14 of the agenda packet. Mayor Dickinson moved for the approval of 2012-2015 TIP Amendment Nineteen. First Selectman McPherson seconded the motion. It passed unanimously.

Senior Transportation Planner Steve Dudley reported on the DOT's Local Transportation Capital Improvement Program (LOTICIP). A subcommittee of the Transportation Technical Committee has been meeting to review and edit the DOT's proposed LOTICIP regulations. The subcommittee completed a re-draft of the regulations and submitted it before the October 1 deadline for comments. The subcommittee, Steve and Executive Director Amento met with the DOT Commissioner regarding the LOTICIP program on October 10th. The Commissioner seemed receptive to the Subcommittee's call for simpler program regulations. Revised guidelines are to be issued by CT DOT before November 1st.
8. **Resolution Re FY2014 Budget Revision #1:**
The proposed budget revision is on pages 15-17 of the agenda packet. The budget revision increases revenue by \$111,000 to account for the larger than anticipated State Grant in Aid. It also apportions expenditures from that revenue of \$80,000 for Envision Greater New Haven, \$12,000 for the Regional Jobs and Transit Access Study, and \$19,000 for follow-up work to the Shared Services Study. First Selectman McPherson moved to approve the budget revision. First Selectman Mazza seconded. The motion was approved unanimously.
9. **Resolution Authorizing the Executive Director to Negotiate and Execute an Agreement with the Regional Plan Association for the Envision Greater New Haven Project:**
A cover letter from the Executive Committee was at page 18 of the agenda packet. The project scope, budget and timetable are on pages 19-27 of the agenda packet. The resolution committing SCRCOG to 50% funding of the project was amended to make such funding contingent upon written commitment of, and continued ready availability of the remaining 50% of the funding for the project before SCRCOG funds were to be spent or continued to be spent. Mayor Maturo moved the resolution as amended. First Selectman Freda seconded the motion. It was approved unanimously as amended.
10. **Resolution Authorizing the Executive Director to Negotiate and Execute an Agreement with the CT Economic Resource Center and DataHaven for a Regional Jobs and Transit Access Study:**
The proposed study, which arose out of the NAACP of Greater New Haven's "Urban Apartheid" Study, is described on pages 30-31 of the agenda packet. The resolution is on pages 32-33 of the agenda packet. First Selectman Freda moved for approval of the resolution. First Selectman Freda seconded, and the motion passed unanimously.

11. **Congressional Reports:**

Louis Mangini, Aide to U.S. Representative Rosa DeLauro, and Robert Michalik, Aide to U.S. Senator Christopher Murphy, were in attendance but had nothing further to report given Senator Murphy's presentation. Riju Das, Aide to U.S. Senator Richard Blumenthal, was not able to attend, but sent a written report, which was distributed, inviting municipalities to attend an upcoming meeting on the commuter rail line power outage.

12. **SCROG Executive Director's Report:**

Executive Director Amento reported that OPM issued a preliminary Regional Planning Organizations (RPO) Boundary Study which reduces the number of RPOs in the state from 13 to 8. In the preliminary report there is no change made to SCRCOG's boundaries or to its 15 member municipalities.

SCRCOG's Regional Demographic Profiles were distributed to each member. These charts and maps can also be found on the SCRCOG website.

The Multi-Jurisdiction Hazard Mitigation Plan, covering 10 SCRCOG municipalities which did not have plans previously, has received a complimentary state DEEP review and is now being sent to FEMA for final approval. Completion of the Plan is a pre-condition to further FEMA funding for hazard mitigation projects.

The \$600,000 state grant-funded Regional GIS Project has been launched with active participation from a Regional GIS Advisory Committee composed of representatives from SCCOG-member municipalities. Meetings are being set up with each individual municipality.

The state grant-funded Shared Services/Operations Study has been underway since early August. The consultants and the Executive Director have interviewed officials in all of the 15 cities and towns to date. So far, fruitful areas for shared services have focused on revenue maximization and reimbursement from federal and state programs, cost-saving measures, technology, cooperative purchasing, website development, grant finding and writing, and best practices. SCRCOG has requested each municipality to submit its most recent capital plan. SCRCOG is participating in an effort to access newly-appropriated state grant funds to extend the Nutmeg Network broadband system to our region's cities and towns.

13. **REX Development Report:**

Executive Director Ginny Kozlowski referred to her written report on page 34 of the agenda packet.

14. **CT Rides Quarterly Report, July-September 2013:**

Pamela Hypolite, Outreach Coordinator for CTRides, reviewed the Quarterly Report attached to the agenda packet.

15. **RPC Action Table for September:**

The Action Table for October on page 35 of the agenda packet was reviewed.

16. **Regional Cooperation/ Other Business:**

Chairman Picard, all of the SRCOG members, and all present joined in wishing First Selectman Anthony "Unk" DaRos a happy and healthy retirement, and all expressed appreciation for his many years of dedicated service to his town and to our region.

17. **Adjournment:**

Mayor Maturo moved for adjournment. Mayor DeStefano seconded the motion and all approved. The meeting adjourned at 11:30 a.m.

