

SCRCOG Board **Meeting Notice & Agenda**

DATE	October 26, 2026	LOCATION	SCRCOG Office	DIAL-IN	+1 929-346-7262 103423992#
TIME	10:00 am	MEETING URL	Teams Link	MEETING ID PASSCODE	234 598 065 221 9 Ki9fy6bS

Meeting Note: Attendees are respectfully asked to refrain from using AI-powered note-taking tools during the meeting. Thank you for your cooperation.

- 1 **Call to Order and Introductions**
- 2 **Adopt Minutes of September 23, 2026 SCRCOG Board Meeting (motion)** Pages 3-9
- 3 **Treasurer's Report for month ending September 30, 2026 (motion)** Pages 10-12
- 4 **Presentation – Amazon Packages Distribution**
Elyse Nye, Executive Site Director, Amazon Distribution Center, North Haven
- 5 **MPO Business**
 - a) Fiscal Year 2027-Fiscal Year 2030 Transportation Improvement Program Amendment One (motion) Pages 13-14
 - b) Resolution Authorizing the Executive Director to enter into agreement with NJIT for Development and Implementation of a TELUS Platform eTIP for the region (motion) Page 15
 - c) Resolution for Endorsement of Targets for Safety Performance Measures Established by CTDOT (motion) Pages 16-17
- 6 **COG Business**
 - a) SCRCOG FY 2026-27 Budget Revision #3 (motion) Pages 18-20
 - b) Resolution Authorizing the Executive Director to Execute a Contract with CT Department of Emergency Services and Public Protection for the Public Safety Answering Points Consolidation Study (motion) Page 21
 - c) Discussion Item: SCRCOG 2027 Legislative Agenda

	d) Regional Planning Commission October Action Table	Page 22
7	Reports	
	a) Executive Director's Report	Pages 23-24
	b) Transportation Staff Report	Pages 25-26
	c) Regional Planning and Regional Services Report	Pages 27-32
	d) State Legislative Reports – CCM, COST	
8	Written Reports	
	a) Greater New Haven Transit District Report	
	b) CT Rides Report	Pages 33-56
	c) REX Development Report	
	d) Congressional Reports	
	e) DEMHS Report	
9	Regional Roundtable Discussion	
10	Other Business	
11	Adjournment	

Agenda and attachments for this meeting are available on our website at www.scrkog.org. Please contact SCRCOG for copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two weeks' notice.

Necesidades especiales: a las personas con discapacidad auditiva se les proveerá con medios auditivos y/o intérpretes de signos. Igualmente intérpretes para personas que hablan poco inglés, pero será preciso avisar con dos semanas de antelación. Se puede solicitar la agenda en otro idioma que no sea inglés comunicándose con SCRCOG.

SCRCOG | South Central Regional Council of Governments

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TO: **SCRCOG Board Members**
FROM: **Mayor Vincent Cervoni, Secretary**
DATE: **September 23, 2026**
SUBJECT: **SCRCOG Board Meeting Minutes of September 23, 2026**

Present:

Bethany	First Selectwoman Carol Goldberg
Branford	First Selectman Joshua Brooks
East Haven	Mayor Joseph Carfora, Treasurer
Guilford	First Selectman Matthew Hoey
Hamden	Eugene Livshits, proxy for Mayor Adam Sendroff
Madison	First Selectwoman Peggy Lyons, Immediate Past Chair
New Haven	Alex Guznhay, proxy for Mayor Justin Elicker
North Branford	Town Manager Scott Nichol
North Haven	First Selectman Michael Freda
Wallingford	Mayor Vincent Cervoni, Secretary
West Haven	Mayor Dorinda Borer, Chair
Woodbridge	First Selectman Mica Cardozo, Vice Chair

SCRCOG Staff: Laura Francis, Christopher Rappa, Jim Rode, Brendon Dukett, Leila Bagenstos, Paige Booth, Sabrina Davis, Angelina DeBenedet, Kellie Kingston, Colette Kroop, Ian McElwee, Eric Meade, Kate Wimsatt

Guests: Matthew Abbott (CT Department of Transportation); Michael Anderson (Avangrid); Nicoletta Blevins (Regional Water Authority); Randy Collins (CT Conference of Municipalities); Kass Kruh, Brandon Young (CT Office of the State Comptroller); Louis Mangini (Office of Representative Rosa DeLauro); Farian Rabbani (Office of Senator Chris Murphy); Nicole Velardi (CT Department of Emergency Management and Homeland Security)

1. Call to order

Chair Borer called the meeting to order at 10:08am.

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2. Adopt Minutes of August 26, 2026 SCRCOG Board Meeting (motion)

Chair Borer referred to pages 3-9 of the agenda packet. Motion made by First Selectman Hoey and seconded by Mayor Carfora. The motion passed unanimously.

3. Treasurer's Report for month ending August 31, 2026 (motion)

Mayor Carfora referred to pages 10-12 of the agenda packet, noting that all expenses appear to be appropriate for a one-month period. Motion to accept made by First Selectman Hoey and seconded by Mayor Cervoni. The motion passed unanimously.

4. MPO Business

James Rode noted that the Transportation Committee did not meet in September. Updates on plans and studies can be found in the Transportation Planning Staff Report.

5. COG Business

a) Resolution Authorizing the Executive Director to Execute a Contract with the Selected Consultant for the Multi-Jurisdictional Hazard Mitigation Plan Update (motion)

Chair Borer referred to page 13 of the agenda packet, noting that the Executive Committee voted to recommend. Resilient Land and Water, LLC. was selected through the procurement process. Motion made by First Selectman Cardozo and seconded by First Selectman Hoey. The motion passed unanimously.

b) Resolution Authorizing the Executive Director to Execute a Contract with the Selected Consultant for the Regional Plan of Conservation & Development Update (motion)

Chair Borer referred to page 14 of the agenda packet, noting that the Executive Committee voted to recommend. SLR International Corporation was selected through the procurement process. Motion made by First Selectman Hoey and seconded by Mayor Carfora. The motion passed unanimously.

c) Regional Planning Commission August Action Table

Chair Borer referred to page 15 of the agenda packet, noting that questions can be directed to Ian McElwee.

6. Guest Speakers

Legislative Update on Public Safety – State Representative Pat Boyd

Chair Borer introduced Representative Pat Boyd as the House Chair of Public Safety and Security Committee. Representative Boyd noted a history of working closely with Comptroller Sean Scanlon on public safety matters and highlighted several recent legislative initiatives. Legislative highlights included the following.

- HB 5003, which focuses on public safety recruitment and retention, was enacted in the last session with the Governor's support. This legislation includes tuition waivers for qualifying police officers, firefighters, and certain EMS personnel. A first-time homebuyer initiative for first responders is also being developed to support recruitment and encourage relocation to Connecticut communities.
- HB 5460 passed last year and requires municipalities, fire districts, and independent fire agencies to coordinate comprehensive fire protection plans, with the goal of improving regional planning, resource allocation, and long-term service delivery.
- A proposed Connecticut Fire program would give municipalities additional options for addressing fire-service needs, potentially including state-supported financing for equipment with other resources. A working group is assessing municipal needs and vulnerabilities, with findings expected to inform future recommendations and the state budget process.
- Additional discussions are being held on opportunities for greater collaboration among municipal police departments and the State Police, particularly given staffing constraints. The goal is to identify ways departments can work across municipal boundaries and share resources, particularly for specialized or select cases.

Discussion followed on SAFER grants and fire apparatus funding, recruitment and retention options such as municipal tax incentives and pension programs, workforce training and mobility for first responders, and expected guidance on public safety cameras.

Regional Fire Service Working Group Discussion - State Comptroller Sean Scanlon

Chair Borer introduced State Comptroller Sean Scanlon to elaborate on the Regional Fire Service Working Group and the Connecticut Citizens' Assembly on Property Taxes. Comptroller Scanlon noted that the working group is continuing its work on recruitment and retention, including the development of the Connecticut Fire concept as discussed by Representative Boyd. On property tax reform, Comptroller Scanlon noted that outreach had been conducted with all Councils of Governments over the past year with a focus on identifying common ground across political parties and rural and urban communities.

Additional context was provided on the Citizens' Assembly convened by the State Comptroller's Office in partnership with the CT Conference of Municipalities, Yale University Institution for Social and Policy Studies, and the University of Connecticut Department of Political Science. Comptroller Scanlon noted that the process encountered some of the same challenges faced by policymakers and placed emphasis on educating assembly participants. The Assembly's final meeting is scheduled for September 26th, when it is expected to complete its final report. It was noted that the recommendations would then be brought to the legislative session for consideration and next steps.

Legislative Update on Planning & Development – State Representative Eleni Kavros DeGraw

Chair Borer introduced Representative Eleni Kavros DeGraw as the House Chair of Planning & Development Committee. Representative Kavros DeGraw provided context on the types of "catch-all" issues addressed by the Committee, such as municipal notices, tax policy, zoning, town planning, and blight. She noted the Committee's focus on better understanding municipal needs and making complex issues more accessible to the public. Legislative highlights included the following.

