1. **Call to Order and Introductions** – *First Selectman James Cosgrove, Chairman*

2. **Presentation: State Transportation Update** – *CT DOT Commissioner James Redeker*

3. Adoption of 8/22/18 SCRCOG Minutes – *First Selectwoman Beth Heller, Secretary*

4. Treasurer’s Report for Month Ending 8/31/18 – *First Selectman Michael Freda, Treasurer*

5. Transportation Committee Report – *Mayor William Dickinson, Committee Chairman*
   - a. Adopt Resolution to Approve FY 2018-2021 TIP Amendment Eight
   - b. Adopt Resolution to Approve LOTCIP Program Priorities.
   - c. Adopt Resolution to Approve Revised TAP Project in Guilford

   Benjamin Florsheim, *Office of U.S. Senator Christopher Murphy*

7. State Legislative Reports - Michael Muszynski, *CT Conference of Municipalities (CCM)*;

8. SCRCOG Executive Director’s Report – *Carl Amento, Executive Director*

9. Grant Opportunities and Upcoming Events - *Carl Amento, Executive Director*

10. **SCRCOG Regional Election Monitor Report** – *Carolyn Soltis*

11. REX Development Report – *Ginny Kozlowski, Executive Director, REX Development*

12. Region 2 Emergency Planning Team Field Day

13. Regional Mobility Manager Report – *John Wardzala, The Kennedy Center*

14. CTRides Quarterly Report - *Joanne Cavadini, Outreach Coordinator*

15. Regional Cooperation/Other Business

16. Adjournment

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The agenda and attachments for this meeting are available on our website at [www.scrcog.org](http://www.scrcog.org). Please contact SCRCOG at (203) 234-7555 for a copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two week’s notice.


127 Washington Avenue, 4th Floor West, North Haven, CT 06473

[www.scrcog.org](http://www.scrcog.org)  T (203) 234-7555  F (203) 234-9850  camento@scrcog.org
TO: SCRCOG Board Members  
FROM: First Selectwoman Beth Heller, Secretary  
DATE: September 19, 2018  
SUBJECT: SCRCOG Meeting Minutes of August 22, 2018

Present:
Bethany Clark Hurlburt, proxy for First Selectwoman Derrylyn Gorski  
Branford First Selectman James Cosgrove, Chairman  
East Haven Salvatore Brancati, proxy for Mayor Joseph Maturo  
Madison First Selectman Thomas Banisch, Vice-Chairman  
Milford Mayor Benjamin Blake  
New Haven Mayor Toni Harp, Immediate Past Chairwoman  
North Branford Town Manager Michael Paulhus, proxy for Mayor Michael Doody  
North Haven First Selectman Michael Freda, Treasurer  
Orange First Selectman James Zeoli  
Wallingford Mayor William Dickinson  
West Haven Thomas McCarthy, proxy for Mayor Nancy Rossi  
Woodbridge First Selectwoman Beth Heller, Secretary  

SCRCOG Staff Carl Amento, Stephen Dudley, Albert Ruggiero, James Rode, Christopher Rappa, Rebecca Andreucci, Andrew Cirioli

Guests: Miriam Brody, Hamden-North Haven League of Women Voters; Mary Bigelow, Greater New Haven Transit District; Lori Vitagliano, Regional Water Authority; Ginny Kozlowski and Barbara Malmberg, REX Development; Ellen Graham, Office of U.S. Senator Richard Blumenthal; Louis Mangini and Joseph Carusone, Office of U.S. Representative Rosa DeLauro; Ben Florsheim, Office of U.S. Senator Christopher Murphy; Garrett Sheehan and Christine Hayes Greater New Haven Chamber of Commerce; Richard LoPresti Town of North Haven; Thomas Lenart, DESPP; Mario Marrero, GNHTD; John Wardzala, The Kennedy Center; Eileen Lopez Cordone, Avangrid; Matthew Nemerson, City of New Haven;

1. Call to order and Introductions
Chairman Cosgrove called the meeting to order at 10:10 a.m. All present introduced themselves.

2. Adoption of July 25, 2018 SCRCOG Meeting minutes
First Selectwoman Heller presented the Minutes of the SCRCOG Meeting of July 25, 2018, which were included in the agenda packet at pages 2-4. she moved for their approval. First Selectman Freda seconded the motion, with all voting in favor.
3. **Treasurer’s Report for Month Ending July 31, 2018**
First Selectman Freda presented the Treasurer’s Report for the month ending July 31, 2018, which was included in the agenda packet at pages 5-6. The Balance Sheet shows that SCRCOG has total assets of $1,261,000 with $492,774 of that in cash and investments. There is also $641,429 due from CTDOT. First Selectman Freda moved for acceptance of the Treasurer’s Report. First Selectwoman Heller seconded the motion, which passed unanimously.

4. **Adopt Resolution Authorizing the Executive Director to execute the Notice of Grant Award for the SCRCOG FY 2018-19 Regional Services Grant**
The Resolution was on Page 7 of the agenda packet and the Notice of Grant Award was on Page 8. Mayor Harp moved for adoption of the Resolution. Mayor Blake seconded the motion. All were in favor.

5. **Congressional Reports**
Louis Mangini from Congresswoman DeLauro’s Office reported that a public assistance major disaster declaration was issued for New Haven County as a result of the tornado and windstorm of May 15th. Public assistance to municipalities (usually at 75%) will be for debris pickup, damage to certain public infrastructure, and for emergency response costs. Private assistance was denied, but there is a 30-day appeal period. Private individuals and entities will be eligible for SBA disaster loans and individual FEMA assistance. Ellen Graham from U.S. Senator Blumenthal’s office reported that the Senator is working on obtaining funding for Connecticut for opioid addiction treatment and enforcement.

6. **SCRCOG Executive Director’s Report**
Executive Director Amento reported that consultant work has begun on the Regional Services Grant Work Plan with several regional meetings scheduled for September. He also announced that SCRCOG’s summer intern, Andy Cirioli, will be continuing to work at SCRCOG as he undertakes his M.P.A. studies at UConn.

Salvatore Brancati asked if other towns were experiencing expense in disposing of recyclables when there used to be a revenue stream. The mayors and first selectmen agreed that it was becoming a problem. Lori Vitagliano pointed out that the market for recyclables other than paper and cardboard has dried up. Single stream recycling has caused a cross-contamination problem with food debris left in glass and plastic containers. Towns may be forced to have glass recyclables separated at the curb or have them delivered separately to the transfer station.

7. **REX Development Report**
Ginny Kozlowski of REX Development reviewed the REX report at Pages 9-10 of the agenda packet. She also reported that Tweed New Haven arrivals were up 17% and departures were up 18% over last year for the December to May time period this year. Despite larger capacity jet planes now being utilized on its regular flights to Philadelphia, planes have averaged 90% of full capacity. Tweed recently introduced weekly Saturday flights to Charlotte.

8. **DESP/DEMHS Report**
SCRCOG Deputy Director Dudley, who regularly attends, Region 2 REPT Steering Committee meetings, reported that only 4 of the SCRCOG towns have completed their 2017 budget paperwork. The remaining towns should try to do so by the next REPT meeting on Friday, September 21st. There will be a Special Equipment Field Day on October 19th at the North Haven Fair Grounds, featuring demonstrations of all available regional equipment.
9. **Regional Mobility Manager Report**  
   John Wardzala reviewed his Report which is found at Pages 11 and 12 of the agenda packet.

10. **Regional Planning Commission August Action Table**  
    The RPC August Action Table is on Page 13 of the agenda packet.

11. **Regional Cooperation/Other Business**  
    Mayor Harp thanked the other SCRCOG towns for their assistance during the recent overdose crisis in New Haven. Deputy Director Dudley noted that the solicitation for municipal LOTCIP projects to be funded will end shortly, that proposed municipal projects for the updated long range plan must be submitted by 8-31 for air quality monitoring. Comments on CT DOT’s 5-Year Capital Plan should be submitted to SCRCOG for review by September 7th.

12. **Adjournment**  
    First Selectman Zeoli moved to adjourn; First Selectman Banisch seconded. The meeting was adjourned at 10:43 am.

Respectfully submitted,

First Selectwoman Beth Heller, *Secretary*
## Balance Sheet

South Central Regional Council of Governments                               As of period 08/31/2018

### Assets

<table>
<thead>
<tr>
<th>Cash and Investments</th>
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<tr>
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<td>CT Department of Transportation</td>
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<td>CT Office of Policy and Management</td>
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<td>National Fish &amp; Wildlife</td>
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<td>Other State Grants (CIRCA)</td>
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<table>
<thead>
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<tr>
<td>Accrued Leave &amp; Security Deposit</td>
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<tr>
<td>Furniture &amp; Equipment</td>
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**Total Assets**  
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### Liabilities

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<td>Deferred Revenue - LOTCIP</td>
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<td>Deferred Rev. - Other (Election Monitor)</td>
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**Total Liabilities**  
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### Fund Balance

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<td>Investment in Equipment</td>
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<td>Change in Fund Balance</td>
<td>(4,360.00)</td>
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**Total Fund Balance**  
857,262.56

**Total Liabilities and Fund Balance**  
1,229,074.49
## Statement of Resources and Expenditures

**South Central Regional Council of Governments**  
As of period 08/31/2018

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<thead>
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<th>Resources</th>
<th>Current</th>
<th>Year-to-Date</th>
<th>Budget</th>
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**Total Resources**  
113,667.11 | 181,365.41 | 2,237,299.00

### Direct Expenses

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<td>Land-Use Planning Consultants</td>
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<td>18,336.89</td>
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<td>LOTCIP - Reserved</td>
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<td>Regional Election Monitor - Reserved</td>
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<td>3,878.00</td>
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**Total Direct Expenses**  
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### Direct Labor

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<td></td>
<td>37,652.80</td>
<td>65,668.31</td>
<td>397,776.00</td>
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### Overhead

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<td>Insurance and Professional Services</td>
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**Total Overhead**  
45,185.25 | 95,065.85 | 540,138.00

**Total Operating Expenses**  
109,506.09 | 189,917.38 | 2,237,299.00
Project 0156-0180 2015-A7-1 I-95 Resurfacing in Orange and West Haven

Changes Amendment 7 adjusts funding and project scope

Reason The original purpose of this project was to rehabilitate pavement, perform necessary bridge maintenance and repair and address roadside safety concerns. Additionally, the original project would also close existing gaps in the median F-shape barrier treatment, producing a uniform upgrade throughout the corridor south of the Q-Bridge. The cost of the original scope of work of this project was estimated at $52,000,000.

The revised purpose of this project is to preserve the pavement structure in both directions of Interstate 95, within the project limits, through milling and overlaying 2” of pavement from curb to curb. The same 2” mill and overlay treatment shall be applied to the existing on and off ramps within the limits of the project. Some minor roadside safety upgrades and handicap ramps improvements (at the on/off ramps) will also be addressed under this project.

The following structures are within the project limits: Bridge #00155, #00156, #00157, #00158, #00159, #00160, #00161 and #00162. Proposed structural work includes full depth removal of bituminous concrete, concrete deck patching as necessary, installation of new waterproofing membrane, and installation of new asphalt plug joints on bridges #00156, #00157, #00158, #00160, and #00161. Proposed structural work on bridges #00155 and #00159 consists of replacing the existing asphalt plug joints in kind. Bridges #00155 and #00159 traverse over Interstate 95. It has been determined that Bridge #00162 will be repaired under a different project.

Reasoning for Scope Reduction:
The existing pavement condition in this section of I-95 is in poor condition and deteriorating. Due to a delay in completion of survey (approximately 1 year late), the project (as previously scoped) would not be in construction until Spring of 2021. It was determined to reduce the scope of this project to a pavement preservation, with some minor bridge and safety upgrades, to address the pavement condition next year (2019). The intent of the Department is to follow up with a project in the future to address the original scope of work.
Project Name: I-95 Resurfacing in Orange and West Haven

Description: Resurfacing I-95 in both directions of Interstate 95, within the project limits, through milling and overlaying 2” of pavement from curb to curb in Orange and West Haven.

Current TIP Funding (In Thousands)

<table>
<thead>
<tr>
<th>Funding</th>
<th>Phase</th>
<th>Prior</th>
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<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>FYI</th>
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Proposed TIP Funding (In Thousands)

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Amendment Notes:
FY15 TIP Amend 7 introduces new project. FY18 TIP Amend 3 moves FD Phase. FY18 TIP Amend 8 adjusts funding as project scope is reduced to Pavement Preservation.
**Project Location:** This project begins on I-95, in the Town of Orange, from Bridge No. 00154 (carrying Marsh Hill Road) and extends 3.7 miles to Bridge No. 00162 over the Metro North rail line in the Town of West Haven. This project abuts the western limit of Project No. 92-522, which is currently in construction.