Respectfully submitted,

First Selectman Michael Freda, Secretary

South Central Regional Council of Governments
2012-2015 TRANSPORTATION IMPROVEMENT PROGRAM
Amendment Number 20

Project	0170-3066 2011-a16-3 Edison Road Extension
Changes	Amendment 20 adds a new project
Reason	Town of Orange administered project to extend Edison Rd from its current terminus to Marsh Hill Rd a length of Approximately 2,200 Ft
Project	0170-3066 2011-a16-3 Repair/ Replace overhead sign supports NHS routes
Changes	Amendment 20 moves Final Design phase funding to FY14
Reason	Action is necessary to maintain project schedule

South Central Regional Council of Governments
 FFY2012-FFY2015 Transportation Improvement Program
 Amendment 20

State Project 0106-0125

SCRCOG # 2013-A20-1

Municipality Orange

Proposed

Project Name Edison Road Extension

Description Town of Orange administered project to extend Edison Rd from its current terminus to Marsh Hill Rd a length of Approxiamtely 2,200 Ft

Current TIP Funding (In Thousands)

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>	<i>FYI</i>
Sect 125	CON	Federal			238		
TIP Funds	\$238		0	0	0	238	0

Amendment Notes

FY 12 TIP Amend 20 addsnew project

South Central Regional Council of Governments
 FFY2012-FFY2015 Transportation Improvement Program
 Amendment 20

State Project 0170-3066

SCRCOG # 2011-a16-3

Municipality Statewide

Proposed

Project Name Repair/ Replace overhead sign supports NHS routes

Description Repair or replace overhead sign supports do to deterioration and/ or end of useful life.
 Estimates are preliminary for 2014 actual locations based on Bridge safety priority list

Current TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>	<i>FYI</i>
NHS	PD	Federal	80				
		State	20				
	FD	Federal		80			
		State		20			
NHPP	CON	Federal			2,800		
		State			700		
Total Cost	\$3,700	0	100	100	3,500	0	0

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>	<i>FYI</i>
NHS	PD	Federal	80				
		State	20				
	FD	Federal			80		
		State			20		
NHPP	CON	Federal			2,800		
		State			700		
TIP Funds	\$3,700	0	100	0	3,600	0	0

Amendment Notes

FY10 TIP Amend 16 adds new project. FY10 TIP Amend 23 splits ENG into PD/FD.
 FY 12 TIP Amend 18 increases CON funds and changes source FY12 TIP Amend
 20 moves FD to FY14



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

Resolution

Fiscal Year 2012-Fiscal Year 2015 Transportation Improvement Program Amendment Twenty

Whereas: U.S. Department of Transportation “Metropolitan Planning Regulations” (23 *CFR* 450) prescribe that each metropolitan planning organization maintain a financially constrained multi-modal transportation improvement program consistent with a *State Implementation Plan for Air Quality (SIP)* conforming to both U.S. Environmental Protection Administration-established air quality guidelines and *SIP*-established mobile source emissions budgets; and

Whereas: The Council, per 23 *CFR* 450.324 and in cooperation with the Connecticut Department of Transportation (ConnDOT) and public transit operators and relying upon financial constraints offered by ConnDOT, adopted a *Fiscal Year 2012-Fiscal Year 2015 Transportation Improvement Program* on January 25, 2012, after finding the *Program* conforming per U.S. Environmental Protection Administration (U.S. EPA) final conformity rule (40 *CFR* 51 and 93) and relevant Connecticut Department of Transportation air quality conformity determinations: *Air Quality Conformity Reports: Fiscal Year 2012-2015 Transportation Improvement Program* and the Region’s *Long-Range Transportation Plans—2011 to 2040, (April, 2011)*; and

Whereas: The Council, on January 25, 2012, indicated that periodic *Program* adjustment or amendment was possible; and

Whereas: Projects referenced in the *Program* amendment (below) are consistent with the region’s long-range transportation plan (*South Central Regional Long Range Transportation Plan—2011 to 2040, (April, 2011)*); and

Whereas: Council *Public Participation Guidelines: Transportation Planning* have been observed during the development of the proposed *Program* amendment (below); and

Whereas: By agreement between the Council and the Connecticut Department of Transportation, public involvement activities carried out by the South Central Regional Council of Governments in response to U.S. Department of Transportation metropolitan planning requirements are intended to satisfy the requirements associated with development of a *Statewide Transportation Improvement Program* and/or its amendment; and

Whereas: Council of Governments’ review of transportation goals, projects and opportunities may result in further adjustment or amendment of the *Program*.



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS
Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

Resolution

Fiscal Year 2012-Fiscal Year 2015 Transportation Improvement Program Amendment Twenty (continued)

Now, Therefore, Be It Resolved By the Council of Governments:

The *Program Amendment Twenty* shall be transmitted to the Connecticut Department of Transportation, for inclusion in the *State Transportation Improvement Program*

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on **November 20, 2013**

Date: **November 20, 2013.**

By: _____
First Selectman Michael Freda, *Secretary*
South Central Regional Council of Governments



Carl J. Amento, Executive Director

Resolution

Conformity with the Clean Air Act - OZONE

Whereas,

the South Central Regional Council of Governments is required to submit an Air Quality Conformity Statement to the US Federal Highway Administration (FHWA) and to the US Environmental Protection Agency (EPA) in accordance with the final conformity rule promulgated by EPA (40 CFR 51 and 93) when adopting an annual Transportation Improvement Program or when effecting a significant revision of the Region's Transportation Plan; and

Whereas,

Title 42, Section 7506 (3) (A) states that conformity of transportation plans and programs will be demonstrated if:

1. the plans and programs are consistent with recent estimates of mobile source emissions;
2. the plans and programs provide for the expeditious implementation of certain transportation control measures;
3. the plans and programs contribute to annual emissions reductions consistent with the Clean Air Act of 1977, as amended; and

Whereas,

it is the opinion of the South Central Regional Council of Governments that the plans and programs approved today, November 20, 2013, and submitted to FHWA and EPA conform to the requirements of Title 42, Section 7506 (3) (A) as interpreted by EPA (40 CFR 51 and 93); and

Whereas,

The State of Connecticut has elected to assess conformity in the Connecticut portion of the New York-Northern New Jersey-Long Island, NY-NJ-CT Ozone Marginal Nonattainment area (Fairfield, New Haven and Middlesex Counties) and the Connecticut Department of Transportation has jointly assessed the impact of all transportation plans and programs in these Nonattainment areas (Ozone Air Quality Conformity Report August 2013); and

Whereas,

The Connecticut Department of Transportation's assessment (above) has found that plans and programs jointly meet mobile source emission's guidelines advanced by EPA pursuant to Section 7506 (3) (A).