- A legal notices bill reached the House floor but was recommitted by the Senate. It is unlikely to return in its current form following opposition.
- Another focus is on addressing vacant commercial properties and encouraging more vibrant downtowns. The proposal could include fines or other regulatory tools to encourage property owners, including out-of-state landlords, to address persistent vacancies. Representative Kavros DeGraw noted the importance of incorporating planning and zoning perspectives and municipal input.
- Potential changes are being considered to address concerns with the taxation of older vehicles.
- An update was provided on legislation around marriage fraud and the potential for human trafficking. It was noted that a working group is examining additional safeguards, including a possible statewide marriage database and licensing changes, while maintaining local control. Discussion followed on temporary municipal measures and changes to town clerk procedures.
- Representative Kavros DeGraw discussed potential legislation in collaboration with the Housing Committee, including technical changes to make existing legislation more user-friendly. Discussion followed on HB 151, concerning the ability to segment or divide property subject to zoning regulations. Representative Kavros DeGraw noted the importance of obtaining direct input and testimony from municipalities when developing these proposals.

7. Reports

a) Executive Director's Report

Executive Director Francis referred to pages 16-17 of the agenda packet and additional handouts. It was noted that SCRCOG would be transitioning to a ".gov" email platform beginning on Monday, September 28th. Executive Director Francis offered public acknowledgement to SCRCOG Highway Safety Specialist Robert Dahill for his facilitation of senior driver safety training and a teen safety summit. It was noted that the Highway Safety grant was not renewed, and subsidized senior driver safety training would no longer be provided. Executive Director Francis congratulated the City of Meriden on their agreement with the Connecticut Municipal Development Authority, allowing them to negotiate funding for transit-oriented development and downtown improvements. Board members were reminded of the opportunity to participate in a fire apparatus class action lawsuit. Discussion followed on details provided at SCRCOG-hosted webinars and the legal process timeline. Executive Director Francis also provided an update on next steps for a regional fair rent commission based on input from municipal office hours, noting that a grant application would be submitted through the Regional Performance Incentive Program (RPIP). Discussion followed on fee-for-service, litigation, and details of opting in to the regional commission.

b) Transportation Staff Report

Jim Rode referred to pages 18-20 of the agenda packet, noting that public outreach is ongoing for the Metropolitan Transportation Plan 2055 update. Board members were encouraged to share the public input survey and provide feedback in upcoming stakeholder meetings.

c) Regional Planning and Regional Services Report

Brendon Dukett referred to pages 21-25 of the agenda packet, noting appreciation for the approved resolutions for the Hazard Mitigation Plan (HMP) and Plan of Conservation and Development (POCD) updates.

Kate Wimsatt noted that Annual Municipal Recycling Reports are due in November, with approximately 60% of municipalities still needing to submit their reports. The Solid Waste and Recycling Forum has been discussing reporting challenges and ways staff can provide additional support. Executive Director Francis also noted that Wimsatt recently completed training to become a certified transfer station operator.

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d) State Legislative Reports – CCM, COST

Randy Collins of the CT Conference of Municipalities (CCM) provided an update on the upcoming legislative session, noting that the election-year environment and anticipated changes in legislative leadership may affect committee assignments and the development of the legislative agenda. Highlights include:

- The Governor's Blue-Ribbon Commission on K-12 education funding and accountability, which is renewing ECS and other education funding streams.
- Support for the continuation of approximately \$120 million in property tax relief provided to municipalities at the end of the prior session.
- Concerns for the depreciation methodology for personal property (SB 362) that could shift municipalities to an accelerated schedule, with significant impacts on tax revenues. CCM is working with assessors and vendors to determine whether the issue can be corrected before grand lists are finalized.
- Ensuring municipal fiscal impacts are more fully considered during the legislative process, particularly where state fiscal notes may not capture local costs.
- Concerns with the creation of optional municipal tax exemptions and proposed changes to the assessment of subsidized housing, evaluating how these changes could affect municipal revenues and property valuations.

There was no one present from the CT Council of Small Towns, and no report was provided.

8. Written Reports

- a) **Greater New Haven Transit District Report**
- b) **CT Rides Report**
- c) **REX Development Report**
- d) **Congressional Reports**
- e) **DEMHS Report**

Chair Borer noted any provided written reports are included in the agenda packet. There were no reports provided by Greater New Haven Transit District, CT Rides, REX Development, or Congressional representatives. The DEMHS report can be found on page 26 of the agenda packet.



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9. Regional Roundtable Discussion

Chair Borer shared that a dinner celebration for First Selectman Michael Freda would be held on November 4th and referred to a handout for more information. It was also noted that United Illuminating will be holding a Customer Service Information Session Networking and Breakfast on October 1st.

10. Other Business

No additional items were discussed.

11. Adjournment

Motion to adjourn made by Mayor Cervoni and seconded by First Selectman Hoey. The meeting adjourned at 11:23am.

Balance Sheet

South Central Regional Council of Governments

As of period 9/30/2026

Assets

Cash and Investments

Key Bank - Checking Account	191,655.03
State of CT - Short-Term Investment Fund	2,162,261.67

Accounts Receivable

CT Department of Transportation	429,686.78
CT Office of Policy and Management	191,897.60
US EPA - CPRG	3,156.52
CT DEEP – SMM Grant	(131.64)
CT DEEP – RWA Grant	2,272.91
Retiree Health Insurance	5,227.05

Other Assets

Prepaid Expense – UConn MPA Interns	(4,679.50)
Accrued Leave & Security Deposit	24,968.92
Furniture & Equipment	54,899.00
Right to Use Asset - Real Property	2,841,457.29
Right to Use Asset - Equipment	19,002.78
Amortization	(634,977.85)

Total Assets	5,286,696.56
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Liabilities

Employee Reimbursement Payable	138.32
Accounts Payable	17,320.00
Payroll Taxes Payable & Accrued Interest	9,049.64
Deferred Revenue - Municipal	110,261.08
Deferred Revenue - OPM	1,271,646.36
Deferred Revenue - LOTCIP	252,408.44
Deferred Rev. - Other (Election Monitor)	3,690.77
Deferred Revenue - Special Assessment	49,072.50

Total Liabilities	1,713,587.11
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Fund Balance

Fund Balance	955,164.14
Committed Fund Balance	230,174.00
Amount for Accrued Leave	13,306.00
Investment in Equipment	54,899.00
Lease Obligation	2,216,324.36
Change in Fund Balance	103,241.95

Total Fund Balance	3,573,109.45
Total Liabilities and Fund Balance	5,286,696.56

Statement of Resources and Expenditures

South Central Regional Council of Governments

As of period 9/30/2026

Resources	Current	Year-to-Date	Budget
Municipal - Revenue	20,660.92	59,456.12	310,402.00
Municipal - Special Assessment	15,764.00	171,777.60	375,000.00
CT OPM - Regional Planning	68,007.21	215,664.29	1,348,502.00
CT OPM - RPIP (Cybersecurity)	15,764.00	171,777.60	1,805,066.00
CT OPM - Parcel and CAMA Data Grant	20,120.00	31,640.00	80,000.00
CTDOT - Transportation Planning	135,376.12	415,460.66	2,379,770.00
CTDOT - Highway Safety Grant	11,114.35	33,950.51	169,718.00
CTDOT - LOTCIP		1,118.11	250,000.00
CTDOT - Active Transportation Microgrants Program		19,930.41	19930.00
US EPA - CPRG	3,156.52	6,730.82	168,368.00
CT SotS - Regional Election Monitor			3,691.00
CT DEEP - RWA Grant			51,000.00
Interest - Revenue	3,986.86	12,744.82	30,000.00
Retiree Health Insurance	2,081.46	8,325.84	25,500.00
Total Resources	296,031.44	1,148,576.78	7,016,947.00

Direct Expenses	Current	Year-to-Date	Budget
Retiree Health Insurance	2,081.46	8,325.84	25,500.00
Transportation Planning Consultants	90,910.22	243,908.27	1,741,863.00
Land-Use Planning Consultants	3,200.00	6,550.00	381,000.00
Other Consultants	55,391.60	387,374.70	1,164,180.00
Subrecipients	1,238.60	21,169.01	39,930.00
Travel	250.04	3,898.62	22,100.00
Data Processing		5,965.00	18,000.00
Office Supplies	124.38	473.45	1,238.00
Subscriptions and Books	180.00	977.20	9,400.00
Meeting Expenses and Advertising	3,128.60	5,797.76	36,800.00
Miscellaneous			788.00
Transportation - Reserved			51,589.00
LOTICIP - Reserved			164,079.00
Highway Safety Grant - Reserved			11,146.00
CT OPM (RPIP Grant) - Reserved			1,430,066.00
US EPA (CPRG) - Reserved			61,485.00
Total Direct Expenses	156,504.90	684,439.85	5,159,164.00

Direct Labor	Current	Year-to-Date	Budget
Direct Labor - Employees	60,922.21	200,414.22	845,559.00

Statement of Resources and Expenditures

South Central Regional Council of Governments

As of period 9/30/2026

Overhead	Current	Year-to-Date	Budget
Indirect Labor - Employees	23,163.19	64,454.79	251,778.00
Employee Benefits	32,046.33	121,109.78	432,496.00
Travel		17.40	100.00
Data Processing		9,636.00	35,200.00
Rent	15,962.06	63,561.74	193,800.00
Telephone and Internet	221.76	665.28	9,000.00
Office Supplies	424.31	573.83	3,600.00
Equipment Maintenance	21,614.35	22,279.06	30,500.00
Subscriptions and Books	45.45	136.35	500.00
Insurance and Professional Services	982.80	13,078.80	53,600.00
Meeting Expenses and Advertising			1,150.00
Miscellaneous	25.00	181.00	500.00
Total Overhead	94,485.25	295,694.03	1,012,224.00
Total Operating Expenses	311,912.36	1,180,548.10	7,016,947.00