**Purpose:** The purpose of this pavement preservation project is to enhance pavement performance and extend the service life of the existing pavement within this section of I-95.

**Proposed Improvements:** The original purpose of this project was to rehabilitate pavement, perform necessary bridge maintenance and repair and address roadside safety concerns. Additionally, the original project would also close existing gaps in the median F-shape barrier treatment, producing a uniform upgrade throughout the corridor south of the Q-Bridge. The cost of the original scope of work of this project was estimated at $52,000,000.

The revised purpose of this project is to preserve the pavement structure in both directions of Interstate 95, within the project limits, through milling and overlaying 2” of pavement from curb to curb. The same 2” mill and overlay treatment shall be applied to the existing on and off ramps within the limits of the project. Some minor roadside safety upgrades and handicap ramps improvements (at the on/off ramps) will also be addressed under this project.

The following structures are within the project limits: Bridge #00155, #00156, #00157, #00158, #00159, #00160, #00161 and #00162. Proposed structural work includes full depth removal of bituminous concrete, concrete deck patching as necessary, installation of new waterproofing membrane, and installation of new asphalt plug joints on bridges #00156, #00157, #00158, #00160, and #00161. Proposed structural work on bridges #00155 and #00159 consists of replacing the existing asphalt plug joints in kind. Bridges #00155 and #00159 traverse over Interstate 95. It has been determined that Bridge #00162 will be repaired under a different project.

**Reasoning for Scope Reduction:**
The existing pavement condition in this section of I-95 is in poor condition and deteriorating. Due to a delay in completion of survey (approximately 1 year late), the project (as previously scoped) would not be in construction until Spring of 2021. It was determined to reduce the scope of this project to a pavement preservation, with some minor bridge and safety upgrades, to address the pavement condition next year (2019). The intent of the Department is to follow up with a project in the future to address the original scope of work.

**Project Milestones**
Project was determined to be federal oversight on 3/4/15.
RPM was submitted on 4/15/15.
FHWA authorized PD phase on 8/28/15
Survey requested 2/23/2016
Survey Received 2/28/2018
Project scope revised on 6/6/18 to pavement preservation project

**Current Project Cost**
The cost of the project will be 90% federal and 10% state funded for PE and Construction.

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>PE (PD &amp; FD)</td>
<td>$1,800,000</td>
</tr>
<tr>
<td>Construction</td>
<td>$9,000,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$10,800,000</strong></td>
</tr>
</tbody>
</table>

**Schedule**
FDP: October 3, 2018
DCD: November 14, 2018
ADV: December 12, 2018
Begin Construction: Spring 2019
Resolution

Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program Amendment Eight

Whereas: U.S. Department of Transportation “Metropolitan Planning Regulations” (23 CFR 450) prescribe that each metropolitan planning organization maintain a financially constrained multi-modal transportation improvement program consistent with a State Implementation Plan for Air Quality (SIP) conforming to both U.S. Environmental Protection Administration-established air quality guidelines and SIP-established mobile source emissions budgets; and

Whereas: The Council, per 23 CFR 450.324 and in cooperation with the Connecticut Department of Transportation (ConnDOT) and public transit operators and relying upon financial constraints offered by ConnDOT, adopted a Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program on July 26, 2017, after finding the Program conforming per U.S. Environmental Protection Administration (U.S. EPA) final conformity rule (40 CFR 51 and 93) and relevant Connecticut Department of Transportation air quality conformity determinations: Air Quality Conformity Reports: Fiscal Year 2018-2021 Transportation Improvement Program and the Region’s Long-Range Transportation Plans—2015 to 2040, (April, 2015); and

Whereas: The Council, on July 26, 2017, indicated that periodic Program adjustment or amendment was possible; and

Whereas: Projects referenced in the Program amendment (below) are consistent with the region’s long-range transportation plan (South Central Regional Long Range Transportation Plan—2015 to 2040, (May, 2015)); and

Whereas: Council Public Participation Guidelines: Transportation Planning have been observed during the development of the proposed Program amendment (below); and

Whereas: By agreement between the Council and the Connecticut Department of Transportation, public involvement activities carried out by the South Central Regional Council of Governments in response to U.S. Department of Transportation metropolitan planning requirements are intended to satisfy the requirements associated with development of a Statewide Transportation Improvement Program and/or its amendment; and

Whereas: Council of Governments’ review of transportation goals, projects and opportunities may result in further adjustment or amendment of the Program.
Resolution
Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program Amendment Eight
(continued)

Now, Therefore, Be It Resolved By the Council of Governments:

The Program Amendment Eight shall be transmitted to the Connecticut Department of Transportation, for inclusion in the State Transportation Improvement Program.

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on September 26, 2018.

Date September 26, 2018

By: ________________________
First Selectwoman Beth Heller, Secretary
South Central Regional Council of Governments
LOTCIP Priorities 9-12-18
As Recommended by Transportation and Transportation Technical Committees

FY 14 and FY 15 priorities were approved by the SCRCOG 5-28-14

FY 16, FY17, FY18, and FY 19 approved by SCRCOG 6-25-15

Below are projects not yet granted Commitment to Fund. Funded projects are at end of plan.

**FY 14**

City of West Haven – Spring Street Culvert
Estimated construction cost - **$2,977,000**

**FY 15**

Town of East Haven – North High Street Sidewalk Bikeway Project: Phase 1
Estimated construction cost - **$1,500,000**

Town of Branford – Main Street Gateway Project: Eastern Section
Estimated construction cost - **$3,000,000 Original amount - Now $5,000,000**

Total FY 14 and FY 15 funding for region - **$15.66 million**

**FY 16**

City of New Haven – Howard Avenue Pavement Rehabilitation
Estimated construction cost - **$2,600,000**

Total funding for region - **$13.02 million**

**FY 17**

City of Meriden – Cooper Street Bridge
Estimated construction cost - **$2,000,000** (reduced by City request)

Town of East Haven – West End Reconstruction Phase III
Estimated construction cost - **$655,000** (Second of three years)
Town of Guilford – Nut Plains Road  
Estimated construction cost - **$1,500,000**

City of New Haven – Downtown Complete Streets Safety Project  
Estimated construction cost – **$2,600,000**

Town of North Branford – Twin Lakes Road Pavement Rehab  
Estimated construction cost - **$750,000**

Total funding for region - **$12.94 million**

**Through end of FY 17:**

Total regional allocation of Appropriations - **$41.62 million** (not all approved by Bond Commission)  
Total of funding committed/awarded - **$16.64 million**  
Estimated project costs – **$19,582,000** (includes increase in Branford project)  
Balance of funding available - **$24.98 million**  
Carryover to FY 18 - **$5.40 million**

**FY 18**

City of Milford – Welches Point Road  
Estimated construction cost - **$2,700,000**

City of New Haven – Whalley, Dixwell, Grand Safety/Streetscape updates  
Estimated construction cost - **$2,500,000**

Town of Hamden – Waite and Mather Street Bridge Replacements Roadway and Sidewalk Improvements  
Estimated construction cost - **$3,912,000**

City of Meriden – Mill and overlay downtown streets  
Estimated construction cost - **$1,800,000**

Town of East Haven – West End Reconstruction Phase III  
Estimated construction cost - **$655,000** (Third of three years)

Town of North Branford – Woods Hill Road Reconstruction  
Estimated construction cost - **$750,000**

Town of Wallingford – Northford Road Muddy River bridge  
Estimated construction cost - **$2,300,000**

City of New Haven – Quinnipiac Avenue Phase 3  
Estimated construction cost - **$1,800,000**

Total estimated cost - **$16.41 million**  
Total funding for region - **$10.91 million plus carryover of $5.40 million - $16.31 million**
FY 19

City of New Haven – State Street  
Estimated construction cost - $3,000,000

City of Milford - Meadows End Road  
Estimated construction cost - $2,700,000

Town of Guilford – Goose Lane  
Estimated construction cost - $2,200,000

Town of Woodbridge - Peck Hill Road  
Estimated construction cost - $1,500,000

Town of Madison – Warpas Road and Copse Road  
Estimated construction cost - $1,000,000

Total estimated cost - $10.4 million 
Total funding for region - $11.17 million

FY 20

City of New Haven – Union Avenue  
Estimated construction cost - $3,000,000

Town of Branford – Meadow Street  
Estimated construction cost - $1,000,000

City of Meriden – Cedar Street Bridge  
Estimated construction cost - $4,000,000

Town of Hamden – Hartford Turnpike  
Estimated construction cost - $1,700,000

City of West Haven – Front Avenue  
Estimated construction cost - $1,121,000

Total estimated cost - $10.9 million 
Anticipated funding for region - $11.2 million

FY 21

Town of Hamden – Morse Street  
Estimated construction cost - $1,600,000
City of New Haven – Whitney Avenue  
Estimated construction cost - $1,200,000

Town of Hamden – Goodrich and Newhall  
Estimated construction cost - $1,700,000

Town of Wallingford – Toelles Road Rehabilitation project  
Estimated construction cost - $2,000,000

City of New Haven – Whalley Avenue  
Estimated construction cost - $3,000,000

Total estimated cost - $9.5 million  
Anticipated funding for region - $11.2 million

FY 22

Town of Hamden – Mix Avenue  
Phase 1 $1,500,000  
Phase 2 $2,000,000  
Estimated construction cost - $3,500,000

Total estimated cost - $3.5 million  
Anticipated funding for region - $11.2 million

Projects awarded Commitment to Fund and/or Completed - Total $16.64 million

FY 14

Town of Guilford – West Lake Avenue Pavement Rehabilitation  
Award from CTDOT - $1,234,682

Town of Wallingford – Northfield Road Bridge  
Award from CTDOT - $1,151,285

Town of Madison – Green Hill Road Reconstruction  
Award from CTDOT - $2,006,555

City of West Haven – West Spring St Culvert  
Award from CTDOT - $587,550

FY 15

City of New Haven – Traffic Signal Modernization – Six signals not accomplished under Project 92-488 due to funding cap under CMAQ funds  
Award from CTDOT - $2,234,400
FY 16

Town of Orange - Derby Milford Road Reconstruction
Award from CTDOT - $1,880,830

City of Milford – Gulf Street
Award from CTDOT - $2,994,000

City of Meriden – Pratt Street Gateway
Award from CTDOT - $3,290,548

Town of East Haven – West End Reconstruction Phase III
Award from CTDOT - $655,000 (First of three years)

Town of North Haven – Universal Drive
Award from CTDOT - $898,200

FY 17

City of New Haven – Chapel Street Bridge painting
Award from CTDOT - $2,467,770
Resolution

Local Capital Transportation Improvement Program Priorities through FY 22

Whereas: The State of Connecticut approved the Local Capital Transportation Improvement Program (LOTCIP) which provides funding for local roadway improvements effective November 1, 2013; and

Whereas: The Connecticut Department of Transportation (CDOT) has published LOTCIP guidelines for the administration of the program which require the region to prioritize projects for the utilization of available funding; and

Whereas: Priorities for LOTCIP projects were approved by the Council of Governments on May 28, 2014 and June 24, 2015; and

Whereas: A solicitation for additional proposed LOTCIP projects was undertaken during July and August, 2018; and

Whereas: At its September 12, 2018, meeting, the Transportation Committee and the Transportation Technical Committee reviewed the projects and recommended priorities as shown on the attached plan dated September 12, 2018; and

Whereas: As these priority projects advance, further adjustments to the priorities may be necessary, depending upon project progress and in accord with the adopted LOTCIP procedures, to utilize available LOTCIP funds.

Now, Therefore, Be It Resolved By the Council of Governments:

The LOTCIP priorities through FY22 recommended by the Transportation Committee and Transportation Technical Committees are adopted.

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on September 26, 2018.

Date: September 26, 2018. 

By: First Selectwoman Beth Heller, Secretary
South Central Regional Council of Governments
Resolution Concerning Change in Prioritized Transportation Alternatives Program (TAP) Projects for the SCRCOG Region

Whereas: On May, 24, 2017, SCRCOG re-confirmed the priorities of the region to allow for continued advancement of TAP projects in Guilford and Hamden; and,

Whereas: The Town of Guilford has requested the location of the Guilford TAP project be changed to Route 77 running north from Adams Middle School approximately 1500’; and

Whereas: The Transportation and Transportation Technical Committees considered the change in location on September 12, 2018 and recommended approval of the change to SCRCOG for adoption.

Now, Therefore, Be It Resolved By the Council of Governments:

That the Town Guilford TAP project for Route 77 from Adams School north approximately 1500’ replace the Nut Plains Path as one of the two top priorities of the SCRCOG region for TAP funding.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certified that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on September 26, 2018.