Now, Therefore, Be It Resolved by the Council of Governments:

That the South Central Regional Council of Governments finds that the 2011-2040 South Central Regional Long Range Transportation Plan and the South Central Regional Council of Governments Fiscal Year 2012-2015 Transportation Improvement Program and all Amendments conform to air quality requirements of the U.S. Environmental Protection Administration (40 CFR 51 and 93), related U.S. Department of Transportation guidelines (23 CFR 450) and with Title 42, Section 7506 (3) (A) and hereby approves the existing August 2013 Ozone Air Quality Conformity Determination. This finding of conformity is based solely upon the Connecticut Department of Transportation assessment of conformity with the Clean Air Act.

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on November 20, 2013.

Date: November 20, 2013

By: _____
First Selectman Michael Freda, Secretary
South Central Regional Council of Governments



Carl J. Amento, Executive Director

Resolution

Conformity with the Clean Air Act – PM 2.5

WHEREAS,

the South Central Council of Governments (SCRCOG) is required to submit an Air Quality Conformity Statement to the US Federal Highway Administration (FHWA) and to the US Environmental Protection Agency (EPA) in accordance with the final conformity rule promulgated by EPA (40 CFR 51 and 93) when adopting an annual Transportation Improvement Program or when effecting a significant revision of the Region's Transportation Plan; and

WHEREAS,

Title 42, Section 7506 (3) (A) states that conformity of transportation plans and programs will be demonstrated if:

1. the plans and programs are consistent with recent estimates of mobile source emissions;
2. the plans and programs provide for the expeditious implementation of certain transportation control measures;
3. the plans and programs contribute to annual emissions reductions consistent with the Clean Air Act of 1977, as amended; and

WHEREAS,

it is the opinion of the South Central Regional Council of Governments (SCRCOG) that the plans and programs approved on November 20, 2013 and submitted to FHWA and EPA conform to the requirements of Title 42, Section 7506 (3) (A) as interpreted by EPA (40 CFR 51 and 93); and

WHEREAS,

The New York – Northern New Jersey – Long Island, NY-NJ-CT area is designated a PM 2.5 Nonattainment area; and

WHEREAS,

The State of Connecticut has elected to jointly assess conformity in all PM 2.5 nonattainment areas in Connecticut (Fairfield County and New Haven County) and

WHEREAS,

The results of the required emissions analysis performed by the Connecticut Department of Transportation on the Regional Long Range Plan (April 2011) and the FFY 2012-2015 TIP shows that the implementation of the projects contained therein will result in emissions of PM2.5 in each analysis year that are less than the emissions of the baseline year; and

Now, THEREFORE BE IT RESOLVED,

That the South Central Council of Governments (SCRCOG) finds that the Regional Long Range Plan (April 2011) and the FFY 2012-2015 TIP conform to air quality requirements of the U.S. Environmental Protection Administration (40 CFR 51 and 93), related U.S. Department of Transportation guidelines (23 CFR 450) and with Title 42, Section 7506 (3) (A) and hereby approves the August 2013 PM2.5 Conformity Determination.

CERTIFICATE

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments (SCRCOG) certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on November 20, 2013.

Date: November 20, 2013

By: _____
First Selectman Michael Freda, Secretary
South Central Regional Council of Governments

***Proposed Fiscal Year 2015 SCRCOG Municipal Dues
Preliminary for Municipal Budgeting Purposes***

The *Municipal Dues* schedule below is prepared to aid local officials in the development of municipal budgets. Dues to SCRCOG are based on a per capita rate.

The proposed schedule for FY 2015 is calling for no increase in the per capita rate (\$0.27), but does make adjustments due to shifts in population. This proposal assumes a FY14/15 work program similar to the current year, with similar staffing. SCRCOG By-Laws prescribe the use of the most current set of Connecticut Department of Health Services' municipal population estimates (July 1, 2012). All SCRCOG dues are rounded to the nearest \$100.

Final dues are approved by resolution of the full SCRCOG in conjunction with the *FY 2015 Operating Budget* in April.

<i>Municipality</i>	<i>FY 13/14 Dues</i>		<i>FY 14/15 Dues</i>	
	<i>Population ⁽¹⁾</i>	<i>0.27</i>	<i>Population ⁽²⁾</i>	<i>0.27</i>
<i>Bethany</i>	5,554	1,500	5,550	1,500
<i>Branford</i>	27,980	7,600	28,024	7,600
<i>East Haven</i>	29,209	7,900	29,190	7,900
<i>Guilford</i>	22,340	6,000	22,403	6,000
<i>Hamden</i>	60,868	16,400	60,863	16,400
<i>Madison</i>	18,239	4,900	18,291	4,900
<i>Meriden</i>	60,770	16,400	60,638	16,400
<i>Milford</i>	52,675	14,200	52,981	14,300
<i>New Haven</i>	129,585	35,000	130,741	35,300
<i>North Branford</i>	14,383	3,900	14,379	3,900
<i>North Haven</i>	24,054	6,500	24,033	6,500
<i>Orange</i>	13,933	3,800	13,935	3,800
<i>Wallingford</i>	45,062	12,200	45,179	12,200
<i>West Haven</i>	55,477	15,000	55,404	15,000
<i>Woodbridge</i>	8,976	2,400	8,965	2,400
<i>Total</i>	569,105	153,700	570,576	154,100

(1) State of Connecticut, Department of Public Health, Estimated Population in Connecticut Towns As of July 1, 2011.