Resolution

Fiscal Year 2027-Fiscal Year 2030 Transportation Improvement Program Amendment One

Whereas: U.S. Department of Transportation “Metropolitan Planning Regulations” (23 CFR 450) prescribe that each metropolitan planning organization maintain a financially constrained multi-modal transportation improvement program consistent with a State Implementation Plan for Air Quality (SIP) conforming to both U.S. Environmental Protection Administration- established air quality guidelines and SIP-established mobile source emissions budgets; and

Whereas: The Council, per 23 CFR 450.324 and in cooperation with the Connecticut Department of Transportation (CTDOT) and public transit operators and relying upon financial constraints offered by CTDOT, adopted a Fiscal Year 2027-Fiscal Year 2030 Transportation Improvement Program on May 27, 2026, after finding the Program conforming per U.S. Environmental Protection Administration (U.S. EPA)final conformity rule (40 CFR 51 and 93)and relevant Connecticut Department of Transportation air quality conformity determinations: Air Quality Conformity Reports: Fiscal Year 2027-2030 Transportation Improvement Program and the Region’s Metropolitan Transportation Plans—2023 to 2050, (April, 2023); and

Whereas: The Council, on May 27, 2026, indicated that periodic Program adjustment or amendment was possible; and metropolitan transportation plan Metropolitan Transportation Plans—2023 to 2050, (April 2023); and

Whereas: Projects referenced in the Program amendment (below) are consistent with the region’s metropolitan transportation plan Metropolitan Transportation Plans—2023 to 2050, (April 2023); and

Whereas: Council Public Participation Guidelines: Transportation Planning have been observed during the development of the proposed Program amendment (below); and



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Resolution

Fiscal Year 2027-Fiscal Year 2030 Transportation Improvement Program Amendment One (Continued)

Whereas: By agreement between the Council and the Connecticut Department of Transportation, public involvement activities carried out by the South Central Regional Council of Governments in response to U.S. Department of Transportation metropolitan planning requirements are intended to satisfy the requirements associated with development of a Statewide Transportation Improvement Program and/or its amendment; and

Whereas: The Council of Governments' review of transportation goals, projects and opportunities may result in further adjustment or amendment of the Program.

Now, Therefore, Be It Resolved By the South Central Regional Council of Governments:

The Program Amendment One shall be transmitted to the Connecticut Department of Transportation, for inclusion in the State Transportation Improvement Program

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments October 14, 2026.

Date: October 14, 2026

By: _____
Vincent Cervoni, Secretary
South Central Regional Council of Governments

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Resolution

Authorizing the Executive Director to enter into agreement with NJIT for Development and Implementation of a TELUS Platform eTIP for the region.

WHEREAS SCRCOG is required to maintain a multi-year Transportation Improvement Program(TIP) and to coordinate with the CTDOT on the Statewide Transportation Improvement Program(STIP)

WHEREAS SCRCOG wishes to develop and deploy a customized online platform for Region's TIP and STIP processes. The application will be configured and implemented to support the agency's transportation planning and programming needs while promoting transparency, consistency, data accessibility, and informed decision-making. and

WHEREAS New Jersey Institute of Technology (NJIT) worked with the Federal Highway Administration (FHWA) to develop the TELUS platform to help Metropolitan planning Organizations satisfy federal planning and programming requirements. And

WHEREAS, the application, TELUS eTIP, is now available to Metropolitan Planning Organizations and State Departments of Transportation as a configurable platform for managing their TIP and STIP processes and

Now, Therefore, Be It Resolved by the Council of Governments

That the Executive Director is authorized to negotiate and sign consulting services agreements with NJIT for Development and Implementation of a TELUS Platform eTIP for the region.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on October 26, 2026.

Date October 26, 2026,

By:

Mayor Vincent Cervoni, *Secretary*
South Central Regional Council of
Governments

RESOLUTION FOR ENDORSEMENT OF TARGETS FOR SAFETY PERFORMANCE MEASURES ESTABLISHED BY CTDOT

WHEREAS, the South Central Regional Council of Governments (SCRCOG) has been designated by the Governor of the State of Connecticut as the Metropolitan Planning Organization responsible, together with the State, for the comprehensive, continuing, and cooperative transportation planning process for the South Central Region and

WHEREAS the Highway Safety Improvement Program (HSIP) final rule (23 CFR Part 490) requires States to set targets for five safety performance measures by August 31, 2026, and

WHEREAS, the Connecticut Department of Transportation (CTDOT) has established targets for five performance measures using both a 5-year moving average trendline and an annual trendline to guide the selection of targets for:

- (1) Number of Fatalities,
- (2) Rate of Fatalities per 100 million Vehicle Miles Traveled (VMT),
- (3) Number of Serious Injuries,
- (4) Rate of Serious Injuries per 100 million VMT, and
- (5) Number of Non-Motorized Fatalities and Non-motorized Serious Injuries, and

WHEREAS, the CTDOT coordinated the establishment of safety targets with the 8 Metropolitan Planning Organizations (MPOs) in Connecticut at the July 2026 COG Coordination meeting, and

WHEREAS, the CTDOT has officially adopted the safety targets in the Highway Safety Improvement Program annual report dated August 31, 2026, and the Triennial Highway Safety Plan (24/25/26) dated July 2023 and



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RESOLUTION FOR ENDORSEMENT OF TARGETS FOR SAFETY PERFORMANCE MEASURES ESTABLISHED BY CTDOT

WHEREAS the SCRCOG may establish safety targets by agreeing to plan and program projects that contribute toward the accomplishment of the aforementioned State's targets, or establish its own target within 180 days of the State establishing and reporting its safety targets,

NOW THEREFORE, BE IT RESOLVED, that the MPO Policy Board has agreed to support CTDOT's 2026 targets for the five safety performance targets as attached herein, and

BE IT FURTHER RESOLVED, that the MPO Policy Board will plan and program projects that contribute to the accomplishment of said targets.

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on October 26, 2026.

Date October 26, 2026

By: _____
Mayor Vincent Cervoni, *Secretary*
South Central Regional Council of Governments

FY 2026-27 Budget Revision #3

This revision updates the FY 2026-27 budget to incorporate CTDOT Active Transportation Microgrants Program and Regional Performance Incentive Program funding.

Revenue

Budget Revision #3 adds \$260,000 of revenue, broken down as follows.

- \$10,000 of CTDOT – Active Transportation Microgrants Program
- \$250,000 of CT DESPP (RPIP) – PSAP Consolidation Feasibility Study

Expenses

Budget Revision #3 includes the following changes.

- Passthrough Grants increases by \$10,000 (Active Transportation Microgrants Program)
- Other consultants increases by \$75,000 (PSAP Consolidation Study)
 - The remainder of the grant (\$175,000) is reserved for future fiscal years as shown in the RPIP (PSAP Consolidation Feasibility Study) – Reserved line item

Actual line-item revisions are on the following page, followed by a resolution authorizing Budget Revision #3.

FY 2026-27 Budget Revision #3

Revenue	Current Budget	Proposed Change	Revised Budget
Municipal Contribution			
Municipal Contribution - Dues	259,600		259,600
Municipal Contribution - RPIP Match	375,000		375,000
Committed Fund Balance	50,802		50,802
Transportation Planning			
U.S. DOT	1,707,046		1,707,046
U.S. DOT - Carryover	345,881		345,881
U.S. DOT - Complete Streets Set-Aside	113,462		113,462
U.S. DOT - Highway Safety	169,718		169,718
CTDOT	213,381		213,381
CTDOT - Active Transportation Microgrants Program	19,930	10,000	29,930
CTDOT - LOTCIP	250,000		250,000
Regional Planning			
CT OPM - Regional Services Grant (RSG)	1,348,502		1,348,502
CT OPM - RPIP (Cybersecurity)	1,805,066		1,805,066
CT OPM - Parcel and CAMA Data Grant	80,000		80,000
CT Secretary of the State - Regional Election Monitor	3,691		3,691
CT DEEP - RWA Grant	51,000		51,000
CT DESPP - RPIP (PSAP Consolidation Feasibility Study)	-	250,000	250,000
US EPA - Climate Pollution Reduction Grant	168,368		168,368
Other			
Investment Income	30,000		30,000
Retiree Health Insurance	25,500		25,500
TOTAL	7,016,947	260,000	7,276,947

Expenses	Current Budget	Proposed Change	Revised Budget
Salaries	1,097,337		1,097,337
Benefits	457,996		457,996
Travel	22,200		22,200
Computer Supplies & Software	53,200		53,200
Rent	193,800		193,800
General Office Expenses	147,076		147,076
Transportation Consultants	1,741,863		1,741,863
Other Consultants	1,545,180	75,000	1,620,180
Passthrough Grants	39,930	10,000	49,930
Contingency	0		0
Transportation - Reserved	51,589		51,589
LOTICIP - Reserved	164,079		164,079
Highway Safety - Reserved	11,146		11,146
CPRG - Reserved	61,485		61,485
RPIP (Cybersecurity) - Reserved	1,430,066		1,430,066
RPIP (PSAP Consolidation Feasibility Study) - Reserved	-	175,000	175,000
Total	7,016,947	260,000	7,276,947

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NORTH HAVEN | ORANGE | WALLINGFORD | WEST HAVEN | WOODBRIDGE

Resolution

South Central Regional Council of Governments Fiscal Year 2026-27 - Budget Revision #3

- Whereas: The South Central Regional Council of Governments (SCRCOG) adopted an operating budget for FY 2026-27 on May 27, 2026;
- Whereas: SCRCOG adopted Budget Revision #1 on June 24, 2026; and
- Whereas: SCRCOG adopted Budget Revision #2 on August 26, 2026; and
- Whereas: SCRCOG has received an additional \$10,000 of CTDOT Active Transportation Microgrants Program funds; and
- Whereas: SCRCOG has received \$250,000 of Regional Performance Incentive Program funds to complete a Regional Public Safety Answering Point (PSAP) Consolidation Feasibility Study,

Now, therefore be it resolved by the South Central Regional Council of Governments:

That Fiscal Year 2026-27 Budget Revision #3, which incorporates CTDOT Active Transportation Microgrants Program and Regional Performance Incentive Program funds, is adopted.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on October 26, 2026.