Date: September 26, 2018

By: ____________________________
First Selectwoman Beth Heller, Secretary
South Central Regional Council of Governments
Grant Opportunities
ELIGIBLE FEDERAL ACTIVITIES AND PRIORITIES ARE AS FOLLOWS:

- Community Flood Mitigation Advance Assistance and Projects
- Plans that focus on reducing impacts of flooding (maximum of $25,000 per local plan)
- Mitigation of Severe Repetitive Loss (SRL) properties as defined by FEMA.
- Mitigation of Repetitive Loss (RL) properties as defined by FEMA.

All projects must be in compliance with DEMHS’s Flood Certification from CT DEEP (including elevation of structures to the 500 yr flood event plus 1 foot)
All elevations/re-construction/flood-proofing projects must be designed to ASCE 24-14

Projects will be ranked in the following order:
Priority #1: Community Flood Mitigation Advance Assistance (flood mitigation design and development of community flood mitigation projects that will result in reduced flood claims)
Priority #2: Community Flood Mitigation Projects
Priority #3: Mitigation Plans that focus on reducing impacts of flooding
Priority #4: Mitigation of Severe Repetitive Loss (SRL & RL) properties.

All projects must be cost-effective using FEMA’s Benefit Cost Analysis Software or Pre-Calculated Benefits
Projects will be ranked within their category by Benefit Cost Ratio

For more information about FMA or other programmatic requirements, go to:
http://www.fema.gov/media-library/assets/documents/103279

For information on property classification as Repetitive Loss or Severe Repetitive Loss, please contact HMGP staff at demhs.hmgp@ct.gov
Connecticut Department of Emergency Services and Public Protection Division of Emergency Management and Homeland Security
FY 2018 Flood Mitigation Assistance (FMA) Grant Program

As appropriated by the Consolidated Appropriations Act, 2018 (Public Law 115-141; the Fiscal Year (FY) 2018 Flood Mitigation Assistance (FMA) Grant Program provides resources to assist states, tribal governments, territories and local communities in their efforts to reduce or eliminate the risk of repetitive flood damage to buildings and structures insurable under the National Flood Insurance Program (NFIP) as authorized by the National Flood Insurance Act of 1968, as amended.

The FMA Grant Program was created as part of the National Flood Insurance Reform Act (NFIRA) of 1994 with the goal of reducing or eliminating claims under the NFIP. Consistent with Biggert-Waters Flood Insurance Reform Act of 2012 (Public Law 112-141), the FMA Grant Program is focused on mitigating repetitive loss (RL) properties and severe repetitive loss (SRL) properties.

The FY 2018 FMA application cycle will be implemented as it has been in recent application cycles, but will prioritize $70 million of the $160 million available under FMA for community flood mitigation projects and FMA advance assistance. Due to the demand for funding by communities with high numbers of SRL and RL properties, projects addressing flooding on a community level were not prioritized for funding until the FY 2017 FMA application cycle. FEMA’s grant recipients and subrecipients have and continue to ask for community level flood mitigation funding, so this will again be a primary focus for the FY 2018 FMA application cycle.

- Advance Assistance - Funding will be provided to develop mitigation strategies and obtain data to prioritize, select, and develop viable community flood mitigation projects. This design work will facilitate viable projects for future grant applications.
- Community Flood Mitigation Projects - The remaining set aside will fund projects for proven techniques that integrate cost effective natural floodplain restoration solutions and improvements to NFIP-insured properties that benefits communities with high participation and favorable standing in the NFIP.

The Hazard Mitigation Assistance (HMA) Guidance applies to the FY 2018 FMA application cycle and applicants are encouraged to review the Notice of Funding Opportunity announcement and the HMA Guidance for detailed information regarding eligibility and to contact their FEMA Regional Office for additional information.

Funding

The total amount of funds available under the FY 2018 FMA grant program will be $160,000,000. Of this, a total of $70,000,000 has been prioritized for community flood mitigation proposals leaving an estimated $90,000,000 available for other FMA priorities. FEMA will select remaining eligible applications once all priorities are met based on benefits to the NFIP.
Eligibility

All 50 States, the District of Columbia, Federally-recognized Native American Tribal governments, American Samoa, Guam, Northern Mariana Islands, Puerto Rico and the U.S. Virgin Islands are eligible to apply for the FY 2018 FMA Grant Program. Local governments are considered sub-applicants and must apply to their applicant state/territory.

Either the state Emergency Management Agency (EMA) or the office that has primary floodplain management responsibility is eligible to apply directly to FEMA for FMA Grant Program funds as an applicant; however, only one application will be accepted from each state, tribe or territory.

Applicants and Subapplicants must have a FEMA approved mitigation plan as of the application deadline in order to apply for mitigation projects in accordance with Title 44 CFR Part 201.

Funding Guidelines

The total amount of funds available under the FY 2018 FMA Grant Program will be $160,000,000, which includes the traditional FMA Grant Program priorities as well as the community flood mitigation priorities (both projects and FMA advance assistance).

The maximum federal share for FMA planning sub-applications is as follows:
- Up to $100,000 for community flood mitigation advance assistance
- Up to $10,000,000 for community flood mitigation projects
- $50,000 for Technical Assistance for states/territories who were awarded FMA Grant Program funds totaling at least $1,000,000 in FY 2017.
- $100,000 per Applicant for mitigation planning with a maximum of $50,000 for state plans and $25,000 for local plans.

A maximum of 10 percent of grant funds awarded can be used by the recipient for management costs, and a maximum of 5 percent of grant funds awarded can be used by the subrecipient for management costs, per HMA Guidance.
Federal funding is available for up to 75 percent of the eligible activity costs.

FEMA may contribute up to 100 percent Federal cost share for SRL properties defined below as:
   a) Is covered under a contract for flood insurance made available under the NFIP; and
   b) Has incurred flood related damage
      i. For which four or more separate claims payments (includes building and contents) have been made under flood insurance coverage with the amount of each such claim exceeding $5,000, and with the cumulative amount of such claims payments exceeding $20,000, or
      ii. For which at least two separate claims payments (includes only building) have been made under such coverage, with the cumulative amount of such claims exceeding the market value of the insured structure.

FEMA may contribute up to 90 percent Federal cost share for RL properties. An RL property is a structure covered by a contract for flood insurance made available under the NFIP that:

   a. Has incurred flood-related damage on two occasions, in which the cost of the repair, on the average, equaled or exceeded 25 percent of the market value of the structure at the time of each such flood event; and
      a) At the time of the second incidence of flood-related damage, the contract for flood insurance contains increased cost of compliance coverage.

The period of performance for the FMA Grant Program begins with the opening of the application period and ends no later than 36 months from the date that FEMA announces selected sub-applications.

**Evaluation Criteria**

FEMA will select eligible project sub-applications on a competitive basis in order of the agency’s priorities for FY 2018 FMA Grant Program.

1. Community Flood Mitigation – Advance Assistance
   FEMA will select the highest ranked eligible subapplication(s) for Advance Assistance from each Applicant not to exceed $100,000 total Federal cost share. Maximum funding for all FMA Advance Assistance is $2 million. All subapplications must be designated as Advance Assistance within the title of the subapplication and use the correct code (904.2 - Advance Assistance) within eGrants to be considered.

2. Community Flood Mitigation – Projects
   FEMA will select the highest ranked eligible community flood mitigation subapplication(s) from each Applicant up to $10,000,000 federal share based on final priority scoring criteria (see table below), as needed, and that benefit communities with high participation and favorable standing in the NFIP. All subapplications submitted under the community flood mitigation project priority must include a list of NFIP-insured properties that are included in the project area and the project’s benefiting area as well as a project boundary map that portrays these properties. Applicants are not required to apply for Advance Assistance funding to be eligible to receive a project award. All subapplications must be designated as community flood mitigation within the title of the subapplication and use the appropriate code within eGrants to be considered.
Eligible project activities include, but are not limited to:

- Infrastructure protective measures
- Floodwater storage and diversion
- Utility protective measures
- Stormwater management
- Wetland restoration/creation
- Aquifer storage and recovery
- Localized flood control to protect critical facility
- Floodplain and stream restoration
- Water and sanitary sewer system protective measures

FEMA will select proposal types based on the below weighted priorities, as needed.

<table>
<thead>
<tr>
<th>Priority</th>
<th>Description</th>
<th>Total Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Private Partnership Cost Share</td>
<td>Cost share taken on by private organizations/businesses emphasizing community participation, collaboration, and investment. Points will be assigned based on percentage of private cost share invested.</td>
<td>150</td>
</tr>
<tr>
<td>Building Code Effectiveness Grading Schedule (BCEGS) rating</td>
<td>Assesses effectiveness of enforcement and adequacy of building codes with emphasis on mitigation. Classes weighted based on national class grouping ratings. Highest weight will be assigned to class 1 and descending through lower classes.</td>
<td>100</td>
</tr>
<tr>
<td>Community Rating System (CRS) Participation</td>
<td>The Community Rating System (CRS) recognizes and encourages community floodplain management activities that exceed the minimum NFIP standards. Depending upon the level of participation, flood insurance premium rates for policyholders can be reduced up to 45%. Highest weight will be assigned to class 1 and descending through lower classes.</td>
<td>100</td>
</tr>
<tr>
<td>Cooperating Technical Partners Program (CTP) Participation</td>
<td>Qualified partnership program where communities commit to collaborate in maintaining up-to-date flood hazard maps and other flood hazard information. Points are provided to CTP participating communities.</td>
<td>100</td>
</tr>
<tr>
<td>International Building Codes (IBC) Adopted</td>
<td>IBC adoption epitomizes community commitment to responsible building regulations. Points are provided to IBC participating communities.</td>
<td>50</td>
</tr>
</tbody>
</table>

**Total Points Available** | **500** |

*In the event of a tie between two or more community flood mitigation applications:
- FEMA will use the highest Benefit Cost Ratio (BCR) as a tiebreaker for projects; and.
- FEMA will use the total number of active policies in the local jurisdiction as a tie breaker for Advance Assistance.*

After meeting the $70,000,000 available for community flood mitigation or when all eligible community flood mitigation project subapplications have been selected, FEMA will select eligible subapplications for the remaining funds in the following order:

3. Technical Assistance.
   FEMA will select eligible technical assistance subapplications up to $50,000 Federal share for Recipients to which FEMA obligated FMA awards totaling at least $1,000,000 Federal cost share in FY 2017.

4. Flood Mitigation Planning.
   FEMA will select eligible planning subapplications up to $100,000 Federal share per Applicant with a maximum of $50,000 Federal share for State mitigation plan updates and $25,000 Federal share for local
mitigation plans. FEMA may reduce the Federal share of any planning subapplication that exceeds the regulatory maximums.

5. Competitive funding for property flood mitigation projects. FEMA will select eligible flood mitigation project subapplications on a competitive basis as follows:
   a. Projects that will mitigate flood damage to at least 50 percent of structures included in the subapplication that meet definition 42 U.S.C. 4104c(h)(3)(B)(ii) of a Severe Repetitive Loss (SRL) property: At least two separate NFIP claim payments have been made with the cumulative amount of such claims exceeding the market value of the insured structure.
   b. Projects that will mitigate flood damage to at least 50 percent of structures included in the subapplication that meet the definition of a Repetitive Loss (RL) property: Have incurred flood-related damage on two occasions, in which the cost of the repair, on the average, equaled or exceeded 25% of the market value of the structure at the time of each such flood event.
   c. Projects that will mitigate flood damage to at least 50 percent of structures included in the subapplication that meet definition 42 U.S.C. 4104c(h)(3)(B)(i) of a SRL property: four or more separate NFIP claims payments have been made with the amount of each claim exceeding $5,000, and with the cumulative amount of claims payments exceeding $20,000.

For project subapplications in priority categories 4a through 4c above, FEMA will prioritize projects as follows:
   i. The highest percentage of structures included in the subapplication that meet the definition from 100 to 50 percent;
   ii. The largest number of structures included in the subapplication that meet the definition; and
   iii. FEMA-validated Benefit-Cost Ratio (BCR).

6. The balance of FMA Grant Program funding will be distributed on a competitive basis to all eligible applicants for flood hazard mitigation projects.

Changes for FY 2018

For FY 2018, all of the priorities are identical as they were for FY 2017 with a few changes to the first two priorities as listed below:

1. Community Flood Mitigation – Advance Assistance: Advance Assistance can be used to develop mitigation strategies and obtain data to prioritize, select, and develop community mitigation projects for future funding. FEMA will select the highest ranked eligible subapplication(s) for Advance Assistance from each Applicant not to exceed $100,000 total Federal cost share.
   • In the FY 2018 NOFO this priority has no limit to the number of subapplications an Applicant can submit to FEMA. The FY 2017 NOFO only allowed for one Community Flood Mitigation Advance Assistance subapplication to be submitted.