(2) State of Connecticut, Department of Public Health, Estimated Population in Connecticut Towns As of July 1, 2012.



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

2014 MEETING SCHEDULE

UNLESS NOTIFIED OTHERWISE

- All meetings shall take place at the SCRCOG Office, 127 Washington Avenue, 4th Floor West, North Haven, CT 06473
- SCRCOG shall meet on the 4th Wednesday of each month, except for *November*, when it meets on the 3rd *Wednesday*, and in *December* on the 2nd *Wednesday*.
- The SCRCOG Executive Committee shall meet, when necessary, before the Regular Board Meeting.

2014 MEETING SCHEDULE

SCRCOG's Regular Board Meetings take place at 10:00 A.M.

The Executive Committee Meetings are at 9:00 A.M. (when necessary)

January 22, 2014	July 23, 2014
February 26, 2014	August 27, 2014
March 26, 2014	September 24, 2014
April 23, 2014	October 22, 2014
May 28, 2014	November 19, 2014
June 25, 2014	December 10, 2014
	January 21, 2015

Transportation Committee Meetings are held on the 2nd Wednesday of each month at Noon

January 8, 2014	July 9, 2014
February 12, 2014	August 13, 2014
March 12, 2014	September 10, 2014
April 9, 2014	October 8, 2014
May 14, 2014	November 12, 2014
June 11, 2014	** December 3, 2014
	January 14, 2015

** The December meeting will take place on the 1st Wednesday at Noon.

One week before the meeting date, Agendas are posted on our website, www.scrcog.org

2014 Greater New Haven Chamber of Commerce Regional Government Agenda

Every state action should raise Connecticut's standing. Every legislative proposal should be reviewed to ensure that it helps Connecticut businesses operate more competitively with other states. Improving the business climate will have a positive ripple effect throughout the state. To carry out these commitments to Connecticut businesses, large and small, the General Assembly is asked to:

Balance the Books

It is vital that state government continue on its path towards responsible budgeting. Critical steps towards reaching this goal include:

- Fund the Rainy Day Fund and fully implement GAAP;
- Pass legislation implementing the recommendations of the Connecticut Institute for the 21st Century (long-term care, corrections, government retiree benefits, municipal shared services) and make privatization of state services a priority;
- Avoid transferring the state budget deficit problem to local taxpayers. Maintain current funding to cities and towns and repeal unnecessary and unfunded state mandates.

Cut the Red Tape

Bureaucratic and regulatory red tape stands in the way of Connecticut becoming more competitive. One specific reform that will help our struggling economy is:

- Expand the LEAN initiative started by DEEP to all other agencies in state government.

Economic Development

- Expand the Neighborhood Assistance Act to include "S" Corporations and increase the available tax credits from \$5 M to \$7 M;
- The non-profit sector is a viable alternative to many state operated services. Non-profit contracts with the State should be afforded a reasonable annual COLA to ensure continued viability as a high quality/low cost alternative for Connecticut's citizens.

Healthcare

- Repeal the hospital tax.

Infrastructure, Infrastructure, Infrastructure

Much of our state's vital public infrastructure must be modernized. Our priorities include:

- Continue working with the USDOT and Metropolitan Transportation Authority to upgrade the existing Northeast Corridor in CT;
- Complete the New-Haven-Hartford-Springfield commuter rail line by 2016 and invest in necessary facilities for Amtrak's Next-Gen High-speed rail through New Haven, as opposed to inland routes;
- Invest in Union Station, New Haven Harbor, and other nearby transportation-oriented assets to create a major transportation hub;
- Immediately invest in and protect critical transportation, communication and utility assets along vulnerable coastal zones;
- Support specific physical enhancements to Tweed-New Haven Regional Airport to allow additional aircraft types and new routes;
- Adopt policies which make it easier to locate and invest in new wireless broadband infrastructure.

Manufacturing

- Support added tax incentives and fiscal policies for manufacturers; including fixes to MRA (manufacturing reinvestment account) legislation.

Stop the Brain Drain

Our state's ability to compete in the global market is inextricably tied to our ability to persuade the best and the brightest to make Connecticut their home.

- Ensure that school curriculum meets the needs of industry by strengthening the use and scope of Trade Technology Advisory Committees;
- Build collaboration among public and private sector partners on critical school-to-work issues including growing STEAM (Science, Technology, Engineering, Arts and Mathematics) offerings at all educational levels;
- Sustain state investment in the arts and culture in order to generate community vibrancy and attract visitors, residents and new businesses;
- Continue investing in Incumbent Worker Training through Connecticut's Workforce Investment Boards.

Continued Development of Regional GIS Data Services

SCRCOG proposes to expand the functionality of the GIS data services offered at the regional level by creating new datasets from high resolution digital aerial photography. The aerial photography will be used to develop planimetric data that may not be currently available on the regional level, including 2 foot contours, which will be useful to municipal staff. The datasets will be made available directly to the participating municipalities as well as via access through the Regional Web-Based GIS Program.



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS
Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

*Resolution Authorizing Application for Regional Performance Incentive Grant
(Continued Development of Regional GIS Data Services)*

Whereas: Pursuant to Section 4-124s of the Connecticut General Statutes, as amended by Public Act 11-61, the CT Legislature has re-instituted a Regional Performance Incentive Grant Program, to be administered by the CT Office of Policy and Management;

Whereas: The South Central Regional Council of Governments received a grant in 2012 in the amount of \$591,028 for a web-based regional Geographic Information System

Whereas: The South Central Regional Council of Governments is in support of a grant to fund the costs of implementing Continued Development of Regional Geographic Information System (GIS) Data Services in the SCRCOG region.