Date: October 26, 2026

By: _____
Mayor Vincent Cervoni, *Secretary*
South Central Regional Council of Governments

***Resolution Authorizing the Executive Director to Execute a Contract with CT
Department of Emergency Services and Public Protection for the Public Safety
Answering Points Consolidation Feasibility Study***

Whereas: Section 52 of Public Act 26-68, as amended by section 47 of Public Act 26-76, directed the CT Office of Policy and Management (OPM), to distribute the sum of \$250,000 to the South Central Regional Council of Governments as a Regional Performance Incentive Program (RPIP) Grant for the purposes of completing a feasibility study on the consolidation of Public Safety Answering Points (PSAP) in the South Central region; and

Whereas: OPM will be transferring administration of the RPIP funds to CT Department of Emergency Services and Public Protection (DESPP) for the intended purpose.

Now, Therefore, Be It Resolved by the Council of Governments

That Laura Francis, as Executive Director of SCRCOG, is authorized to execute with and deliver the Agreement to CT DESPP for the PSAP Consolidation Study on behalf of SCRCOG and to complete all actions necessary or appropriate to carry out the terms of the Agreement, including executing and delivering all other agreements and documents contemplated by the Agreement.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of the resolution adopted at a legally convening meeting of the Council of Governments on Monday, October 26, 2026.

Date: October 26, 2026

By:

 Mayor Vincent Cervoni, Secretary
 South Central Regional Council of Governments

**SOUTH CENTRAL CONNECTICUT
Regional Planning Commission**

October 2026 RPC Action Table

Ref. #	Received	Description	Adjacent RPC Towns	RPC Action
2.1	9/3/2026	Town of Bethany. Proposed zoning text amendments on PA 25-1 compliance and new fire suppression water supply regulations.	Hamden, Woodbridge	By resolution, the RPC has determined that the proposed zoning text amendments do not appear to have any negative impacts to the habitat or ecosystem of the Long Island Sound nor will it cause negative inter-municipal impacts to the towns in the South Central Region.
2.2a	9/18/2026	Town of Woodbridge. Proposed zoning text amendment on allowing group child homes in residential districts.	Bethany, Hamden, New Haven, Orange	By resolution, the RPC has determined that the proposed zoning text amendment does not appear to have any negative impacts to the habitat or ecosystem of the Long Island Sound nor will it cause negative inter-municipal impacts to the towns in the South Central Region.
2.2b	9/18/2026	Town of Woodbridge. Proposed zoning text amendment on allowing shared community residential housing developments in certain business districts.	Bethany, Hamden, New Haven, Orange	By resolution, the RPC has determined that the proposed zoning text amendment does not appear to have any negative impacts to the habitat or ecosystem of the Long Island Sound nor will it cause negative inter-municipal impacts to the towns in the South Central Region.
2.3	9/21/2026	City of New Haven. Proposed zoning text amendment on PA 25-1 compliance.	East Haven, Hamden, North Haven, Orange, West Haven, Woodbridge	By resolution, the RPC has determined that the proposed zoning text amendment does not appear to have any negative impacts to the habitat or ecosystem of the Long Island Sound nor will it cause negative inter-municipal impacts to the towns in the South Central Region.

South Central Regional Council of Governments

127 Washington Avenue, 4th Floor West, North Haven, CT 06473

www.scrkog.org T (203) 234-7555 F (203) 234-9850 rpc@scrcog.org

Executive Director's Report

October 2026

1) **Regional Land Bank Feasibility Study**

Michael Harris and REX Development have completed The Regional Land Bank Feasibility Study which evaluated the need, feasibility, and potential operating models for a regional land bank serving the SCRCOG region. The study found that current market conditions, including relatively low vacancy and foreclosure activity, strong property values, and limited municipal demand, do not presently support the creation of a new regional land bank, particularly given the ongoing subsidy required to operate one. Accordingly, no further action is recommended at this time. However, the study provides a valuable foundation of market analysis, case studies, operating models, costs, and policy options that can be revisited if regional conditions or municipal needs change in the future. In that sense, the study is intended to remain a useful resource, allowing SCRCOG to respond more quickly and strategically should circumstances warrant reconsideration of a regional land bank. The study can be found [here](#).

2) **CT Conference of Municipalities (CCM) 2027 Legislative Agenda**

At a previous meeting, we asked Brian O'Connor for a list of bills that will likely be discussed during the upcoming legislative session according to CCM. This document can be found [here](#).

3) **Sustainable CT – Celebrating Our Newly Certified Communities**

Congratulations to the SCRCOG municipalities recognized by Sustainable CT for their leadership and commitment to building more sustainable, resilient communities:

- **Climate Leader** – New Haven
- **Gold Certification** – New Haven
- **Silver Certification** – Woodbridge
- **Bronze Certification** – Branford

We congratulate these communities on this well-deserved recognition and thank their municipal leaders, staff, volunteers, and community partners whose efforts made these achievements possible. Thank you for your continued commitment to advancing sustainability and resilience throughout the South Central Connecticut region.

4) **Greater New Haven Transit District – Retirement News**

Executive Director Mario Marrero has announced his retirement effective November 2, 2026. Please join SCRCOG in thanking Mario for his service and wishing him a long, healthy retirement. Glen McDough has been named the Interim Executive Director and Aida Lopez has been promoted to Deputy Director. Their contact information is below:

- Glen McDough
 - Email: gmcgough@gnhtd.org
 - Phone: 203-281-2523 (o) 860 329-6998 (c)
- Aida Lopez
 - Email: alopez@gnhtd.org
 - Phone: 203 281-2550 (o) 203 584-3019 (c)

5) **External Meetings Attended**

- 20th Annual WTS Transportation Mini-Series where I sat on a panel entitled "Four Generations, One Transportation Industry"
- Served on interview panel for CRCOG Finance Director Position
- NHUS Tunnel Design Advisory Team Meeting
- CTDOT Strategic Highway Safety Plan Workshop
- NARC Executive Directors Conference – Pismo Beach, CA

6) **Public Safety Answering Points (PSAP) Consolidation Feasibility Study**

The Office of Policy and Management (OPM) has transferred the funds for the study to CT Department of Emergency Services and Public Protection (DESPP) to administer. I am working with DESPP officials on drafting a contract and an outline for the Request for Proposals (RFP).

7) **CT Resource Conservation & Development (CT RC&D)**

CT RC&D is hosting a virtual informational series, "Ask the Experts: A November Soil Health Series." Three sessions will be held on November 10th, November 16th, and November 19th. Registration available [here](#).

CT RC&D, in partnership with the CT Department of Agriculture, is hosting a stakeholder meeting to get input on ways farms can improve health and safety practices into their operations for the improvement of rural health in the state. Join in person or virtually to learn more about the project and give your feedback on ways you could benefit from assistance. Registration available [here](#).

Transportation Planning Staff Report

September 2026

1) Metropolitan Transportation Plan (MTP) Update

Public engagement for the SCRCOG 2055 MTP Update is ongoing. The public input survey is available at bit.ly/scrcogmtp2055, and additional information about the plan update can be found on our website at scrcog.org/mtp2055.

Staff and VN Engineers consultants tabled at six public events: North Haven Business Expo Festival, Hamden Pride Festival, CT Trails Symposium, Madison Farmer's Market, Meriden Farmer's Market, and Celebrate Wallingford. Focus groups for the MTP were held in October on the following topics: Safety, Technology, and System Resilience, Public Transportation and Mobility, Economic Development and Freight and Goods Movement. Two additional focus groups, stakeholder interviews, and municipal workshops will be held in the coming months.

2) UPWP Studies Updates

a. Guilford Route 1 Corridor Study

The Guilford Route 1 Corridor Study Existing Conditions Report Draft has been completed and is under review.

b. Scenario Planning for Transit-Oriented Communities

The Scenario Planning Focus Groups met on Tuesday October 6th and Wednesday October 7th to develop local and regional scenario assumptions, identify local points of interest, and guide future planning.

c. Regional Local Bridge Inspection

The consultant has completed initial bridge inspections in Guilford and Wallingford.

d. Multi-town Pavement Management

Data collection is nearly complete, and the consultant is working with the municipalities to finalize ArcGIS Online data transfers and account management, to assist with the final turnover process at the end of the project's timeline.

3) Connecticut Strategic Highway Safety Plan New Haven Region Workshop

Staff attended the New Haven regional Connecticut Strategic Highway Safety Plan 2026 Safety Workshop on October 15th. The purpose of the workshop was to review progress towards reducing fatalities and serious injuries on Connecticut's roadways and discuss priority safety topics and approaches to the 2027 Plan.