2. Community Flood Mitigation – Projects: Mitigation projects that address community flood risk for the purpose of reducing NFIP flood claim payments. FEMA will select the highest ranked eligible community flood mitigation subapplication(s) from each Applicant up to $10 million Federal cost share.
• In the FY 2018 NOFO this priority has **no limit** to the number of subapplications an Applicant can submit to FEMA. The FY 2017 NOFO only allowed for one Community Flood Mitigation subapplication to be submitted.

**For Additional Information**

Please see the Notice of Funding Opportunity announcement posted on [Grants.gov](https://www.grants.gov) and the HMA Guidance available on the FEMA Internet: [https://www.fema.gov/hazard-mitigation-assistance](https://www.fema.gov/hazard-mitigation-assistance) for more detailed information regarding eligibility.

“FEMA’s mission is to support our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards.”
The FY 2018 Pre-Disaster Mitigation (PDM) program provides funds for projects which reduce the overall risk to population and structures from future hazard events, while also reducing the reliance on federal funding from future disasters.

**Sub-Applications are due to the State via e-grants no later than 3pm on October 17, 2018.**

**To apply to the Pre-Disaster Mitigation program go to:**

[https://portal.fema.gov](https://portal.fema.gov)

*Once completed, the State will access the application for review on e-Grants.*

Paper or email sub-applications cannot be accepted.

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### Eligible Sub-Applicants:
- State and Local Governmental Agencies
- Indian Tribal Governments

### Eligible Activities:
- Mitigation Planning
- Stormwater management
- Acquisitions

**Note:** Sub-Applicants must have a FEMA approved mitigation plan in place to be eligible to apply for PDM project (not plan) funding.

### Cost Share Breakdown
(Percentage of Federal/Non Federal Share) = **75/25**

Project selection will be on a nationally competitive basis.

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### Federal Priorities include:
- **Advance Assistance** (mitigation design and development of mitigation projects)
- **Mitigation Planning**
- **Resilient Infrastructure Funding** (infrastructure protective measures, utility protective measures)
- **Mitigation Projects** (Projects that reduce risk from any natural hazard)
- **Generators for Critical Facilities** (as identified in a FEMA approved mitigation plan)

For more information about PDM or other programmatic requirements, go to:

[http://www.fema.gov/mitigation-egrants-system-0](http://www.fema.gov/mitigation-egrants-system-0)

State contact for the Pre-Disaster Mitigation Program:

[demhs.hmgp@ct.gov](mailto:demhs.hmgp@ct.gov)

Connecticut Department of Emergency Services and Public Protection

Division of Emergency Management and Homeland Security

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Sub-Applications for funding must be received via e-grants no later than 3pm Oct. 17, 2018.
FY 2018 Pre-Disaster Mitigation (PDM) Grant Program

As appropriated by the Consolidated Appropriations Act, 2018 (Public Law 115-31); the Fiscal Year (FY) 2018 Pre-Disaster Mitigation (PDM) Grant Program provides resources to assist states, tribal governments, territories and local communities in their efforts to implement a sustained pre-disaster natural hazard mitigation program, as authorized by the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288, as amended (42 U.S.C. 5133).

The 2015 Hazard Mitigation Assistance (HMA) Unified Guidance applies to the FY 2018 PDM Grant Program application cycle. Applicants are encouraged to review the Notice of Funding Opportunity announcement and the HMA Guidance for detailed information regarding eligibility and to contact their FEMA Regional Office for additional information.

Funding

The total amount of funds that will be distributed under the FY 2018 PDM Grant Program will be $235,200,000.

- All 50 States, the District of Columbia, American Samoa, Guam, Northern Mariana Islands, Puerto Rico and the U.S. Virgin Islands are eligible to receive an allocation of 1% of the appropriation, or $575,000, in accordance with Section 203(f)(1) of the Stafford Act.

- $15 million, will be set aside for Federally-recognized Native American Tribal applicants to receive an allocation of $575,000 per tribe.

- The balance of PDM Grant Program funds will be distributed on a competitive basis to all eligible applicants.

- No applicant may receive more than 15 percent, or $37,380,000, of the appropriated PDM funding per Section 203(f)(2) of the Stafford Act.

Eligibility

All 50 States, the District of Columbia, Federally-recognized Native American Tribal governments, American Samoa, Guam, Northern Mariana Islands, Puerto Rico and the U.S. Virgin Islands are eligible to apply for the FY 2018 PDM Grant Program as Applicants. Local governments including cities, townships, counties, special district governments, and Native American tribal organizations are considered Sub-applicants and must apply to their state/territory.

Either the state Emergency Management Agency (EMA) or the office that has primary emergency management responsibility is eligible to apply directly to FEMA for PDM Grant Program funds as an Applicant; however, only one PDM grant application will be accepted from each state, tribe or territory.

Applicants and Subapplicants must have a FEMA approved mitigation plan as of the application deadline in order to apply for mitigation projects in accordance with Title 44 CFR Part 201.
Funding Guidelines

The maximum federal share for PDM sub-applications is as follows:

- $4 million for mitigation projects;
- Up to $200,000 per Applicant for Advance Assistance;
- $10 million for Resilient Infrastructure projects;
- $400,000 for new mitigation plans consistent with 44 CFR Part 201;
- $300,000 for State/territorial and multi-jurisdictional local or tribal mitigation plan updates consistent with 44 CFR Part 201;
- $150,000 for single jurisdiction local or tribal mitigation plan updates consistent with 44 CFR Part 201;
- 10 percent of plan and project subapplications for information dissemination activities, including public awareness and education (brochures, workshops, videos, etc.) related to a proposed planning or project activity;
- 5 percent of plan and project subapplication budget for subapplicant management costs for subapplicants to manage their plan or project activity (see the Management and Administration Costs subsection below); and
- 10 percent of the grant application budget for Applicant management costs for Applicants to administer and manage grant and subgrant activities (see the Management and Administration Costs subsection below).

As directed by the appropriations language, FEMA will use the majority of PDM grant funding for mitigation projects.

Federal funding is available for up to 75 percent of the eligible activity costs. Small, impoverished communities may be eligible for up to a 90 percent Federal cost share in accordance with the Stafford Act. The remaining eligible activity costs must be derived from non-Federal sources.

The period of performance for the PDM Grant Program begins with the opening of the application period and ends no later than 36 months from the date that FEMA announces the status of the FY 2018 sub-applications. The period of performance for Resilient Infrastructure projects begins with the opening of the application period and ends no later than 48 months from the date that FEMA announces the status of the FY 2018 sub-applications.

Key FY 2018 PDM Grant Program Changes

- FEMA increased the amount allotted for Tribal Set-Aside from $10 million to $15 million – up to $575,000 Federal Share per Tribal Applicant
- FEMA has included a new Advance Assistance priority that will be used to fund development of mitigation strategies and obtain data to prioritize, select, and develop community mitigation projects for future funding.
- FEMA has included a new Resilient Infrastructure Competitive Funding project type with a Federal cost share capped at $10 million. This priority will provides the opportunity to advance capital projects on a community level, ready for investment that will reduce risks, prevent loss of life and leads to significant savings by reducing damage from future disasters and lowering flood insurance premiums.
- FEMA revised the competitive priorities for funding: multi-state/tribal mitigation activities; competitive mitigation planning sub-applications from applicants with less than $400,000 Hazard Mitigation Grant.
- FEMA combined all Project categories under a single priority.

Application Submission and Review Process

Applications and sub-applications for the PDM Grant Program must be submitted via the Mitigation eGrants system on the FEMA Grants Portal: https://portal.fema.gov. If a Sub-applicant does not use the eGrants system,
then the Applicant must enter the paper sub-application(s) into the eGrants system on the Sub-applicant’s behalf.

Applicants must rank all of the subapplications included in their PDM grant application in the eGrants system, including their Management Costs subapplication for their proposed applicant management costs. To be eligible for the State/Territory allocation or Tribal set aside, the Applicant’s highest ranked planning and/or project subgrant application must not exceed $575,000 Federal share. If an Applicant’s highest ranked planning or project sub-application exceeds $575,000 Federal share, then the Applicant will not receive the allocation, and FEMA will consider all of the Applicant’s sub-applications on a competitive basis only. In addition, if an Applicant submits competitive project sub-applications in excess of the maximum allowed, FEMA will only review the competitive projects up to the maximum allowed in order of the Applicant’s ranking.

PDM Grant Program applications will undergo a complete eligibility review within their respective FEMA Region. FEMA will review planning and project sub-applications plus one management sub-application submitted by each applicant through the Mitigation eGrants system to ensure compliance with the HMA Guidance, including eligibility of the applicant and sub-applicant; eligibility of proposed activities and costs; completeness of the sub-application; cost effectiveness and engineering feasibility of projects; and eligibility and availability of non-Federal cost share.

Evaluation Criteria

FEMA will select eligible planning and project sub-applications in order of the agency’s priorities for the FY 2018 PDM Grant Program:

A. Multi-State/tribal mitigation initiatives.
   FEMA will select one eligible multi-State/tribal mitigation planning or project subapplication per Applicant.

B. Planning subapplications from Applicants that have less than $400,000 HMGP planning funds available.
   FEMA will select eligible planning subapplications from Applicants that have less than $400,000 HMGP planning funds available.

C. Project subapplications from Applicants that have less than $4 million HMGP regular project funds available.
   FEMA will select eligible project subapplications from Applicants that have less than $4 million HMGP regular project funds in the following order:
   i. Mitigation projects that reduce risk to any natural hazard (e.g., seismic, wildfire, landslide, wind, flood, drought)
   ii. Generators for critical facilities identified in a FEMA-approved mitigation plan

D. Planning subapplications from Applicants that have $400,000 or more HMGP planning funds available.
   FEMA will select eligible planning subapplications from Applicants that have $400,000 or more HMGP planning funds available.

E. Project subapplications from Applicants that have $4 million or more HMGP regular project funds available.
FEMA will select eligible project subapplications from Applicants that have $4 million or more HMGP regular project funds available in the following order:

i. Mitigation projects that reduce risk to any natural hazard (e.g., seismic, wildfire, landslide, wind, flood, drought)

ii. Generators for critical facilities identified in a FEMA-approved mitigation plan

FEMA will further prioritize planning and project subapplications in priority categories 2 and 5 above, as needed, in the following order:

1. Subapplicant’s small impoverished community status (see Cost Share or Match subsection under Section C of this NOFO);

2. Indication of public-private partnership (i.e., whether private-sector funding is included in the required non-Federal cost share);

3. Subapplicant’s FEMA-validated residential or commercial Building Code Effectiveness Grading Schedule (BCEGS) rating, as appropriate to the activity type, from a grade of 1 to 10;

4. FEMA-validated BCR for projects (see Benefit Cost Analysis for Mitigation Projects subsection under Section D of this NOFO); and

5. The Applicant’s rank of subapplications (see Content and Form of Application Submission subsection under Section D of this NOFO).

For Additional Information

Please see the Notice of Funding Opportunity announcement posted on Grants.gov and the HMA Guidance available on the FEMA Internet: https://www.fema.gov/hazard-mitigation-assistance for more detailed information regarding eligibility.

"FEMA’s mission is to support our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards."
Upcoming Events
2018 12th Annual Transportation Mini-Series

Thursday, October 18, 2018
7:30 am - 7:00 pm
Sheraton Rocky Hill
100 Capital Blvd.
Rocky Hill, CT 06067

This will be an exciting year with sessions covering bridges, highways, transit, traffic, planning and more. We will also have Consumer Reports on site with a vehicle to demonstrate some of the latest technology in automation. Full schedule with sessions to be announced soon!

Contact for Registration
Bonnie Torres
WTS Connecticut Inc.
860-256-4911
btorres@fhiplan.com
2018 ANNUAL BUSINESS LEADERSHIP AWARDS LUNCHEON

Thursday, October 4, 2018
11:30 a.m. - 1:30 p.m.
Omni New Haven Hotel at Yale
New Haven, CT

Register online at GNHCC.COM or call 203.782.4342

The Business Leadership Awards recognize individuals and businesses that have exhibited exceptional leadership skills, are active participants in business and/or community organizations, and have noteworthy results.

AWARD HONOREES
Community Leadership - The Tagliatela Family

Developer Investment - NHR Group

Achievements in Manufacturing - ASSA ABLOY

Community Partnership - New Haven Public Schools and KeyBank

Small Business Achievement - Kim Pedrick, Boutique owner idom & dwell New Haven

Distinguished Alumnus of the Leadership Center - Kyle Ballou, Yale New Haven Health

Technology Innovation - Health Haven Hub

Legislative Leadership - James B. Cosgrove, First Selectman, Branford

Leadership in Health Care - University of New Haven School of Health Sciences

Volunteer of the Year - Glen McDermott, Red Rock Branding
CCM’s 36th Annual Convention will again be held at Foxwoods Resort on Tuesday, October 30th and Wednesday, October 31st. The Convention is CCM’s marquee event bringing together Connecticut municipal and state personnel of all levels. The events allow attendees to share experiences and discuss current regional, state, and national trends affecting their communities.