Now, Therefore, Be It Resolved By the Council of Governments

The South Central Regional Council of Governments' Executive Director is hereby authorized to apply to the Connecticut Office of Policy and Management for a Regional Performance Incentive Grant to fund the costs of implementing Continued Development of Regional Geographic Information System (GIS) Data Services in the SCRCOG region.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on November 20, 2013

Date: **November 20, 2013.**

By: _____

First Selectman Michael Freda, *Secretary*
South Central Regional Council of Governments



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

*Resolution Authorizing Application for Regional Performance Incentive Grant
(Nutmeg Network)*

Whereas: Pursuant to Section 4-124s of the Connecticut General Statutes, as amended by Public Act 11-61, the CT Legislature has re-instituted a Regional Performance Incentive Grant Program, to be administered by the CT Office of Policy and Management;

Whereas: The South Central Regional Council of Governments is in support of a grant to fund the costs associated with connecting municipalities in the SCRCOG region to the Nutmeg Network.

Now, Therefore, Be It Resolved By the Council of Governments

The South Central Regional Council of Governments' Executive Director is hereby authorized to apply to the Connecticut Office of Policy and Management for a Regional Performance Incentive Grant to fund the costs associated with connecting municipalities in the SCRCOG region to the Nutmeg Network.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on November 20, 2013

Date: **November 20, 2013.**

By: _____

First Selectman Michael Freda, *Secretary*
South Central Regional Council of Governments



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

*Resolution Authorizing Application for Regional Performance Incentive Grant
(LED Streetlights)*

Whereas: Pursuant to Section 4-124s of the Connecticut General Statutes, as amended by Public Act 11-61, the CT Legislature has re-instituted a Regional Performance Incentive Grant Program, to be administered by the CT Office of Policy and Management;

Whereas: The South Central Regional Council of Governments is in support of a grant to fund the costs of producing a feasibility study regarding the conversion of streetlights to energy efficient LEDs.

Now, Therefore, Be It Resolved By the Council of Governments

The South Central Regional Council of Governments' Executive Director is hereby authorized to apply to the Connecticut Office of Policy and Management for a Regional Performance Incentive Grant to fund the costs of producing a feasibility study regarding the conversion of streetlights to energy efficient LEDs.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on November 20, 2013

Date: **November 20, 2013.**

By: _____

First Selectman Michael Freda, *Secretary*
South Central Regional Council of Governments

CEN BROADBAND FIBER ACCESS FOR MUNICIPALITIES

CEN is currently accepting applications to connect to their broadband fiber network. Also referred to as "the Nutmeg Network," CEN is required by legislation to connect all 169 municipalities to the public broadband fiber network over the next two years. This will be done on a "first come, first served" basis. **Grant funding is available through OPM to pay for connection costs and ongoing connection fees.**

We encourage you to apply NOW to get into the queue of interested towns. Submitting an application **does not tie you to service**, but gets moving a process of estimating connection and access costs. **Those cost estimates are key to CRCOG submitting applications to OPM to receive grant funding to pay for your connection and access costs.**

WHY SHOULD YOUR TOWN CONNECT?

This is more than fast internet (though it will be much, much faster). **CRCOG has many offerings planned for delivery through the broadband network's municipal intranet**, but there are benefits your town can see from the moment you plug in!

The CEN broadband fiber network offers immediate benefits to municipal government through:

- Disaster Recovery/Business Continuity
- Video Teleconferencing
- Web Content Filtering, Domain Name Services, Enhanced DNS Firewall and Network Performance Monitoring
- Redundant Internet Connection (CEN connects to multiple providers)
- Virtual Private Network between towns and COGs

HOW TO APPLY TO CONNECT

Information you will need:

- Contact information for the town
- Desired bandwidth (10 Mbps is the minimum*)
- Number of connections and the location** (If the town has an existing municipal area network, please indicate that in the comments)
- Contact information of town's technical representative (local IT staff or other responsible for IT issues)

To enter your information, go to: <http://nutmegnetwork.uconn.edu/request/>

* 10 Mbps can be increased if actual usage is found to be higher. If you do not know how much you will need, we recommend that you start with 10 Mbps.

** The number of connections is typically one. This single "drop" of the CEN network is adequate to serve all desktops in town administrative offices. In some instances, two may be requested for other purposes.

Please contact Jennifer March-Wackers at (860) 522-2217 ext. 239 with any questions.

NUTMEG NETWORK RATES FY 2014

Municipalities, Education Member & State Agency Pricing		
Internet Units	\$0.86	\$7.79/Mb/mo.
Transport Units	\$6.45	
Internet2 Units	\$0.48	
Port Fee		\$113.35/Port/mo.

<http://nutmegnetwork.uconn.edu/request/>

State of Connecticut Municipality Connection Plan

Connecting Municipalities to the Connecticut
Education Network in two years

This document describes the timeline, goals, approach and resources required to connect Municipalities and Regional Councils of Government to the Connecticut Education Network (CEN). This plan is required under Section 256 of Public Act 13-247.