4) Women in Transportation Summit

Staff attended the Women in Transportation Summit and coordinated with CTDOT, CTRides, our consultants, and other partners on the goals for advancing transportation, transit, safety planning, and other regional priorities.

5) Other Public Engagement

Staff attended public meetings that impact transportation including the CTRail Plan Public Input meeting in New Haven, the Route 15 Interchange Public Input meeting in Hamden, and the triennial Tweed Safety Exercise.

6) GIS Bi-Annual Meeting

Staff hosted the second GIS Bi-Annual Meeting at the North Haven Public Library on October 20th. The meeting included discussion on GIS topics of regional interest and state-level GIS statutes, with presentations from the State GIS Office. The agenda and presentations can be made available upon request. Please reach out to Justin Salva with any inquiries.

Regional Planning & Regional Services Report

October 2026

**Please note: this report has been renamed and now includes reports from Regional Planning, Municipal Services, and Solid Waste & Recycling.*

Regional Planning & Municipal Services

1) RSG Studies & Plans Update

- **Multi-Jurisdictional Hazard Mitigation Plan Update:** SCRCOG is fully contracted with Resilient Land & Water, LLC to begin the HMP Update process. An internal kickoff is scheduled for November 9th. SCRCOG will follow-up with municipalities after that kickoff.
- **Regional Plan of Conservation & Development:** SCRCOG is contracting with SLR to begin the Regional Plan of Conservation & Development update. An internal kickoff has not been scheduled, but municipalities will be made aware when that happens and when we will begin the update process.
- **Regional Open Space & Recreational Trails Update:** SCRCOG is working with the BSC Group to update our open space and recreational trails data and GIS files that were last updated in 2016 and 2018. Our consultant is currently working on combining previous data sources and developing a survey to gather updated information from municipalities.
- **Municipal Shared Services Study – Implementation:** SCRCOG has identified five priority action items from the Municipal Shared Services Study finalized in June:
 - Purchasing & Procurement
 - Recruiting & Retaining Certified Positions
 - Administrative Services
 - Public Safety Coordination
 - Coastal & Floodplain Management

SCRCOG is coordinating implementation planning with Raftelis and will provide updates in the coming months.

2) Municipal Services Office Hours: Cybercrime and Fraud

Join us on Tuesday, November 10th from 10:00-11:00 a.m. for SCRCOG's Municipal Services Office Hours: Cybercrime and Fraud. This session will feature guest speaker Dave Palmbach, Cybersecurity State Coordinator for Connecticut at the Cybersecurity

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and Infrastructure Security Agency (CISA) housed under the U.S. Department of Homeland Security. Register [here](#). Contact Sabrina Davis with any questions.

3) Request for Projects: 2026-27 Municipal Services Intern On-Loan

SCRCOG is soliciting On-Loan Project proposals for consideration. On-Loan Projects are three-to-four-week, specialized municipal projects to add capacity, provide support, and advance municipal service programming. Up to five (5) projects will be completed by Municipal Services Intern Eric Meade from September to December 2026. Complete the interest survey [here](#) and email Sabrina Davis with any questions.

4) 2026 CT Trails Symposium

SCRCOG staff attended the 2026 CT Trails Symposium at Southern CT State University. The event was attended by municipal and COG staff, state officials, and recreational trail advocates from throughout the state and sessions were held to discuss long-term trail funding and maintenance needs, planning for new routes, community engagement, and economic benefits.

5) 2026 Southern New England American Planning Association Conference

SCRCOG staff attended the 2026 SNEAPA conference at Foxwoods Casino. Over the two-day conference, staff networked with planning practitioners from throughout Connecticut, Massachusetts, and Rhode Island and attended sessions that looked at housing, agriculture, wayfinding, transportation, and environmental opportunities for southern New England communities.

6) SCRCOG Regional Housing TAC Update

SCRCOG held its second Regional Housing Technical Advisory Committee (TAC) meeting on October 22nd. SCRCOG staff and municipal representatives met to review draft developable land inventory maps and to discuss the ongoing regional housing needs assessment process. The next Regional Housing TAC meeting will be held on December 17th from 10:00 a.m. to 12:00 p.m., when SCRCOG will present the results of its regional housing needs assessment and discuss the allocation of recommended affordable housing goals.

7) SCRCOG Intern Update

SCRCOG's Regional Planning Intern Paige Booth has been working on a variety of planning and community engagement tasks. She is creating an inventory of public third places in the SCRCOG region that will be used in the upcoming third places study. She has also helped with the planning of community engagement for the 2028 POCD and

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HMP. She is working on zoning and regional planning research papers, commission member training, and has attended two conferences, The CT Trails Symposium, and SNEAPA.

SCRCOG's Municipal Services Intern Eric Meade completed his first on-loan project with the City of West Haven assessing which city-owned properties were best positioned for development, redevelopment, and/or sale. Additionally, Eric has been supporting the organization of the Grants Worksheet available on our Basecamp and preparing a white paper on blight in our region. Eric is beginning his second on-loan project for the town of Woodbridge this month.

8) Events Attended – September & October

Event	Who Attended	Date
National Association of Regional Councils – Energy & Environment Committee	Ian McElwee Sabrina Davis	September 30 th
8 th Annual Connecticut Trail Symposium	Ian McElwee Paige Booth	October 2 nd
CTCOG Housing Planner Meeting	Brendon Dukett Leila Bagenstos Ian McElwee Paige Booth Eric Meade	October 5 th
AI in Local Government: From Policy to Practice	Sabrina Davis	October 7 th
Southern New England American Planning Association (SNEAPA) Conference	Brendon Dukett Ian McElwee Leila Bagenstos Paige Booth	October 8 th – 9 th
CWCSEO CivicsCon	Sabrina Davis	October 8 th
Capital Region Purchasing Council (CRPC) Annual Meeting	Sabrina Davis	October 15 th
Council of Small Towns (COST) Fall Conference	Brendon Dukett Eric Meade	October 21 st
Greater New Haven Regional Alliance to End Homelessness 2 nd Annual Regional Summit	Ian McElwee	October 22 nd



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9) SCRCOG Workshops & Forums – November Preview

Meeting	Topic	Date	Registration Link
Municipal Services Office Hours: Cybercrime & Fraud	Municipal Services	Tuesday, November 10 th	LINK
CT Green Bank: Smart E-Loan Workshop	Energy	Thursday, November 12 th	LINK
SCRCOG Scenario Planning Technical Advisory Committee	Regional Planning & Transportation	Thursday, November 19 th	Not Applicable

Solid Waste & Recycling Report

1) Northeast Recycling Council (NERC) Rethinking Resource Use Conference

SCRCOG staff member Kate Wimsatt attended the NERC 2026 conference in New Jersey from October 5–7th. The conference brought together recycling and waste management professionals to explore emerging technologies, industry trends, and innovative approaches to waste reduction. Highlights included a tour of TerraCycle's headquarters and presentations on the future of glass recycling and the use of artificial intelligence in recycling systems. The conference also provided opportunities to connect with regional partners and explore collaborative solutions to shared municipal challenges, including rising waste disposal costs, recycling contamination, and limited markets for recyclable materials. Insights gained will help inform SCRCOG's ongoing efforts to support sustainable, cost-effective regional waste management strategies.

2) September & October Solid Waste & Recycling Forums

The September Solid Waste & Recycling Forum focused on food waste diversion, recycling contamination, and municipal education and outreach. An update was provided on fire extinguisher disposal, noting that fire extinguishers are accepted by Clean Harbors, the service provider for the regional Household Hazardous Waste (HHW) collection events, but are expensive items (\$25–\$36 per unit). The South Central Connecticut Regional Water Authority will have a conversation with all municipalities about inclusion before the start of the next HHW collection season. Forum members reported on upcoming collection events, and training from transfer stations that provide disposal at their facilities is being explored.

The next Solid Waste & Recycling Forum will meet on Wednesday, October 21st, 10-11am, and will include discussion on the anticipated next round of Sustainable Materials Management (SMM) grant funding.

3) SAVE THE DATE: Regional Waste Summit

December 9th, 9am–12pm (time to be confirmed)

SCRCOG is planning a Regional Waste Summit on December 9th to bring municipal leaders and staff together to discuss shared waste management challenges, identify opportunities for regional collaboration, and explore the potential formation of a regional waste authority. The Summit will feature presentations from representatives of the Southeastern Connecticut Regional Resource Recovery Authority (SCRRA) and

Housatonic Resources Recovery Authority (HRRA), as well as SCRCOG municipalities highlighting waste reduction and recycling programs being implemented in their communities.

The purpose of the Summit is to build a shared understanding of the region's waste management challenges and opportunities, explore the benefits of a coordinated regional approach, and gather municipal input on the potential structure, priorities, and responsibilities of a regional waste authority. The Summit is intended to provide municipal leaders with the information needed to make an informed decision ahead of an anticipated vote in January 2027 on whether or not to pursue forming or joining an existing RWA.

Mayors, First Selectmen, Town Managers, and key Public Works and other municipal staff are strongly encouraged to attend, as their participation and input will be essential to shaping a regional approach that reflects the needs and priorities of SCRCOG's member municipalities.

CTrides: Quarter Activity Summary

April - June 2026

Management

The team finalized training documents and collateral for the newly established Municipal and Developer Outreach and Engagement Specialist position and completed the specialist's onboarding, including in-depth training with an AECOM planner experienced in working with municipalities and councils of government. The specialist reviewed Transportation Demand Management policy and municipal zoning procedures to identify initial outreach targets, and the exploration phase is underway, engaging municipalities, all nine councils of government, and key stakeholders to build support for program goals.