**AGENDA**

**Tuesday, October 30th**

7:30 am  
Registration Begins (sponsored by ConnectiCare)

7:30 am - 8:45 am  
Breakfast

9:00 am – 9:30 am  
General/Welcome Session

9:45 am – 10:45 am  
Session A Workshops

10:45 am – 11:30 am  
Break / Visit the Murtha Law Exhibit Hall

11:30 am – 1:00 pm  
Networking Lunch/Presentation of Municipal Excellence Awards and Sustainable CT Awards/Presentation by Lisa Sorosen

1:15 pm – 2:15 pm  
Session B Workshops

2:15 pm – 3:00 pm  
Break / Visit the Murtha Law Exhibit Hall

3:00 pm – 4:00 pm  
Session C Workshops

4:00 pm – 5:00 pm  
Reception (hosted by CIRMA) / Annual Meeting / Dinner / Presentation of Joel Cogen Lifetime Achievement Award, Richard C. Lee Innovators Award / Presentation of #LoCoolGov Scholarships / Presentation of CCMO

5:00 pm – 7:00 pm  
Gubernatorial Debate presented by WTNH and the Hartford Courant  
(sponsored by Stanley Black & Decker)

7:00 pm – 8:00 pm  
After the Debate

President's Reception (sponsored by IXP)

**Wednesday, October 31st**

9:00 am – 11:30 am  
Legislative Committee Meeting/Business Meeting

11:30 am – 1:00 pm  
Board of Directors Meeting

**To Register:** call CCM’s Convention staff at 203-498-3037 or email at ccmevents@ccm-ct.org.
AGENDA

Trails have become a new type of Town Green, a place where all members of our communities can gather, recreate, relax and even commute or travel together. This year we offer sessions that focus on how trails can connect our communities, integrate people and help your town thrive.

9:00 – 9:15 Registration / Networking & Continental Breakfast - posters

9:15 – 9:30 Welcome and Overview of the Day: Bruce Donald, CT Greenways Council Chair and Tri-State Coordinator for the East Coast Greenway

9:30 -10:30 – Keynote

The Appalachian Trail Conservancy, Working to Welcome Us All. The Appalachian National Scenic Trail is the longest hiking-only footpath in the world, measuring roughly 2,190 miles in length. The Trail was completed in 1937 and travels through fourteen states. Over 3 million visitors walk a portion of the A.T. each year. The population of the trail corridor, its visitors and volunteers is changing. How is the Appalachian Trail Conservancy (ATC) adapting to and supporting these changes? Shalin Desai, a member of the ATC Board of Directors, will tell us about the ATC’s and his own personal experience with the AT population and share diversity, equity and inclusion strategies we can all deploy.

10:30 - 10:45 Break & refreshments (enjoy displays)

10:45 -11:30 Integrating Trail Users (Concurrent 45 min Sessions)

1. High Efficiency Trail Assessment Protocol (HETAP): Providing Accessibility Information to Trail Users - Last Green Valley Volunteers. Introduction to the HETAP concept and methodology for assessing trails. Equipment demonstration and samples of the public information materials that can be developed using the HETAP software will be provided.
2. Beyond the linear trail: How to meet the needs of different recreational users in a trail system (walkers, mt. bikers, equestrians). Presented by Paula Burton, President of Housatonic Valley NEMBA, also board member of New England Mountain Bike Assoc.
4. Engaging volunteers and land owners – Connecticut’s oldest conservation organization will share its experience and provide guidance for your volunteer management efforts. Presented by Clare Cain, Trails Stewardship Director, Connecticut Forest & Park Association

• Walk Goodwin College’s CT Riverside Trail – project manager will lead this easy walk and discuss design elements for user safety and ADA.

12:00- 1:00 Lunch provided and prepared by The Chrysalis Center, Inc. is a Hartford based, private, non-profit, socially innovative multiservice organization that serves individuals and families living in the State of Connecticut. Members are offered the opportunity, among others, to learn culinary and event management skills to seek employment in the marketplace.
1:00 – 1:45 **Integrating Trails into Our Community** (Concurrent 45 min Sessions)

1. **Kingdom Trails - Building a Healthy Community, Sustaining a Healthy Economy** - Learn how Kingdom Trails came to be, the social and economic impact of the 100 mile network, and where plans will take it in the future as a model for sustainable and healthy communities. Presented by Abigail Long, Executive Director, Kingdom Trail Association, of VT.

2. **Greenways for Healthy Living, Healthy Communities and Healthy Economics** - This presentation will define social determinants of health and will explain their relationship to greenways. Presented by Carla H. Angevine- Community Wellness Coordinator Charlotte Hungerford Hospital.

3. **Trail Etiquette – How to educate user groups to coexist**. Discuss trail etiquette and best management practices for trail users on multi-use trails for equestrians, mountain bikes, walkers, dogs, and everything in between. Presented by the CT Horse Council.

4. **CT Trail Census** – Get a glimpse of how many people are using our trails, where they are from and what they are doing after words. Presented by Kristina Kelly, CT Trail Census Statewide Coordinator.

- **Walk** Goodwin College’s CT Riverside Trail – project manager will lead this easy walk and discuss design elements for user safety and ADA.

1:45 – 2:30 **Integrating Trails into Our Community** Session 2 (Concurrent 45 min Sessions)

1. **Creating a Regional Trail Map** – Northwest Hills regional trail mapping product and process. Presented by Rick Lynn, Executive Director, and Joanna Wozniak Brown, PhD and Regional Planner, NW Hills COG.

2. **Engaging Youth and Families into the Trail Community** – Discuss and review strategies of multiple organization for engaging families and children of all age ranges into trail exploration, recreation, and stewardship. Presented by Kimberly Bradley, Avalonia Land Conservancy/SECT NEMBA/ Eightmile River Wild and Scenic Coordination Committee.


2:30 - 3:00 **Wrap-up** – Group impressions, ideas for next year, Thank you and Evaluations. Bruce Donald, CT Greenways Council Chair and Tri-State Coordinator for the East Coast Greenway.

3:30 - 4:00 **GOODWIN TRAILS GRAND OPENING** - Registrants are invited to stay after the event to attend the Goodwin College Trails Grand Opening, at the Pavilion at the South Meadows Greenway. Bus transportation will be provided to and from the event. Please email cblake@goodwin.edu if you are planning to attend the Grand Opening.
2018 Multimodal and Transit Summit

- **Summit Sponsorship Information** – Many sponsor levels available. [Online sponsor payment](#), or [Email us](#) to get an invoice.
- **Summit Registration** – FREE registration for community attendees
- **Call for Presenters, Speakers, and Panelists** – Do you have something interesting to share? Proposals due by 8/31/208.
- **Facebook Event – For sharing**
- **Poster for Sharing**

The Transport Hartford Academy is working with the [CT Chapter of the American Planning Association](#) and the CT Department of Transportation to plan a **November 19th, Multimodal and Transit Summit**. The Summit is co-hosted by UConn and several participating UConn departments. This summit includes topics for both transportation and development professionals, combined with an evening program for residents, citizen advocates, and intersectional topics. Planners will be able to receive professional CM credits for attending.

The summit includes an exciting keynote luncheon and the evening social mixer with individual registration and many sponsorship levels. Food and camaraderie is the cornerstone of a successful professional and community event.

Contact [Laura Suroviak](#) or [Tony Cherolis](#) (or call 860-247-3227) if you have any questions or suggestions for the Summit.
Summit Sessions and Topics

Multimodal transportation topics are inherently regional. We can’t talk about commuter rail without including Springfield, Boston, NYC, and central Massachusetts. Complete streets and active transportation policies have been moving ahead in some cities faster than others, and the Summit will provide an opportunity to share best practices across the entire region. Transit oriented development concepts may be new along Connecticut’s knowledge corridor, but the definitely aren’t novel for NYC, New Jersey, and Boston. This Summit will include presenters and topics from the entire Northeast Region.

Transport Hartford gathered topic suggestions and votes for six months and here is the list of breakout session topics:

- CT Transportation Strategy – revenue and funding for CT transportation projects
- New technology and impacts on transportation – docked / dockless bike share, ride sharing, autonomous vehicles
- Protected / Separated Bike Lanes
- Health, Safety, and Quality of Life – Crashes, Vision Zero, Public Safety, Traffic Enforcement
- Tactical urbanism and low-cost infrastructure changes/ interventions
- Impact of I-84 reconstruction on transit and commuter rail
- Transit Oriented Development (TOD) – First mile / last mile complete streets, redeveloping parking craters, TOD in town centers
- Community involvement (outreach) and community activism (advocacy)
- Equity and access – Diversity in transportation planning and advocacy
- Commuter Rail and Light Rail
- CTfastrak (Bus Rapid Transit) / Bus Transit improvements and jobs access
- Presenters can also suggest additional topics – Apply to Present by 8/31/2018

Schedule and Agenda

The sessions and workshops will be updated with details in September and October.

- 11:00 am – Registration and Check-in Opens
- 11:30 am – Buffet Lunch Begins
- 12:00 pm – Seated program and Keynote Speaker / Panel
- 1:30 pm – Afternoon sessions begin at UConn Hartford campus
- 4:30 pm – Mixer, Networking, and Expo in the UConn Hartford Atrium
- 6:00 pm – Evening Community Conversations and Workshops at the UConn Hartford Campus
- 8:00 pm – Happy Hour after the Summit at Republic
The Southern New England American Planning Association is an annual 2-day planning conference, hosted by the Connecticut, Rhode Island, and Massachusetts chapters of APA. We draw nearly 700 planners, landscape architects, architects, engineers, academics, students and others.

The 2018 conference is October 18 & 19 at the Connecticut Convention Center in Hartford.

Questions about registration? Contact: registration@sneapa.org
NERC’s Fall Conference is just around the corner and one that shouldn't be missed! With the exceptional line up of presenters addressing the topics that are most on our minds, the Conference—The Future of MRFs—is sure to be a noteworthy event.

The Conference speakers and sessions include:

- **Introductory Remarks** from Commissioner Rob Klee of the [Connecticut Department of Energy and Environmental Protection](https://ct.gov/)
- **Keynote Panel About the State & Future of Northeast MRFs**
  - Bob Cappadona of [Casella Recycling, LLC](https://www.casella.com/)
  - Susan Robinson of [Waste Management](https://www.wastered.com/)
  - Frank Chimera of [Republic Services](https://www.republicservices.com/)
- **Trends With MRFs & Contracting for Municipal Recycling Services**
  - Eileen Berenyi of [Governmental Advisory Associates](https://www.govassociates.com/)
  - Michael Timpane of [Resource Recycling Systems](https://www.resource-recycling.com/)
  - Mitch Kessler, Principal, [Kessler Consulting, Inc.](https://kesslerconsultinginc.com/)
- **Building Strong Municipal Recycling Services Contracts**
  - Gregory Anderson of [New York City Department of Sanitation](https://sanitation.nyc.gov/)
  - Tom Outerbridge of [Sims Municipal Recycling](https://www.simsrecycling.com/)
  - Jared Rhodes of [Rhode Island Resource Recovery Corporation](https://rhodeislandrrc.com/)
- **Operations Safety & Technology**
  - Todd Ellis of [Call2Recycle](https://call2recycle.org/)
  - Ryan Fogelman of [Fire Rover](https://www.fire-rover.com/)
  - Nat Egos of [RRT Design and Construction](https://rrtdesignconstruction.com/)
- **The Impact of Growing E-commerce**
  - Scott Byrne of [Ameripen](https://www.ameripen.com/)
  - Dennis Colley of the [Fibre Box Association](https://www.fibrebox.org/)
  - Brent Heist of [Procter & Gamble](https://www.pg.com/)
- **Tackling Contamination**
  - Tim Devivo of [Willimantic Waste](https://www.onceawaste.com/)
  - Chris Coady of the [Recycling Partnership](https://www.recyclingpartnership.com/)
  - John Culbertson of [MSW Consultants](https://www.mswconsultants.com/)

We hope you will join us in October. For more information about the Conference, contact [Lynn Rubinstein](mailto:lscrubinstein@nerc.org), NERC’s Executive Director.
EXECUTIVE DIRECTOR'S REPORT
SEPTEMBER 2018
Ginny Kozlowski

Business Development & Retention
Collaborated with the City of New Haven on a mobile vending marketing campaign.

Promoted tourism marketing and public relations opportunities with the Connecticut Office of Tourism and Discover New England.