Prepared by the Department of Administrative Services /
Bureau of Enterprise Systems and Technology

Municipal and RCOG Connection Plan

• • •

Acknowledgements

The Department of Administrative Services wishes to acknowledge the contributions of the following individuals whose leadership, active participation and guidance were instrumental in the development of this plan:

Mark N. Paquette
Executive Director,
Windham Region Council of
Governments
Chairman, CARPO

John Vittner
Director of IT Policy
CT Office of Policy and
Management

Scott Taylor
Director
Connecticut Education
Network (CEN)

Municipal and RCOG Connection Plan

• • •

Contents

Acknowledgements.....	1
From the Office of the CIO.....	3
Background.....	3
Approach.....	3
Timeline.....	5
Overall Plan.....	5
Tier I (1-6 months).....	5
Tier II (4- 9 months).....	5
Tier III (1-15 months).....	6
Tier IV (16-24 months).....	6
Resources.....	7
Personnel.....	7
State Resources.....	7
Municipal and Regional.....	7
Financial.....	7
Municipal Reimbursement and Revenue Account (MRRA).....	7
Regional Performance Incentive Program (RPIP).....	7
Operating Adjustments.....	8
Next Steps.....	8

Municipal and RCOG Connection Plan

Background

The Connecticut Education Network (CEN) provides reliable, high-speed internet access, data transport and value added services to its members. Historically, the members of CEN were the K-12 public schools and the institutions of higher education within the State of Connecticut.

In 2009 the State applied for, and received a grant from the US Department of Commerce, National Telecommunications and Information Administration to upgrade and extend the network. This grant from the Broadband Technology Opportunity Program (BTOP) was intended to make high-speed network technology more available to the citizens of the State. The BTOP grant was completed in August 2013.

In June 2013, the Connecticut General Assembly, working to implement recommendations of the MORE Commission, passed statutory language that required the Department of Administrative Services to work with the regional councils of government (RCOGs) to develop a two year plan to connect municipalities and regional councils of government to the network.

Approach

Shortly after the enactment of the legislation, the Department of Administrative Services began to develop a draft plan for consideration. DAS engaged with the Connecticut Association of Regional Planning Organizations (CARPO) in a joint effort to learn from best practices in engaging the RCOG community.

CARPO leadership distributed draft documents and organized meetings for RCOG review and input into the two year plan.

*From the Office
of the CIO*

• • •

The State of Connecticut embraced the value of high-speed networking in 1999 and continued to invest in this area to the benefit of the State. The recent federal Broadband Technology Opportunity Program (BTOP) extended the reach of State fiber to blanket even the most difficult to reach locations. We currently have multiple fiber connections in each town in the State.

With the implementation of this plan, we will extend the reach of this network into municipality and regional council of government offices. These new connections will enable a greater sharing of regional resources and encourage collaboration that would be previously been unattainable.

- Mark

Municipal and RCOG Connection Plan

• • •

This document contains the final work product of those discussions.

It should be noted that all plans may change over time and that the brevity of the planning process prevented engagement directly with individual municipalities. When detailed implementation discussions occur with the municipalities and RCOGs, changes to the plan may be required.

Municipal and RCOG Connection Plan

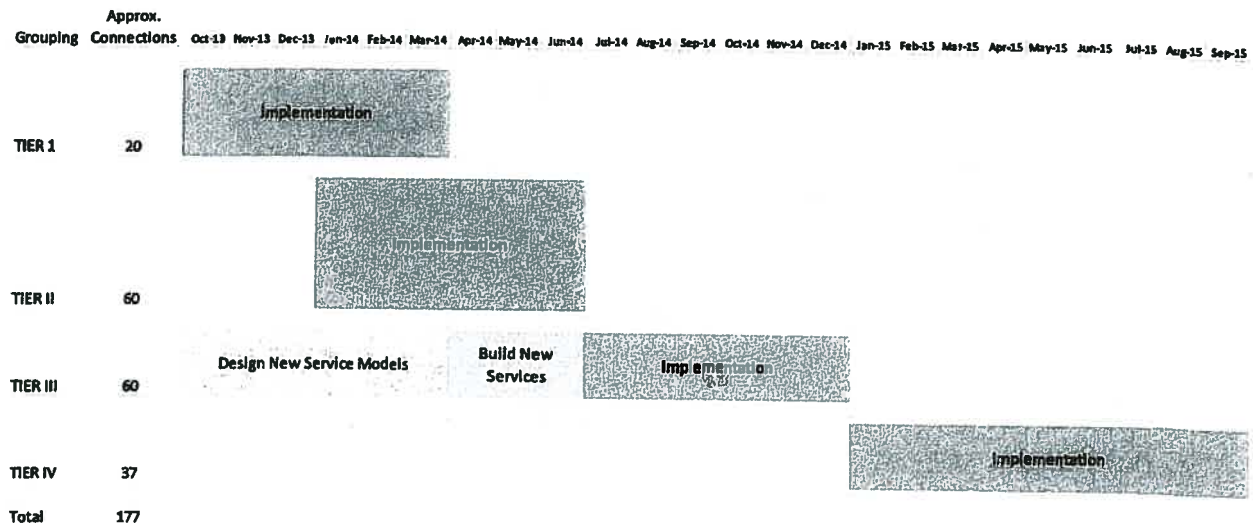
• • •

Timeline

Overall Plan

The recent experience implementing the BTOP grant across the State provided planners with an excellent baseline of the time and effort required for connecting a large number of new locations to the network. This plan reflects a desire to immediately connect those locations that do not require physical construction, leveraging those investments already made through BTOP project, while waiting on those locations that may require additional design or planning efforts to complete. The working premise behind the plan was to connect organizations as quickly as possible while not investing in locations that may require substantial short term change.

Quickly connecting to the network would mean that each municipality or RCOG would need to utilize the connection methods and services that are available on CEN today. New services would require time to design new types of connections so as not to disrupt current network users.



Tier I (1-6 months)

During the initial analysis of the potential installation sites, the planning team noted approximately twenty sites where municipal town addresses were the same as already existing network locations. The planning team believes that it would be possible to connect these locations fairly quickly to the network. These initial network connections would be to existing network services and would begin to provide those locations with high-speed reliable services within 6 months.