The team also finalized the FY27 proposed budget and project plan and loaded all new projects and campaigns into the project management system with assigned leads. Coordination with vendors and subcontractors supported the fiscal year transition, and development began on a plan for new Outreach pilot programs.

The Outreach team completed its transition from Salesforce to Monday.com for account management, including configuration, testing, and data migration ahead of a June 2026 launch. Staff completed training on the new platform, covering partner updates, Salesforce data imports, and activity logging, and Monday.com became the platform of record for all outreach tracking effective July 1.

2026 Drive Less Connecticut

This year's Challenge launched on April 15 with a new campaign webpage, a communication plan including eblasts, Save the Date and Join Now messages, and organic social content. A press release was drafted and submitted to CTDOT for review and distribution, and paid media assets and a media plan launched on April 22. Custom marketing materials were created and delivered to participating transit agencies, including a customized poster and digital asset for the Naugatuck Valley Council of Governments, and Agile Mile communications launched within the app.

The Challenge concluded on May 31, though trip tracking continued through June 30 to accommodate a one-month reporting lag. A post-event landing page was developed, including design and one-month extension information, and submitted to CTDOT for approval. Eblast



APRIL 22 – MAY 31, 2026

Drive less for a chance to win a gift card up to \$500!

All prizes are provided and distributed by Agile Mile.

Learn more at



CTrides.com/DLC

 **CTrides**



Challenge Results

2026

43,858
car trips eliminated

630,391
car miles saved

1,000
trees donated

\$457,034
money saved

538,000
lbs. emissions prevented

CTrides: Quarter Activity Summary

April - June 2026

reminders and social media promotion continued through the event's conclusion. Overall, the Challenge generated 1,731 pledge submissions, 16,235 website sessions, and 11,651 visits from social media, along with 745 total QR code scans.

The end-of-campaign website launched in June alongside continued development of the final web page design. An end-of-campaign press release was submitted to CTDOT for distribution, and final communications were prepared for campaign winners.

Road Scholar

Quality control on Road Scholar materials began in May in preparation for the upcoming semester, and brochures were updated, printed, and distributed to Quinnipiac University for early orientation events.

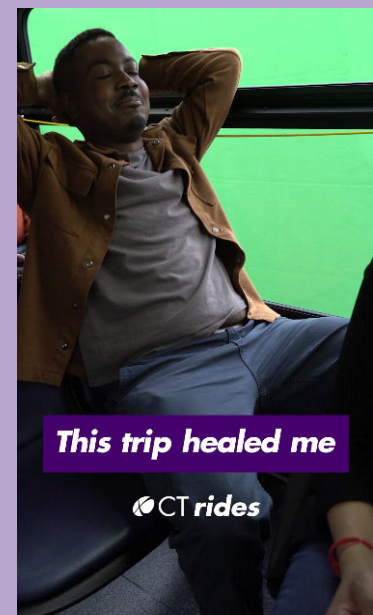
In June, several schools requested early materials and customizations which were incorporated, and updated proofs were reviewed in a final quality control pass with the Outreach team. The website was updated to reflect the resulting changes.

Capstone Campaign

Additional creative assets were provided for the media rotation earlier in the run period, and the Capstone Campaign concluded on June 28. A final report is in development; findings will be shared once analysis is complete.

Public Awareness Campaign

The Public Awareness Campaign advanced from production into post-production and client review. Casting was completed and the shoot schedule was finalized in April. Filming was completed shortly afterward, and post-production began. In May, a first draft of the campaign video was developed and reviewed with CTDOT; feedback was compiled and submitted to the production team. By June, a second version was reviewed and comments were provided to the agency, and new music options were received and sent to the client for review.



CTrides: Quarter Activity Summary

April - June 2026

Outreach Marketing Collateral and Requests

Design work was completed and final art was delivered for the River Valley Transit to CT*Trail* Connections handout. The CTDOT and Travelers worksite brochures and the Clinton Outlet transit sheet were completed.

Transportation Showcase

The 2026 Transportation Showcase was held on April 28 at Parkville Market. Preparation included an approved media buy and developed media assets, including an HBJ Lightbox ad from April 1 through April 30 and LinkedIn sponsored ads from March 6 through April 27. The team facilitated two kick-off calls with panelists and moderators, finalized day-of logistics and the run-of-show document, and drafted and finalized a host briefing document for the bureau chief. Signage and name badge designs were finalized, vendor table setup was coordinated with partner agencies, and the event program was completed and printed. A communications plan supported the event, including a reminder email encouraging ongoing registration, and the processing and distribution of 95 complimentary CT*fastrak* passes to attendees who indicated they wanted to take CT*fastrak* to the event. The team completed venue setup, promoted the event on LinkedIn and through a press release, and conducted a post-event debrief along with a post-event survey. Looking ahead to fiscal year 2027, the internal team held a kickoff meeting in June to begin developing a proposal for a new direction.

America 250

The team developed transit-focused social content and a list of proposed activities for America 250 events, and submitted them to CTDOT for feedback. Commemorative tickets were designed, went through several rounds of review, and were finalized into a two-sided format for printing, along with train decals and station board graphics for New Haven Union Station. Staffing was assigned for Outreach and Customer Service to support the July 4th event, and social posts announced special CT*Trail* and CT*fastrak* fares for the celebration.



CTrides: Quarter Activity Summary

April - June 2026

CTfastrak Coaster Campaign

Supplementary marketing assets, including the website, mailing stickers, and a 4x6 card insert, were finalized in April, along with the distribution list. All creative assets were approved for printing.

CTrides Blog

The CTrides Blog launched on May 22. Approved articles included Summer Ferry, Transit Options, and CT Airport Transportation, while Park and Ride was finalized and published. Additional blog topics were submitted to CTDOT for approval as new content development continued.

CTrides News Roundup

Three editions of the CTrides News Roundup were distributed during the quarter, reaching an average of 34,872 recipients per edition. An average of 5,687 emails were opened per edition, resulting in a 16.3% open rate. Total content clicks for the quarter reached 5,795. Content development for the July edition was initiated as the quarter closed.

Influencer Campaign

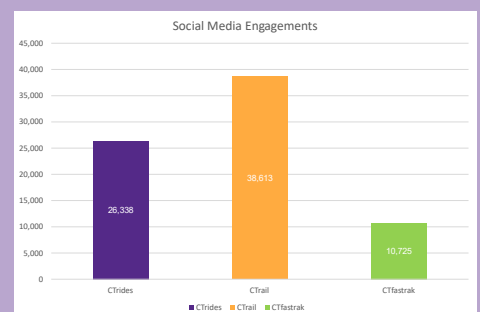
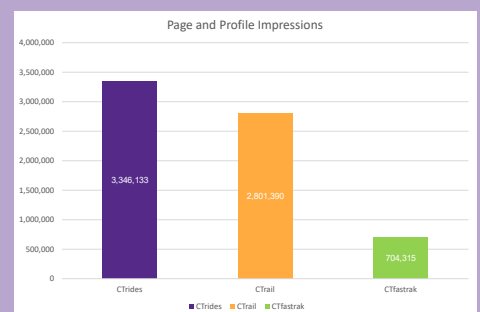
The Influencer Campaign advanced from planning into video production and release.

In April, the final list of influencers was reviewed and approved, and influencers began drafting video concepts. In May, initial video concepts were reviewed and approved, first drafts of creator videos were reviewed with feedback provided for edits, and final drafts for the first run were approved along with the go-live schedule. In June, two additional CTfastrak videos were approved with minimal notes and published, and two more video drafts were received, approved following revisions and a content reshoot, and published.

Social Media

Content was developed and published across CTrides, CTrail Hartford Line, CTrail Shore Line East, and CTfastrak accounts on Facebook, X, Instagram, LinkedIn, and TikTok.

CTrides published 115 posts during the quarter, generating a total of 3,346,113 page and profile impressions and 26,338 engagements.



CTrides: Quarter Activity Summary

April - June 2026

CTfastrak published 67 posts across Facebook, Instagram, and X, generating 704,315 page and profile impressions and 10,725 engagements.

The CTrail accounts, including CTrail Hartford Line and Shore Line East, published 163 posts across Facebook, Instagram, and X, generating 2,801,390 page and profile impressions and 38,613 engagements.

CTrail Brand Ambassador Program

The CTrail Brand Ambassador Program moved from development into launch.

In May, CTrail Hartford Line and Shore Line East trifolds and the eTix app brochure were updated with trackable QR codes and vanity URLs and sent to print. Branded family-friendly promotional items were researched and submitted to CTDOT for approval, and new and existing promotional items were reordered. CTrail-branded shirts, event signage, and event supplies, including tents, a tent backwall, banners, and a tablecloth, were ordered, and a training presentation was developed for future ambassadors.

The program launched in June at Celebrate West Hartford, engaging more than 500 attendees, with ambassadors highlighting CTrail Hartford Line service while team leads conducted field training and supported the rollout. Ambassadors also engaged more than 400 attendees at Celebrate Saybrook, promoting CTrail Shore Line East service with a branded prize wheel and new promotional duck giveaways, and more than 600 attendees at the Branford Festival, promoting both rail lines and the CTrail eTix app with a newly deployed prize wheel.