Advanced Manufacturing Pipeline Development—North Branford

Entrepreneurs & Startups
Provided ECIC implementation support

New Haven Food Incubator meeting

Expand Global Opportunities
Attended IMTS 2018: International Manufacturing Technology Show with lead generator Andrew Clutz

Hosted Australian FAM—Madison Beach Hotel, Yale University, Bar in coordination with Discover New England and Connecticut Office of Tourism

Infrastructure
Upcoming meeting with FRA/Amtrak regarding service issues

Workforce Development
Advanced Manufacturing Workforce Pipeline Development (EDA, Town of North Branford).

Met with Chris Reardon to review the outcomes of the first Hospitality Certification program developed in conjunction with University of New Haven. 100% placement of all participants.

Brownfields & Redevelopment Fund
Atlantic Wire Project Progress Meeting

REDFO
August: No meeting
September 28: REDFO Presenter—Emanuela Cebert from MGM Casinos

Visitor Newsletter Features
North Haven Fair
Orange Country Fair
160th Annual Guilford Fair
City-Wide Open Studios
Celebrate Wallingford
New Haven Grand Prix
Tourism
Entered into agreement to provide tourism services with Central Regional Tourism District.

On-going discussion with the State Office of Tourism Director Randy Fivelash for update on statewide tourism marketing.

Commenced the Cultural Asset agreement and project in under way with SCRCOG.

Finalized Tourism Marketing agreement with SCRCOG.

Provided logistical support for the Canal Dock Boat House opening

Connecticut Lodging Association
Coordinating with arts and tourism partners on a gubernatorial forum for October.

Marketing, Communications & Stakeholder Education
Pursuing a new publishing partner for the 2019 Greater New Haven Visitors and Relocation Guide.

Attended quarterly CERC Regional Marketing Meeting

Hosted Joel Porter, Travel Writer - Taste of New Haven, Pepe’s, Stony Creek Brewery

Community Outreach
Exhibited at the Yale Law School Fair and the Yale Graduate School Fair for students and faculty.
REGION 2 EMERGENCY PLANNING TEAM FIELD DAY

Over the past decade, the 30 towns and the 20+ Emergency Support Functions in DEMHS Region 2 have worked together to increase our individual and collective capacity to respond to emergencies. Using Federal Homeland Security Funds and leveraging other funding streams, we have purchased critical equipment, developed plans and established response teams to respond efficiently to incidents of all sizes. We’ve provided a wide range of training and exercises to ensure each community is prepared for natural and human-caused disasters, including emergent hazards. This field day will showcase how these investments of time and grant funds directly benefit the 30 towns and will feature the mutual-aid and partner resources that can assist during significant events.

Date: Friday October 19th
Time: 9AM-2:00 pm
Stop by anytime during the event.
Location: North Haven Fairgrounds 290 Washington Ave. North Haven, CT

Who should attend: Chief Elected officials, Municipal leadership (RTM/Common Council Chairs), Emergency Services leadership and personnel, Public Works Directors, School district leadership (Superintendants, facilities, operations, etc), Municipal Department leadership, Regional Planning Organizations, Response partners, State and Federal Elected Officials.

Activities planned include:

- Walk through of command vehicles, trailers and equipment
- Demonstration of responder and victim accountability systems
- Presentations about special resources and equipment and teams which are available in each community and through mutual aid request.
- Discussion of training opportunities and planning activities that help increase our capacity.

REGISTRATION INFORMATION:

There is no cost to attend this program but registration is requested to assist with our staff accountability exercise. This event is sponsored by the DESPP/DEMHS Region 2 Emergency Planning Team. To attend please contact Jim Buck at 203-215-5720 or email at emd@townofnorthbranfordct.com
Region 2 Preparedness & Response Field Day  
ESF Resource Data Sheet

Date: Friday October 19th, 2018  
Time: REPT SC Meeting 0930  
REPT Meeting Immediately following Working Lunch  
Location: North Haven Fairgrounds 290 Washington Ave. North Haven, CT

INSTRUCTIONS: Please complete a separate data sheet for each Region 2 Emergency Planning Team (REPT) funded or supported piece equipment, resource or team that your ESF will showcase at the Field Day. The information you provide below will be used to create signage for the resources as well as take-away packet for participants so they can better understand those resources available in the Region.

Please return this form to Jim Buck  emd@townofnorthbranfordct.com  
no later than October 10th.

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Please call (203) 215-5720 or email (emd@townofnorthbranfordct.com) with any questions. We hope this event will help leaders in each municipality better understand the resources and sustainment needs involved and foster greater engagement and support of the REPT. This is a great opportunity to showcase the work done through the years and every ESF involved.

Thank you in advance!
South Central Mobility Management Status Report
The Kennedy Center
John Wardzala
Regional Mobility Manager
7 Research Drive, Woodbridge, CT 06525

August 1, 2018 – August 31, 2018

SUMMARY

Go CT Card Awareness
The Go CT Card is CTtransit’s upcoming account-based system that will allow customers to deposit funds into a transportation account. Once the account has been created, the cardholder can ride any CTtransit or CTfastrak bus by tapping their Go CT Card at the fare box. The Go CT Card will also replace the current CTtransit Senior/Disabled Transit ID. I am working with CTtransit to distribute literature regarding the upcoming Go CT Card at my outreach venues.

Outreach
During the extreme heat days of August, I did outreach at the New Haven Green by offering seniors and those with a disability handouts describing locations of temporary “cooling centers” in the area (i.e., in the New Haven area, the cooling centers are public libraries). For those who couldn’t walk to one of the several libraries/cooling centers around the New Haven Green, I was then able to offer transportation information, including hard copies of bus schedules, the Reduced Fare ID application, and information regarding Greater New Haven Transit District Paratransit services.

Outdoor Mobile Food Pantries
August attendance has increased at the Outdoor Mobile Food Pantries including those at Middletown, Meriden, Old Saybrook, Clinton and in the New Haven area. For the people who have a disability and/or are over 65 that wait outdoors in line to receive food, I walk the food line answering their transportation questions and inform them of their transportation options by offering printed news and literature including CT DOT’s Transit Reduced Fare Photo Identification Card Program application, Paratransit information, Non-Emergency Medical Transportation, Know How To Go SCCT, The Kennedy Center’s Travel Training program, town and city street maps, bus schedules and more.
Outreach Assistance for CT DOT’s Transit Reduced Fare Photo ID Program
Since CT DOT’s Transit Reduced Fare Photo ID application requires applicants to submit a photo, and many people I outreach to do not have access to a color printer or the funds to obtain a color photo, I continue providing assistance at venues by bringing everything needed to apply for the photo ID program, including CT DOT provided self addressed stamped envelopes and a small Inkjet printer to print the applicant’s required photo while I am on site at the outdoor venues.

Events
Exhibited at Hamden’s Elderly Services Center’s annual indoor summer event with The Kennedy Center’s transportation information table and portable printer.

Worked with the Institute of Professional Practice, Inc. (IPP) and scheduled a Mobility presentation event at their Meriden location. IPP is a private, non-profit human service and educational organization that provides treatment and support to people with autism and other developmental disabilities throughout New England.

Third-Party arbitrator for Greater New Haven Transit District’s Appeals Hearings
Attended Greater New Haven Transit District’s (GNHTD) Appeals Hearings as a third-party arbitrator to help determine a GNHTD’s participant’s eligibility and for rider incidents.

Ombudsman Services
Offering ombudsman services by helping resolve transportation issues on an individual basis for people that have a disability and/or those over 65.

MEDIA UPDATES
- Continue to update and maintain content on the knowhowtogoscct.org website.

- Running weekly Google Analytics on the knowhowtogoscct.org website, tracking and reporting website traffic, running software to check for broken links and accessibility issues.

- Continue to update and maintain the Know How To Go SCCT Twitter account. Tweeted 55 transportation related Tweets throughout the month of August.
CTrider: Quarter 2 Marketing Activity Summary

April - June 2018

The main CTrides Marketing focus for Q2 revolved around execution of two capstone events: the Drive Less Connecticut Competition, and the 2018 Transportation Showcase.

Drive Less Connecticut Competition

The Drive Less Connecticut Competition ran from May 1—May 31, 2018. Overall, CTrides saw a 104% increase in new members (818) during competition month across 352 organizations, with an overall total of 1,738 active members. 71 meetings and 62 outreach events were held during this time frame to promote the competition and drive participation. 58 prizes were donated by 15 local and national sponsors for a total value of $8,077.

Website development throughout April for the Drive Less Connecticut Competition was key in providing a platform for commuters and employers alike to learn about how to participate in the competition, access tools to increase their organization’s ability to participate, and gain exposure to all of the sponsored prizes. DriveLessCT.com saw 2,050 unique users with 2,608 sessions during the competition period. A banner on CTrides.com linking to DriveLessCT.com helped drive traffic to the site leading up to and during competition month.

The competition tracked 5 key metrics during competition month, with final results outlined below:

- Greener Trips: 43,690
- Miles Saved: 575,049
- Emissions Prevented: 518,547 lbs
- Money Saved: $313,401
- Gallons of Gas Saved: 26,456

Ten competition prizes were presented to organizations at the 2018 Transportation Showcase based off their participation in competition month. Using the CTrides ridematching and rewards platform, metrics were tracked for Most Active Members, Most Greener Trips, and Most New Members across Large, Medium, and Small organizations. An additional Team Spirit Award was presented for the organization that showed the most effort in promoting the competition internally to their staff via social media, intranet postings, and outreach events.
CTrides: Quarter 2 Marketing Activity Summary (Continued)
April - June 2018

2018 Transportation Showcase

The CTrides 2018 Transportation Showcase was held at The Yard Goats Club at Dunkin’ Donuts Park in Hartford, CT on June 6. Business and transportation leaders from across the state were invited to a networking breakfast and panel discussion centered on the future of transportation and its impact on businesses in Connecticut.

Moderator:
Alyssa Rae Taglia – Traffic Reporter WTNH, Channel 8

Panelists:
James Redeker – Commissioner, CT DOT
David DeRosa – Senior Transportation Planning Manager on Automated Vehicles, AECOM Los Angeles
Timothy Restall – President, Hartford Yard Goats
Karen Jenkins – Director Emeritus, The League of American Bicyclists

Awards were presented for all of the winning organizations of the Drive Less Connecticut Competition.

Large Organizations:
Most Active Members – Travelers Insurance
Most Greener Trips – Travelers Insurance
Most New Members - Travelers Insurance

Medium Organizations:
Most Active Members – CT DEEP
Most Greener Trips – CT DEEP
Most New Members – Hartford Steam Boiler

Small Organizations:
Most Active Members – UnitedHealth Group
Most Greener Trips – UnitedHealth Group
Most New Members - All Our Kin

Team Spirit Award:
Yale University

Media Coverage for the showcase appeared on the NBC CT 5PM news, NBC CT 11AM live feed broadcast, WTNH news, and in the Hartford Courant.

Additional Marketing

- Continue to build photo/video library for use in various marketing materials
BEworks

During the second quarter, BEworks and CTrides conducted biweekly status meetings to discuss the progress of the behavioral economics work, to identify and resolve issues and to prepare for the next stages of the work program. The major activities completed during this period included the results of the phase 3 Ideation stage in which BEworks developed its ideas and suggested strategies to impact the behavior of employers and employees during the behavioral journey to participation in the CTrides program or towards mode shift, the selection of the in-field experiment of the selected priority strategy, and the conduct of the experiment, as detailed below.

In April, following the completion of Phases One and Two of the Scope of Work, the Discovery and Behavioral Diagnostics phases, BEworks conducted Phase 3 – Ideation in which its scientists and management experts developed prioritized ideas and experiment options that could impact the decision-making process at various stages of CTrides interactions with employers and employees to enhance participation or lead to higher levels of mode shift, respectively. BEworks mapped out four ideas onto each of the decision points for employers and employees. They suggested a total of eleven ideas for employees, and nine ideas for employers. See attached BEworks report. Of these ideas and decision points, BEworks recommended four priority options from which to choose from for one in-field experiment, two for employers and two for employees. The other three remaining priority options would be included in the Strategy Guide for use by CTrides in carrying out its own experiments. After review and further discussion with both BEworks and CTDOT, four refined priority options were selected one of which for an in-field experiment. See attached CTrides report.

In May, BEworks collaborated with CTrides on the design of the in-field experiment. The experimental design included an email campaign conducted in two waves testing three emails that would encourage employers not currently in the CTrides program to meet with a representative to discuss becoming a partner with CTrides. Three emails were developed, the control email which utilized standard messaging of CTrides and two options that were based on the results of the Ideation phase, one utilizing loss messaging and the other utilizing social proof. Loss messaging is based on behavioral economics studies
that show that a subject is more likely to act to avoid a loss than a gain. Social proof is based on studies that show that a subject is more likely to take action that is similar to actions taken by those who share some commonality such as competitors or are similarly situated. A list of non-participating companies was developed utilizing the following criteria: 150+ employees, industry categories found most likely to participate in TDM programs and located in areas that had companies already participating in the CTrides program. The companies were distributed so that about an equal number came from the three geographical territories of Connecticut that CTrides assigned to its six outreach managers, two for each territory. Each outreach manager was allocated an equal number of company contacts and responsible for follow up.