Tier II (4- 9 months)

Tier II sites are those that may require some type of fiber construction to connect a location to the network. The RCOGs and municipalities that plan to use the existing CEN services would fall within

Municipal and RCOG Connection Plan

• • •

this timeline. These connections will take slightly longer as construction of fiber needs to be planned and estimated. Additional RCOG and municipal hardware will likely need to be ordered and installed.

Tier III (1-15 months)

We fully recognize there may be additional services that RCOGs and municipalities may wish to use on the network. New services need to be identified, designed and assessed for impact on current network operation. We have planned to start the design process for these new services immediately; however we recognize that these activities must be completed prior to implementing new connections to new services. We propose that the implementation of new services will begin in July 2014.

Tier IV (16-24 months)

We expect some of the municipalities and RCOGs will not be ready to connect to the network immediately. There are three reasons that we believe will contribute to connections occurring late in the two year plan. A pragmatic concern is that municipalities and RCOGs may have entered into longer term network contracts with existing providers. They may be unable to exit from those commitments to join the network. Secondly, the RCOGs are expected to undertake a consolidation over the first year of this plan. We expect there will be uncertainty in final RCOG locations that will push installation activities of those locations into the second year of the plan. Finally, some organizations may choose not to participate initially until they more fully understand the funding that will be available for them to offset their costs.

DAS/BEST anticipates that the plan implementation will begin on or about October 1, 2013.

Resources

There are two major types of resources that will be required to implement this plan: Personnel and Financial.

Personnel

State Resources

CEN and DAS/BEST networking staff require time to assess connection requests, design new services, coordinate and test the installation of new services. These activities are being added to existing teams with no increase in personnel. A part time project manager will be added to the team for the duration of the project to coordinate this effort. These efforts are critical for this recommended plan to be completed within the two year period of time.

Any substantial statewide disaster that negatively impacts the network may result in delays to the plan as the personnel assigned to implement the plan would be utilized to respond to any such disaster.

Municipal and Regional

This plan relies heavily on expected involvement and leadership by regional and municipal personnel. Regional Councils of Government and municipalities will develop the business cases behind use of the network and advocate to the membership the rationale and costs for using the network.

Financial

Municipal Reimbursement and Revenue Account (MRRRA)

Public Act 13-247 created a two year appropriation of \$1,087,000 for each year to be used for capital costs associated with connecting RCOGs and municipalities to the network.

Early estimates for total costs to connect a new site to the network range from \$28,000 to \$93,500 per site depending on distance from current network locations and type of equipment required at the new location. The total costs to connect all municipalities and RCOGs are estimated to be between \$5M to \$7M.

Additional funding will be required to complete the two year goal. The Regional Performance Incentive Program may be able to fill some of that need.

Regional Performance Incentive Program (RPIP)

Public Act 13-247 also expanded the use of the Regional Performance Incentive Program to allow municipalities and RCOGs to apply for operating and capital funding for connecting to the State network. These funds are revenue dependent and grants from these funds allocated by OPM are competitive with other regional initiatives.

It is unclear at this time if any funds will be available from this funding source for municipalities and RCOGs to operate and/or connect to the State network.

Municipal and RCOG Connection Plan

• • •

Operating Adjustments

As more locations are added to the network, the costs to manage the network may rise. Additional miles of fiber require additional maintenance for repairs. New capacity equipment will bring higher maintenance costs for hardware and software. New services may also bring additional costs along with the additional benefits to the State.

Incremental operational funding will be required for the Connecticut Education Network to account for the long term operational needs of the network.

Next Steps

1. The State will continue to work with RCOGs and municipalities regarding final timeline and expected use of services. A survey will be conducted of all entities to gauge interest and further refine connection timelines.
2. Continued education will be important for regional and municipal leadership on the benefits and uses of the network. While the RCOGs and the Connecticut Chapter of the Government Information Management Sciences (GMIS) have agreed to take facilitating roles for regional service development, there will continue to be needs for the CEN team and the State to raise awareness with this new constituent group.

Connecting Local Government

Statewide Broadband Fiber Roll-Out

CRCOG

Connecting Local Government

- CEN Access previously restricted to education and libraries
- BTOP Expansion to Public Safety (completed August 2013)
- BEST Expansion of Nutmeg Network to General Government (PA 13-247)
 - Funding for build out and access
 - Two year roll-out plan for municipalities and Councils of Government (COGs)

CRCOG

Who is CRCOG?

Capitol Region Council of Governments

- Regional Planning Organization of 30 towns/cities in the Hartford, CT area
- Variety of regional and statewide service sharing programming
 - Capitol Region Purchasing Council
 - e-Government Initiative
 - Public Safety Cooperation
 - Other Service Sharing



CRCOG Programs and Members

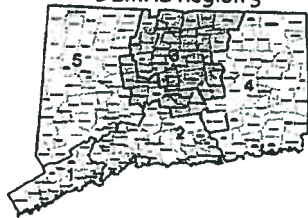
Capitol Region Purchasing Council



ViewPermit Users



DEMHS Region 3



CAPTAIN Users



The Connections: CT Education Network

- CEN is the public broadband fiber provider in the state
- Operate out of University of Connecticut
- Responsible for carrying out PA 13-247 provisions and the plan outlined by Mark Raymond, State CIO
- Website: www.ct.gov/cen



The Grants: CT Office of Policy and Management

- 2013: Municipalities and regions may now apply to pay for connection costs and access fees for CEN/Nutmeg Network
 - Applications online: www.ct.gov/opm/cwp/view.asp?A=2985&Q=487924
 - You may apply as an individual town or through your regional COG/RPO
 - Applications due December 31, 2013
 - Application must include CEN cost estimate for connection
- CRCOG will be providing templates of application narratives, sample schedules and sample budgets to get you started (www.crcog.org/service_sharing/index.html)