CTrail Coaster Campaign

Supplementary distribution assets for the CTrail Coaster Campaign, including the website, mailing stickers, and a 4x6 card insert, were finalized in April. Approval was received to move CTrail Shore Line East coasters into production, the updated print and distribution quote was reviewed and approved, and final Shore Line East coaster design files were provided to the printer. Development began on a new distribution list, and the website was updated to accommodate CTrail Shore Line East orders.



CTrides: Quarter Activity Summary

April - June 2026

2026 CTrail Customer Satisfaction Survey

An initial analysis of the CTrail Customer Satisfaction Survey results was conducted in May, along with a review of survey administration processes to identify improvements ahead of the next survey cycle. Development began on three reports covering CTrail Hartford Line, Shore Line East, and a combined summary, with a refreshed report design in progress. The final CTrail survey analysis report was sent to CTDOT in June.

CTrail Alert System and Website Enhancements

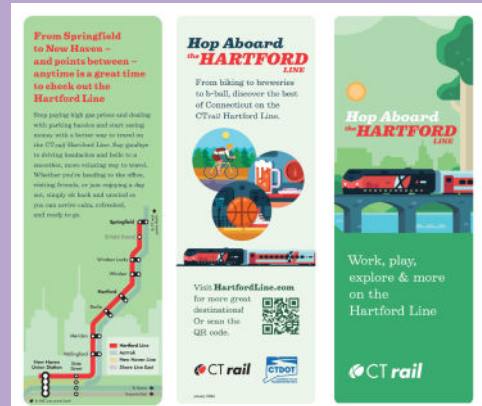
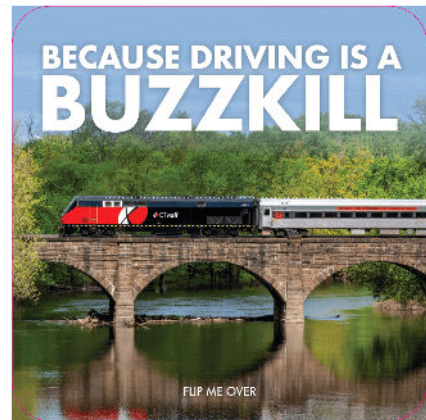
Several enhancements to the CTrail alert management system and websites were completed. A timestamp display was added to alerts based on customer feedback, and users gained the ability to subscribe to service-wide and schedule updates through the alert system. A quality control feature was added to reduce agent errors when sending multiple alerts, and the data dashboard was updated to improve alert data retrieval for agents. AWS Lambda functions were updated to the latest version, and the deployment pipeline was updated to streamline future releases.

In June, the system began importing real-time data from the Amtrak API, now accessible through the Google Chat and alert management system, following the finalization of Amtrak API access in May. Agents gained the ability to edit existing alert templates and to send a single alert to multiple stations at once, and the alerts grid was updated to display more data. The team also met with CTtransit and Cloudsmart to evaluate options for enhanced website security and began an analysis of both rail websites ahead of a rebuild kickoff meeting.

Miscellaneous

Outreach materials and collateral were expanded across brands. Municipal and developer transportation demand management documents were formatted and branded for the new Outreach position. A Canva template for rail schedules was finalized for use beginning in June. A planned summer event with the Connecticut Children's Museum in New Haven was canceled due to contract concerns, with outreach to the museum as a destination continuing separately, and planning continued for a summer event at the Bushnell.

New resident mailings for the quarter totaled 3,418 for CTfastrak, 5,431 for CTrail Hartford Line, and 3,117 for CTrail Shore Line East





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Participating Organization Activity

As of June 30, the total number of CTrides employers, stakeholders, and community participants was 312.

CTrail Highlights

New Haven Night Market

The team connected with approximately 500 guests at a large public market, sharing information on CTrail Hartford Line and Shore Line East services. A prize game facilitated one-on-one conversations about rail travel.

Metro-North Staycation Showcase

Sixty travelers were reached at Grand Central Terminal, many of whom were unfamiliar with CTrail service beyond New Haven. CTrail Hartford Line and CTrail Shore Line East materials were distributed, and questions about destinations and service options were answered.

Clinton Avenue School

Two All About Trains field trips were coordinated for Clinton Avenue School. In April, 49 third- and fourth-grade students traveled round-trip on the CTrail Hartford Line from New Haven to Berlin, with a brief turnaround to minimize station time. In May, 61 students in grades one through three traveled round-trip on the Hartford Line from New Haven to Berlin, supported by a Spanish-speaking staff member for bilingual classrooms.

Metropolitan Business Academy

Three All About Trains field trips were hosted for a total of 105 ninth-grade students, with round-trip travel organized on the CTrail Shore Line East from New Haven Union Station to Guilford.

Celebrate West Hartford

The CTrail Brand Ambassador Program launched at this event, engaging more than 500 attendees. Ambassadors highlighted CTrail Hartford Line service while team leads conducted field training and supported the rollout.

Celebrate Saybrook

Brand ambassadors engaged more than 400 attendees, promoting CTrail Shore Line East service with a branded prize wheel and new promotional duck giveaways.

Branford Festival

Brand ambassadors engaged more than 600 attendees, promoting both rail lines and the CTrail eTix app with a newly deployed prize wheel.



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CTrides Highlights

Transportation Showcase

The team staffed CTrides and CTrail tables at the Transportation Showcase, engaging guests, promoting the Drive Less Connecticut Challenge, and distributing branded materials. Personal invitations were extended to partners, transit operators, and councils of government.

CT Foodshare

A Transit Try-It Day was hosted for 10 employees, demonstrating CTfastrak and CTtransit routes between New Britain and Hartford. The event generated strong feedback and prompted plans for both personal and client travel.

Town of West Hartford Transit Try-It Day

Twenty-three new riders used CTtransit to commute to work as part of a Transit Try-It Day for municipal employees. Post-event survey feedback was collected on-site, with participants reporting a positive experience.

Outreach CRM Transition

The Outreach team completed its transition from Salesforce to Monday.com for account management. Configuration, testing, and data migration were completed ahead of a June 2026 launch, and staff completed training covering partner updates, data imports, and activity logging. Monday.com became the platform of record for all outreach tracking effective July 1.

Municipal and Developer Outreach and Engagement Specialist Role

A new Outreach position focused on municipal and developer engagement was launched and onboarded, supported by in-depth training with an AECOM planner experienced in working with municipalities and councils of government. The specialist reviewed transportation demand management policy and municipal zoning procedures to identify initial outreach targets, and the exploration phase is underway to engage municipalities, all nine councils of government, and key stakeholders.



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New Partners

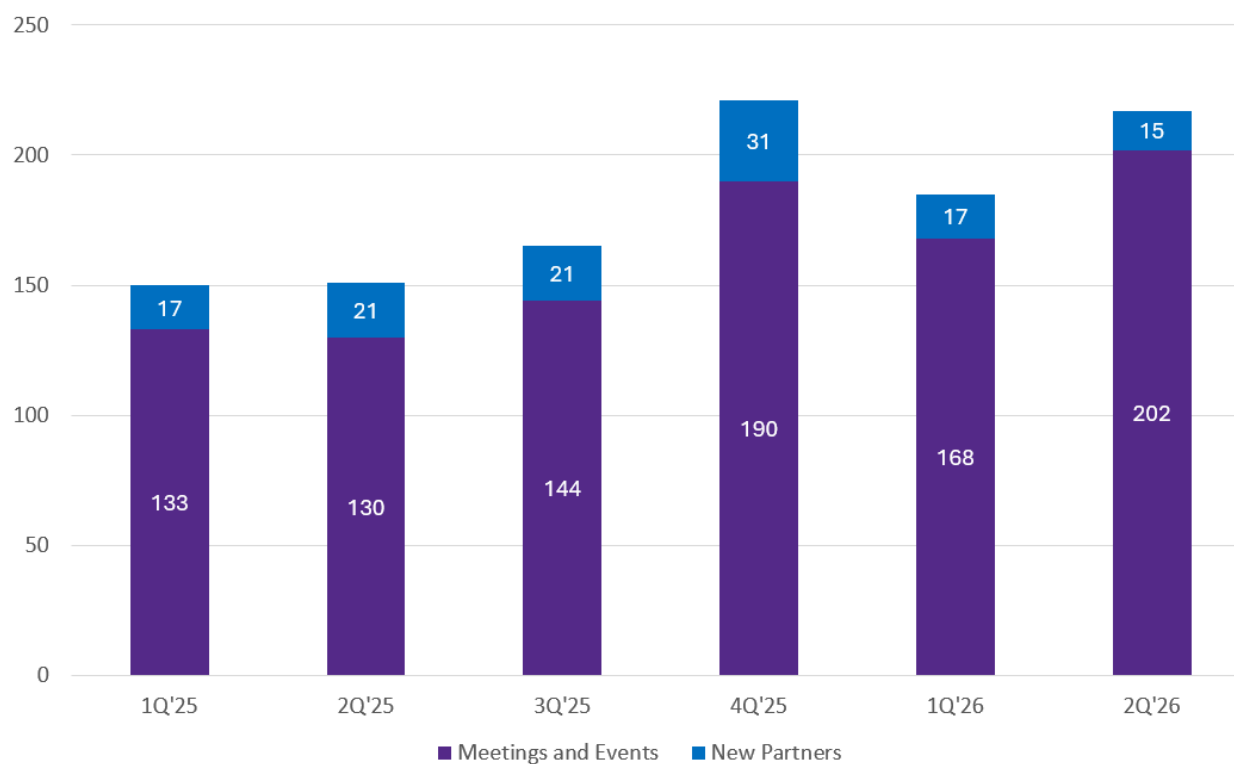
The following organizations joined the CTrides program during the quarter:

- Amberwoods of Farmington
- Celebrate Saybrook Festival
- Community Health Center of Bristol
- Connecticut Municipal Development Authority
- Crescent Point at Niantic
- CT Youth 4H Railroad Club
- Doubletree by Hilton
- Lake Compounce
- LEAP
- Marc, Inc. of Manchester
- Masonicare at Wesley Heights
- Redniss & Mead
- Town of Westport
- Town of Wilton
- Vinfen

The CTrides Outreach Team held **202 events and meetings** with the worksite partners during **Q2**.