On June 13, the first wave of emails was sent out to 640 contacts. After analyzing the initial results, it became apparent that there were several issues that needed to be addressed as the number of responses and the number of undelivered emails did not meet the requirements for proper analysis of the experiment. It was determined that a substantially higher number of contacts would be required. In addition, there needed to be a much higher level of vetting of the employer prospecting list to reduce the number of undelivered emails. Another problem was that the response mechanism had to be redesigned as the initial response mechanism gave rise to the potential for blacklisting CTrides email domain. A new domain for the email was selected to minimize this risk.

By the end of June, BEworks had obtained a list of over 10,000 employer contacts that was screened by the list provider and a selected email screening company to ensure the integrity of the list. A new marketing email platform was used that had additional capabilities to ensure the delivery of emails from cold lists. BEworks also worked with CTrides to further refine the emails and developed a new call to action or response mechanisms to make it easier for the company to contact CTrides to schedule a meeting. At the end of June, most of the revisions were in place and a test plan was to be developed for a July launch of the experiment.
Participating Organization Activity

As of June 30th, the total number of CTrides employer participants, stakeholders and community participants is 265. A huge focus on Drive Less Connecticut Competition engagement resulted in 71 meetings and 62 Outreach events held during the month of May.

- New Partners:
  - Bradley Airport
  - Albertus Magnus College
  - East River Energy
  - Connecticut Green Bank
  - Town of Woodbridge
  - Connecticut Spring and Stamping
  - Ulbrich Stainless Steels and Special Metals

- New Commuter Program Manager hired and trained for Western CT—Kristyn Gorton
- Assisted with promoting the launch of two Bikeshare programs—LimeBike in Hartford, and Spin Bikeshare for Wesleyan University in Middletown, CT
- Completed training for CTrail Hartford Line launch across entire team, to provide backup for Customer Service team during first week of service.
- Promoted Earth Week events (April).

The CTrides Outreach Team held 186 Worksite Meetings and 148 Commuter Events with our worksite partners during Q2. The total number of participating organizations is at 265.

This quarter’s worksite activity, segmented by region, can be found on the following pages. A complete list of program organizations/stakeholders is in Appendix A.
# Regional Worksite Highlights

## Western CT includes Litchfield, Housatonic, Bridgeport & Stamford regions

### Highlights

**Cartus:** Participated in Earth Day Fair

**Norwalk Community College:** Attended Earth Day breakfast hosted by CARES “the NCC sustainability committee.” Promoted UPASS and ridematching and rewards program

**Sikorsky Aircraft:** Participated in 3 days of Earth Day events at main Sikorsky locations in CT. Reached over 300 employees

**UConn Stamford:** Attended Spring Open House and several fall student orientations in partnership with CTtransit to explain UPASS to over 1,000 students and parents

**Stone Academy (Waterbury):** Held DLC Outreach Event

**City of Stamford:** Assisted in annual Bike to Work Day efforts in Veterans Park

**HARTransit:** Assisted in annual Bike to Work Day efforts at HARTransit pulse point and Bethel train station

**Western CT State University:** Held meeting to prepare for adoption of U-Pass in Fall 2018

**University of Bridgeport:** Held meeting to develop social media campaign, scheduled 4 upcoming events at Student Resource Fairs

**People’s United Bank:** Established monthly on-site event plan to increase awareness of CTrides Ridematch/Reward platform and PUB’s internal commuter benefits

### Connecticut Dept. of Labor:
Meeting to discuss including CTrides resources in New Employer Resource Guide, established channel for leads to DOL employers in the region for future outreach efforts

### Webster Bank:
Held new meeting through a lead from spring SHRM conference, planned for outreach efforts at larger locations starting summer/fall 2018.

### Events

- CARTUS
- City of Stamford
- CTrides
- HARTransit
- Live Green CT
- Norwalk Community College
- People’s United Bank
- Sikorsky Aircraft Corporation – Bridgeport
- Sikorsky Aircraft Corporation – Shelton
- Sikorsky Aircraft Corporation – Stratford
- Stone Academy (Waterbury)
- The Independent Center
- The Kennedy Center, Inc.
- Town of New Milford
- University of Bridgeport
- University of Connecticut - Stamford
- University of Connecticut – Stamford
- Yale-New Haven Hospital

### Meetings

- CARTUS
- CDM Smith
- City of Bridgeport
- City of New Haven

- City of Norwalk
- City of Stamford
- CT Department of Labor
- CTtransit
- Datto, Inc.
- Eastern Account System, Inc.
- Enterprise Rideshare
- Global Steering Systems
- HARTransit
- Innovate Stamford
- Newman's Own
- People Friendly Stamford
- People's United Bank
- Sikorsky Aircraft Corporation – Bridgeport
- Stone Academy (Waterbury)
- Tauck Tours
- The Kennedy Center, Inc.
- The Workplace
- University of Bridgeport
- University of Connecticut - Stamford
- University of Connecticut - Waterbury
- Valley Transit District
- Webster Bank
- Western Connecticut State University
- Western CT Council of Governments
Regional Worksite Highlights

Southern CT includes Middlesex, New Haven & coastal regions

Highlights

Branford Hall: New student presentation

Yale University: Launched an online information campaign utilizing newsletters, social media, and a webinar; transitioned to a new ETC, and pre-planned events and meetings for next two quarters

Amazon: Held tabling events for the Drive Less Connecticut competition

Human Resource Leadership Association: Conducted presentation about CTrides services

Veterans Affairs – West Haven: Held successful Ride to Work Day with 8 participants, assisted planning for future Bicycle Friendly Facility certification through League of American Bicyclists

Watson Foods: Conducted an initial meeting with ETC, held presentations on Meet-Your-Match with plot maps for 7 different shifts

Town of Woodbridge: Held initial meeting; signed as new participant in May, Promoted CTrides services to all employers in Woodbridge area with virtual campaign and email blasts

East River Energy: Initial meeting from HR Leadership Association lead; signed as participant

Knights of Columbus: Attended annual benefits fair for over 500 employees

Ulbrich Stainless Steels and Special Metals Inc: Held initial meeting; signed as participant in June. On-site promotions via digital monitors for Fall events

Pelli Clarke Pelli Architects: Held initial meeting; signed as participant in May

University of New Haven: Met with manager of new campus sustainability office, planned commuter survey to reach staff, faculty, and students

New Haven Coalition for Active Transportation: Held table event for Fair Haven neighborhood as part of city-wide Arts & Ideas Festival

Wesleyan University: Attended employee appreciation day and outdoor fair to promote Hartford Line, SPIN Bike Share, CTrides Ridematch/Rewards

Events

- Albertus Magnus College
- Alexion Pharmaceuticals
- Amazon Sorting Center Wallingford BDL-5
- Branford Hall (Branford campus)
- City of New Haven
- Connecticut Mental Health Center
- CT Mental Health Center
- Eastern Connecticut State University
- Electric Boat
- Fusco Corporation
- Gaylord Specialty Healthcare
- Human Resource Leadership Association of Eastern CT
- Job Corps New Haven
- Mystic Healthcare and Rehabilitation LLC
- New Haven Coalition for Active Transportation
- Quinnipiac University
- Society for Human Resource Management
- Stone Academy (West Haven)
- Town of Woodbridge
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Watson Foods
- Wesleyan University
- Yale University
- Yale-New Haven Hospital

Meetings

- Albertus Magnus College
- Alexion Pharmaceuticals
- All Our Kin
- Amazon Sorting Center Wallingford BDL-5
- Branford Hall (Branford Campus)
- City of New Haven
- Connecticut College
- Connecticut Mental Health Center
- Cornell Scott-Hill Health
- East River Energy
Meetings (Continued)

- Electric Boat
- Enterprise Rideshare
- Gaylord Specialty Healthcare
- GoNHGO
- Human Resource Leadership Association of Eastern CT
- Job Corps New Haven
- Key Bank - New Haven
- Madison Chamber of Commerce
- Mystic Healthcare and Rehabilitation LLC
- New Haven Coalition for Active Transportation
- New Haven Mayor’s Task Force on Bike Education
- SeeClickFix
- South Central Regional Council of Governments
- Stone Academy (West Haven)
- The Kennedy Center, Inc., Woodbridge
- The Mary Wade Community
- Town of Branford
- Town of Madison
- Town of Woodbridge
- Ulbrich Stainless Steels and Special Metals, Inc.
- University of New Haven
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Watson Foods
- Wesleyan University
- Yale University
- Yale-New Haven Hospital
Regional Worksite Highlights

Eastern CT includes the Hartford, North and Central regions of Connecticut

Highlights

The Jackson Laboratory: Held Earth Day fair event – promoted Drive Less Connecticut competition
Cigna: Held Drive Less Connecticut tabling event
United Bank: Participated in orientation table presentation
Shipman & Goodwin: Secured event and will be doing tabling to promote the Drive Less Connecticut competition.
CT DECD: Held tabling event resulting in 13 people signing up onsite for Ridematching & Rewards program
Hartford Jobs Corps: Held tabling event – mainly students inquired about transit options
The Hartford: Completed Transit Try-It Day with 7 participants on 60-66 and 88 line.
Saint Francis Hospital: Held table event with CTrail and CTtransit to promote new rail service and existing bus service between Saint Francis campus and Hartford Hospital
Pratt and Whitney: Attended Bike-to-Work day with Goodwin College, Center for Latino Progress, Town of East Hartford. 35 cyclists participated
Connecticare: Held table event with CTtransit to boost participation in Drive Less Connecticut Competition

Amazon Fullfillment Center BDL-2: Held table event promoting Drive Less Connecticut Competition
BikeWalkCT: Held table event at Hartford Bike To Work Day breakfast
CT DEEP: Completed Carpool Try-It Day event
DORS / State of Connecticut: Presented during Transportation Seminar for students and employees at UCONN Storrs Campus
Travelers: Held table event at annual resource fair with Director of Parking and Mass Transit
UCONN Health Center: Organized events to promote July Bike to Work Day which will include fix-a-flat demos, safe cycling presentation, and information on using CT rides
Central Connecticut State University: Table events with CTtransit at multiple orientation fairs to provide info on U-Pass, CTfastrak connections, and commuter rewards
University of Hartford: New student orientation fair

Events
- Aetna
- Amazon Fullfillment Center BDL-2
- BikewalkCT
- Cabela’s
- Center for Latino Progress
- Central CT State University
- Cigna
- City of Hartford
- City of New Britain
- Connecticare

- Connecticut Children’s Medical Center
- Connecticut DECD
- Connecticut Green Bank
- CT DEEP (Hartford)
- CT DEEP (New Britain)
- CT Dept of Developmental Services
- Dept of Administrative Services
- Dept of Rehabilitation Services
- Hartford Job Corps
- Hartford Public Library
- Hartford Yard Goats
- IRS
- Jackson Laboratory
- Lincoln Life Insurance/Freemont Group Management
- Manchester Community College
- MassMutual
- Porter & Chester Institute (Rocky Hill)
- Pratt and Whitney
- Rich Product Corporation
- Saint Francis Hospital
- Shipman & Goodwin
- The Hartford
- Town of Windsor
- Travelers
- Tunxis Community College
- UConn Hartford
Regional Worksite Highlights

Events (Continued)
- UConn Health Center
- United Bank
- United Technologies Aerospace
- University of Connecticut (Storrs)
- University of Hartford
- Voya
- West Hartford Health and Rehab
- Windham Regional Community Council
- Windsor Health and Rehabilitation Center, LLC
- Wiremold/Legrand

Meetings
- Aetna
- Albertus Magnus College, East Hartford
- Branford Hall (Southington campus)
- Brookdale Senior Living Solutions
- Capital Community College
- Central Connecticut Chambers of Commerce
- Central CT State University
- Cigna
- City of Hartford
- City of New Britain
- Connecticut Children's Medical Center
- Connecticut Department of Developmental Services
- Connecticut Green Bank
- CT DEEP (Hartford)
- CT DEEP (New Britain)
- Department of Rehabilitation Services
- Eversource Energy
- Goodwin College
- Hartford Hospital
- Hartford Job Corps
- Hartford Public Library
- Hartford Steam Boiler
- IRS
- Jackson Laboratory
- Job Corps (Hartford)
- Lincoln Waste Solutions
- Natchaug Hospital
- Porter & Chester Institute (Rocky Hill)
- Porter and Chester Institute (Enfield)
- Pratt and Whitney
- Rich Product Corporation
- Rocky Hill Chamber of Commerce
- Saint Francis Hospital
- Shipman & Goodwin
- Stanley Black & Decker
- The Hartford
- Town of Farmington
- Town of Windsor
- Travelers
- Trinity College
- UConn Hartford
- UConn Health Center
- University of Connecticut (Storrs)
- University of St. Joseph School of Pharmacy
- Voya
- Windham Regional Community Council
- Windsor Health and Rehabilitation Center, LLC
Quarterly Report
April—June 2018

Customer Service Updates

Shore Line East PA Automation
Scheduled time and playback mode integrated.