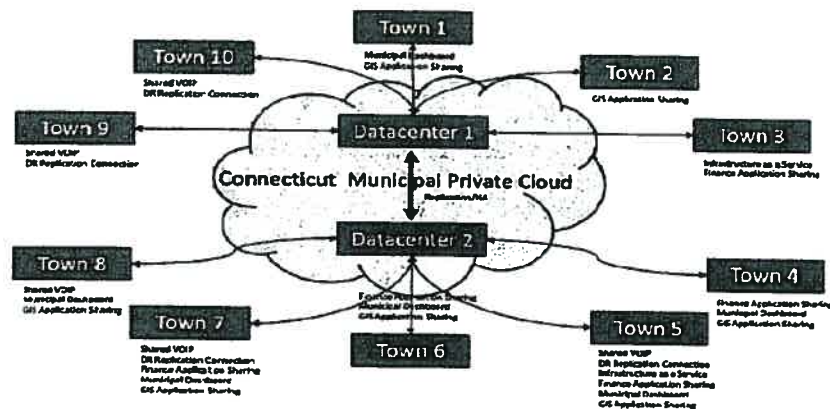
Demonstrating the Value of Broadband

- Show value in Strategic use of IT for local government
 - Improve service delivery
 - Increase efficiency of operations
- Improve approaches to current CROCOG service sharing programs
 - Municipal Cloud capabilities change the nature of software needs
 - Improve current uses and reduce cost
- New and expanded service sharing areas
 - Data redundancy and co-location
 - Leverage purchasing power for common systems
 - Automation of communication and reporting



Centralized Topology

Cost – predictable, better value
 Internet Access – consistent high speed and quality, shared investment
 Security – high network security, centrally managed
 Scalability – easy to pilot, vet, improve and roll out programs
 Sharing / Collaboration – easy to share costs and benefits of hardware and software
 Innovation – unified platform and market, facilitates smart and open innovation



Demonstrating Value : New Areas – Data Co-location

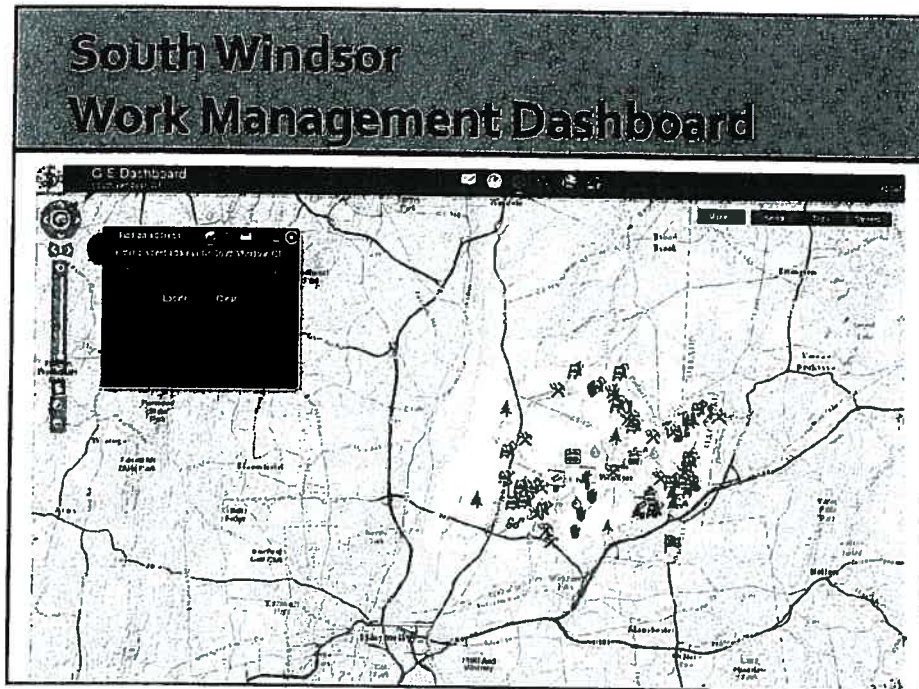
- **Data Co-location for Redundancy and Resiliency**
 - Data Recovery/Business Continuity Centers provide protection from disasters (natural or man-made), including mutual data recovery and backup
 - Lay the groundwork for daily operational streamlining and staff sharing within/among local governments

CRCOG

Demonstrating Value New Areas – Leveraging Data

- **Leveraging Data in New Ways**
 - Data dictionaries for standardization of all types of local government data
 - Common Regional GIS Mapping System for Software Sharing Systems (Work Management Dashboard, Regional Assessment, other apps)
 - ERP and Finance Systems
 - Human Resources
 - Other Back Office Operations

CRCOG



Demonstrating Value New Areas – Communication Automation

- Public municipal and state networks that seamlessly interact
 - Municipalities can share data and software, increase system resiliency and redundancy and achieve efficiency not otherwise possible
 - The State of CT can tap into municipal data behind the curtain for all types of reporting needs
 - Uniform Chart of Accounts reporting
 - Real-time data sharing of licensing and permit information (ViewPermit)
 - Grant applications and reporting
 - Real time disaster updates (Regional dashboard leveraging GIS)
 - Health Department licensing, inspections and reporting

CRCOG

How Do We Get There? Next Steps

- **Broadband Roll-out Plan**
 - Regions work with DAS-BEST to connect all municipalities to the network within two years
 - Outreach and education on benefits of the network to municipalities who are reluctant/unaware
- **Demonstrate Value**
 - Focus on programs that provide tangible benefit, enhance operations and build trust
 - Talk about our success and build on it