Contact Center Overhaul
Phone system integration complete. Call recording, call back functionality, Live/Silent monitoring, and advanced reporting integrated.

Emergency Ride Home (ERH) Incentives
Survey Automation complete

Trial Passes
Survey Automation complete

Hartford Line
All CT RIDES Staff assisted in handling extended customer service hours for the launch of Hartford Line Service, and saw a large overall increase in customer service traffic during the first 10 days of service.

Customer feedback:

“Fast, easy, answered my questions. Pleasant experience!”

“Live chatted with Cindy RE train schedules. She is absolutely top tier customer service professional, a rare gem. Watch out CT, such professionals don’t stay too long.”

“Lisa provided wonderful service and support regarding assistance within the emergency ride home program. She followed up concerning items that I failed to supply with my original request which I appreciate to a big extent. Thank you Lisa!”

“As I said before, Wanda listens and that is important.”

“Cindy was so very patient with me and helped me learn how to read the schedule. Because of her patience and clear guidance, I am able to take my dad on the train tomorrow for Father’s Day - he will be thrilled! Please give Cindy this praise - she really is fantastic and I think she deserves a raise!”

Customer Service Details:

- **4,338 Total** cases into CT RIDES
  - **3,551 inbound calls**
    - 22 inquiries about available disabled services
    - 7 bilingual inquiries
    - Higher volume than normal due to Hartford Line launch (June)
  - **Filed 1,323 email cases**
    - Great or OK rating on 85% of emails
  - **210 marketing/informational outbound calls**
  - **Facilitated 577 live online chats of which 95 were SMS (text) chats**
    - 4.83 out of 5 (best) avg. rating on all chats

- **Provided 15 Emergency Rides Home** to 3 vanpool riders, 11 express bus riders, and 1 carpool rider.
- **Distributed 18 trial bus passes to commuters** meeting the program’s Trial Ride criteria.
- **A follow-up survey** for the quarter tallied 7 responses with 6 using the pass, 6 respondents will continue to use transit and 4 rated the service a 4 or better out of 5.
CTrides Ridematching & Rewards Program

CTrides added **1,443 new members** to the Ridematch & Rewards program in the second quarter of 2018.

The CTrides Drive Less Connecticut Competition was introduced during the second quarter of 2018. In April 2018, before the competition began, the integration process of the Drive Less Connecticut Competition and the ridematching and rewards platform began. Current CTrides.NuRide.com members received email messages and app notifications regarding the May 2018 launch of the statewide competition. These messages served to inform current users of the competition and to encourage them and their employer to participate. At the launch of the competition on May 1, 2018, new and returning users who navigated to the CTrides.NuRide.com homepage viewed a message about the 2018 Drive Less Connecticut Competition. The message encouraged participation in taking and logging greener trips. The message was reinforced with a section that listed the total aggregate statistics of the competition and the competition leaderboard amongst businesses.

Miscellaneous

A major focus continues to be the launch of a CTrides Ridematch and Rewards Android-capable app. The app is a top priority as nearly half of the users of the service use an Android phone and are unable to download the current app (only available on Apple devices). As of the end of Q2 2018, the app is now available in the Play Store.
As of Q2 2018, there are more than 250 businesses, agencies and municipalities working with CTrides

1. 3PL Worldwide
2. 9Town Transit
3. Advance Auto Parts
4. AECOM
5. Aetna
6. Albertus Magnus
7. Albertus Magnus (East Hartford)
8. Alexion Pharmaceuticals
9. All Our Kin
10. Amazon Fulfillment Center BDL-2
11. Amazon Sorting Center Wallingford
12. ASML, Inc.
13. Asnuntuck Community College
14. Avon Health Center
15. Bigelow Tea
16. BikewalkCT
17. BLT Office (Norwalk)
18. BLT Office (Stamford)
19. Bradley Airport
20. Branford Hall (Branford)
21. Branford Hall (Southington)
22. Bridgeport Public Schools
23. Cabelas
24. Capital Community College
25. CARTUS
26. CDM Smith
27. Center for Latino Progress
28. Central Connecticut Chambers of Commerce
29. Central Connecticut Coast YMCA
30. Central CT State University
31. Chabaso Bakery, Inc.
32. Cigna
33. City of Bridgeport
34. City of Danbury
35. City of Meriden
36. City of New Britain
37. City of New Haven
38. City of Stamford
39. City of Waterbury
40. City of Waterbury - Public Health
41. Community Health Center of New London
42. Connecticare
43. Connecticut Children’s Medical Center
44. Connecticut College
45. Connecticut Department of Developmental Services
46. Connecticut Department of Energy and Environmental Protection (Hartford)
47. Connecticut Department of Energy and Environmental Protection (New Britain)
48. Connecticut Department of Labor
49. Connecticut Department of Transportation
50. Connecticut Green Bank
51. Connecticut Innovations
52. Connecticut Mental Health Center
53. Connecticut National Guard
54. Connecticut Probate Court
55. Connecticut Spring and Stamping
56. Connecticut State Insurance Department
57. Connecticut Valley Hospital
58. Connecticut Water
59. Continuum of Care Inc.
60. CT Department of Labor
61. CTtransit
62. CTfastrak
63. Datto, Inc.
64. Department of Administrative Services
65. Department of Economic and Community Development
66. Department of Emergency Services & Public Protection
67. Department of Public Health (Hartford)
68. Department of Rehabilitation Services
69. Department of Revenue Services
70. Department of Social Services (Hartford)
71. Diageo, Inc.
72. East River Energy
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<td>Eastern Account System, Inc.</td>
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<td>Eastern Connecticut State University</td>
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<td>Eastern Connecticut Transportation Consortium</td>
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<td>Eastern Workforce Investment Board</td>
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<td>Electric Boat</td>
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<td>Empire State Realty Trust</td>
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<td>Foxwoods Resort and Casino</td>
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<td>Hartford Adult Education Center</td>
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<td>Hartford Foundation for Public Giving</td>
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<td>Homegoods Distribution</td>
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<td>Hospital for Special Care</td>
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<td>Housatonic Community College</td>
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<td>Human Resource Leadership Association of Eastern CT</td>
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<td>IFG Companies (Guilford Specialty Group)</td>
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<td>Job Corps (Hartford)</td>
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<td>Key Bank - New Haven</td>
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<td>Konica Minolta Business Solutions</td>
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<td>Law offices of John Andreini</td>
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<td>Lawrence + Memorial Hospital</td>
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<td>Lincoln Life Insurance/Freemont Group Management</td>
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<td>Live Green CT</td>
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<td>Lower Connecticut River Valley Council of Governments</td>
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<td>Manchester Community College</td>
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<td>MedSource Consultants</td>
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<td>130</td>
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<td>131</td>
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<td>132</td>
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<td>133</td>
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<td>134</td>
<td>Middlesex Hospital Shoreline Medical Center</td>
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<td>135</td>
<td>Middletown Area Transit</td>
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<td>Milford Transit District</td>
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<td>137</td>
<td>Mitchell College</td>
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<td>Mohegan Sun Casino</td>
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<td>139</td>
<td>Mystic Healthcare and Rehabilitation LLC</td>
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<td>140</td>
<td>Mystic Marriott Hotel &amp; Spa</td>
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<td>141</td>
<td>Naugatuck Valley Community College (Danbury)</td>
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<td>142</td>
<td>Naugatuck Valley Community College (Waterbury)</td>
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<td>143</td>
<td>Naugatuck Valley Council of Governments</td>
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<td>144</td>
<td>Naval Submarine Base New London</td>
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<td>145</td>
<td>New Britain CT Works Center</td>
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<td>146</td>
<td>New Britain Downtown District</td>
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<td>147</td>
<td>New Haven Coalition for Active Transportation</td>
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<td>148</td>
<td>New Haven Mayor’s Task Force on Bike Education</td>
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<td>149</td>
<td>North East Transportation Co.</td>
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<td>Northwest Hills COG</td>
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<td>Northwestern CT Community College</td>
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<td>152</td>
<td>Norwalk Community College</td>
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<td>153</td>
<td>Norwalk Housing Authority</td>
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<td>154</td>
<td>Norwalk Transit</td>
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<td>155</td>
<td>NWCC Center for Workforce Development</td>
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<td>156</td>
<td>Office of Policy and Management</td>
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<td>157</td>
<td>Office of the Attorney General</td>
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</tbody>
</table>
158. Office of the Secretary of the State
159. Office of the State Comptroller
160. Oracle Corporation
161. Paier College of Art
162. Paradigm Property Management
163. Pelli Clarke Pelli Architects
164. People Friendly Stamford
165. People's United Bank
166. PEP - Lacey Manufacturing
167. Pitney Bowes-Danbury
168. Pitney Bowes-Shelton
169. Porter & Chester Institute (Branford)
170. Porter and Chester Institute (Enfield)
171. Porter and Chester Institute (Stratford)
172. Porter and Chester Institute (Waterbury)
173. Pratt & Whitney - Middletown
174. Pratt and Whitney
175. Prudential (Hartford)
176. Quinebaug Valley CC
177. Quinnipiac University
178. Quinnipiac University - North Haven Campus
179. Radiall USA Inc.
180. Reckson/SL Green
181. Rich Product Corporation
182. Saint Francis Hospital
183. Sea Corp
184. SeeClickFix
185. Shipman & Goodwin
186. Siemon Company
187. Sikorsky Aircraft Corporation — Bridgeport
188. Sikorsky Aircraft Corporation — Shelton
189. Sikorsky Aircraft Corporation — Stratford
190. Society for Human Resource Management
191. South Central Regional Council of Governments
192. Southeast Area Transit
193. Southeastern Connecticut Council of Governments
194. Southern Connecticut State University
195. Southwest Community Health Center
196. St. Mary's Hospital
197. St. Vincent's College
198. St. Vincent's Medical Center
199. Stamford Chamber of Commerce
200. Stamford Downtown Special Services District (SDSSD)
201. Stanley Black & Decker
202. State Education Resource Center
203. State of Connecticut
204. Stone Academy (East Hartford)
205. Stone Academy (Waterbury)
206. Stone Academy (West Haven)
207. Sun Life Financial
208. Tauck Tours
209. The Business Council of Fairfield County
210. The Hartford
211. The Independence Center
212. The Kennedy Center, Inc.
213. The Mary Wade Community
214. The Watermark at 3030 Park
215. The Workplace
216. Three Rivers Community College
217. Thule Inc
218. Town Green Special Services District
219. Town of Branford
220. Town of Fairfield
221. Town of Farmington
222. Town of Greenwich
223. Town of Windsor
224. Town of Woodbridge
225. Travelers
226. Trinity College
<table>
<thead>
<tr>
<th>Appendix A: Partner List</th>
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</table>

| 227. | Triumph |
| 228. | TSKP Studios |
| 229. | Tunxis Community College |
| 230. | U.S. Department of Housing and Urban Development |
| 231. | UConn Hartford |
| 232. | UConn Health Center |
| 233. | Ulbrich Stainless Steels and Special Metals |
| 234. | United Bank |
| 235. | United Healthcare |
| 236. | United Illuminating |
| 237. | United States District Court: District of Connecticut |
| 238. | University of Bridgeport |
| 239. | University of Connecticut (Storrs) |
| 240. | University of Connecticut—Stamford |
| 241. | University of Connecticut—Waterbury |
| 242. | University of Hartford |
| 243. | University of New Haven |
| 244. | University of Saint Joseph |
| 245. | University of St. Joseph School of Pharmacy |
| 246. | Valley Transit District |
| 247. | Veterans Affairs Connecticut Healthcare System (Newington) |
| 248. | Veterans Affairs Connecticut Healthcare System (West Haven) |
| 249. | Voya |
| 250. | Waste Management |
| 251. | Watch For Me CT |
| 252. | Waterbury Hospital |
| 253. | Watson Foods |
| 254. | Wesleyan University |
| 255. | West Hartford Health and Rehab |
| 256. | Western Connecticut State University |
| 257. | Western CT Council of Governments |
| 258. | Wiggin & Dana, LLP |
| 259. | Windham Region Transit District |
| 260. | Windham Regional Community Council |
| 261. | Windsor Health and Rehabilitation Center, LLC |
| 262. | Wiremold/Legrand |
| 263. | Workers' Compensation Commission |
| 264. | Yale University |
| 265. | Yale-New Haven Hospital |
| 266. | YMCA Greater Hartford |