This quarter's worksite activity, segmented by region, can be found on the following pages. A complete list of program organizations/stakeholders is in Appendix A.

Quarterly Outreach Data





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Regional Worksite Highlights

Western CT includes Litchfield, Housatonic, Bridgeport, and Stamford regions

Gartner

Kicked off the Drive Less Connecticut Challenge, engaging 75 employees and promoting transit access to the worksite.

The Link Stamford

Engaged 50 employees during a multi-employer Drive Less Connecticut Challenge event, capturing leads for potential new employer partnership opportunities while promoting commuting options.

City of Norwalk

Connected with 20 commuters during a citywide Bike to Work Day celebration, promoting the Drive Less Connecticut Challenge and identifying potential employer partnership opportunities for future outreach.

Town of Fairfield

Engaged 50 residents on transportation options and the Drive Less Connecticut Challenge during a town Earth Day celebration, encouraging attendees to consider new travel options as part of sustainable living practices.

Town of Wilton

Engaged municipal leadership to increase awareness of transit options for municipal employees. CTrides collateral was distributed to staff, and Sustainable CT Action 6.3 was discussed with the Director of Environmental Affairs. An outreach plan is being developed to increase use of the Metro-North Danbury Line and Norwalk Transit Route 7, with local employers being identified for broader town-wide CTrides engagement.

University of Connecticut - Stamford

Engaged 400 students across three orientation sessions, promoting U-Pass CT and demonstrating the CTrides app for trip tracking, rewards, and emissions tracking. Additional orientation events are scheduled throughout the summer to reach approximately 1,000 incoming students.

**Quarterly Report***April - June 2026*

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Regional Worksite Highlights**Meetings**

- AARP
- ASML
- Bridgeport Regional Business Council
- City of Norwalk
- City of Torrington
- Connecticut Department of Labor
- Connecticut Institute for Refugees and Immigrants
- Connecticut Metropolitan Council of Governments
- Connecticut Municipal Development Authority
- Gartner
- Greater Bridgeport Transit
- Hispanic Advisory Council of Greater Stamford
- Northwest Connecticut Chamber of Commerce
- Northwest Hills Council of Governments
- Norwalk Bike Walk Commission
- Redniss & Mead
- Sacred Heart University Discovery Science Center
- Sustainable Fairfield
- The Edge Fitness Clubs
- The Link Stamford
- The Sheffield SoNO
- Town of Fairfield
- Town of Westport
- Town of Wilton
- University of Connecticut - Stamford
- Western Connecticut State University
- Women and Families Center



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Regional Worksite Highlights

Southern CT includes Middlesex, New Haven, and coastal regions

Bristol Hospital

Hosted an on-site Drive Less Connecticut Challenge event engaging 40 employees on commuting options, promoting CTtransit route 542.

Southern Connecticut State University

Engaged students and staff during a campus Earth Day celebration, kicking off the Drive Less Connecticut Challenge and reaching 75 participants with information on travel options and campaign rewards.

City of Waterbury

Hosted a Drive Less Connecticut Challenge event for 25 city employees, demonstrating how to download and use the CTrides app for the campaign.

Yale University

Promoted the Drive Less Connecticut Challenge during a Bike to Work Day event, engaging 50 employees and highlighting the CTrides app to encourage trip tracking in support of the campaign.

Connecticut Institute for Refugees and Immigrants

Hosted a Transit Try-It Day for 10 newly arrived immigrants, using CTtransit to travel to downtown New Haven and back. The team demonstrated how to purchase tickets, read a schedule, and use safety boarding procedures, and Center staff communicated transit information in multiple languages to help participants feel more confident using transit in Connecticut.

Masonicare - Wallingford

Developed a worksite engagement plan to increase employee use of CTtransit for travel to headquarters, hospital, and administrative buildings, including custom worksite transportation collateral highlighting Routes 215 and 292. On-site engagement events were scheduled for summer and fall.

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Regional Worksite Highlights**Meetings**

- American Job Center - New Haven
- Bristol Hospital
- Career Resources, Inc.
- City of Meriden
- City of New Haven
- City of Waterbury
- Community Health Center, Inc.
- Connecticut Foodshare
- Connecticut Institute for Refugees and Immigrants
- CT State Community College - Naugatuck Valley
- CT State Community College - Tunxis
- Doubletree by Hilton, Bristol
- Lake Compounce
- LEAP
- Masonicare - Shelton
- Masonicare - Wallingford
- Naugatuck Valley Council of Governments
- New Haven Coalition for Active Transportation
- New Haven Job Corps Center
- New Haven Transit District
- Post University
- Quinnipiac University
- South Central Regional Council of Governments
- Southern Connecticut State University
- Town of Woodbridge
- United Way of Greater New Haven
- Yale University



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Regional Worksite Highlights

Northern CT includes Hartford, North, and Central regions of Connecticut

United Healthcare Group - Optum

Supported two Drive Less Connecticut Challenge events, engaging over 70 employees, with a focus on encouraging bus use for employees with hybrid schedules and highlighting transit as a flexible commuting option.

Connecticut Department of Transportation

Engaged 50 employees at a Drive Less Connecticut Challenge event while tabling alongside CT*rail* to promote the Hartford Line and CT*fastrak*, generating strong interest in the campaign.

Greater Hartford Bike to Work Day

Supported planning and promotion of the 2026 Greater Hartford Bike to Work Day and staffed a Drive Less Connecticut Challenge information table, distributing materials and speaking with participants, including 20 cyclists who rode from West Hartford and Simsbury into downtown Hartford.

Travelers Insurance

Connected with 150 employees during a Drive Less Connecticut Challenge event in May, promoting CT*transit* as an alternative to driving alone. In June, Drive Less Connecticut results were reviewed with Travelers and a fiscal year 2027 strategy was developed to reduce single-occupancy vehicle use among staff, including on-site events, quarterly check-ins, CT*rides* app data review, and transit Try-It Days for new staff, interns, and existing employees.

Lincoln Technical Institute - New Britain

Hosted a Lunch and Learn for 10 employees, showcasing commuting options and CT*rides* app training for trip planning and tracking. Lincoln Tech was added to the Road Scholar program, and the CT*pass* program was reviewed; custom collateral is in development, and participation in new student orientations is being planned.

**Quarterly Report***April - June 2026*

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Regional Worksite Highlights**Meetings**

- City of Hartford
- Connecticut Department of Administrative Services
- Connecticut Department of Energy and Environmental Protection
- Connecticut Department of Transportation
- Connecticut Office of the Treasurer
- Connecticut's Old State House
- CT State Community College - Manchester
- Eversource Energy
- Goodwin University
- Hartford Steam Boiler
- Lincoln Technical Institute - New Britain
- McLean Care
- The Hartford
- The Jackson Laboratory
- Town of Manchester
- Town of Vernon
- Town of West Hartford
- Travelers Insurance
- Trinity College
- United Healthcare Group - Optum
- University of Hartford



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Regional Worksite Highlights

Eastern CT includes New London Region

General Dynamics Electric Boat

Engaged 100 employees at a new-hire resource event, providing a custom worksite handout highlighting commuting options and promoting CTrail Shore Line East and vanpool options as part of an ongoing campaign to support the employer during a mass hiring phase.

University of Connecticut

Engaged 30 students and 25 employees during a Drive Less Connecticut Challenge event, promoting the campaign and available travel options.

Town of Mystic

Staffed a transportation resource table during a townwide Bike to Work Day event, engaging 30 employees and promoting the Drive Less Connecticut Challenge and CTrides app, with several attendees downloading the app on-site.

CT State Community College - Three Rivers

Reached 30 students and faculty during a Drive Less Connecticut Challenge promotion focused on the CTrides app and transit options, generating positive engagement, with two faculty members downloading the app after learning about its features.

Town of Essex

Engaged town leadership on Sustainable CT Action 6.3 and provided technical assistance to support completion of required steps. The outreach plan includes commuter survey distribution, CTrides materials integration into the employee handbook, and quarterly on-site staff engagement events.

Eastern Connecticut State University

Participated in three orientation sessions, engaging students and parents on U-Pass CT and transit options in Willimantic and surrounding areas, with continued work planned with school administration to increase student enrollment and use of U-Pass CT.

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Regional Worksite Highlights**Meetings**

- Bike Groton
- City of Middletown
- Connecticut College
- CT State Community College - Middlesex
- CT State Community College - Three Rivers
- Eastern Connecticut State University
- General Dynamics Electric Boat
- Lower Connecticut River Valley Council of Governments
- Masonicare - Mystic
- River Valley Transit
- Town of Deep River
- Town of Essex
- Town of Groton
- Town of Mystic
- University of Connecticut - Avery Point
- University of Connecticut - Storrs
- Wesleyan University

Customer Service Activity

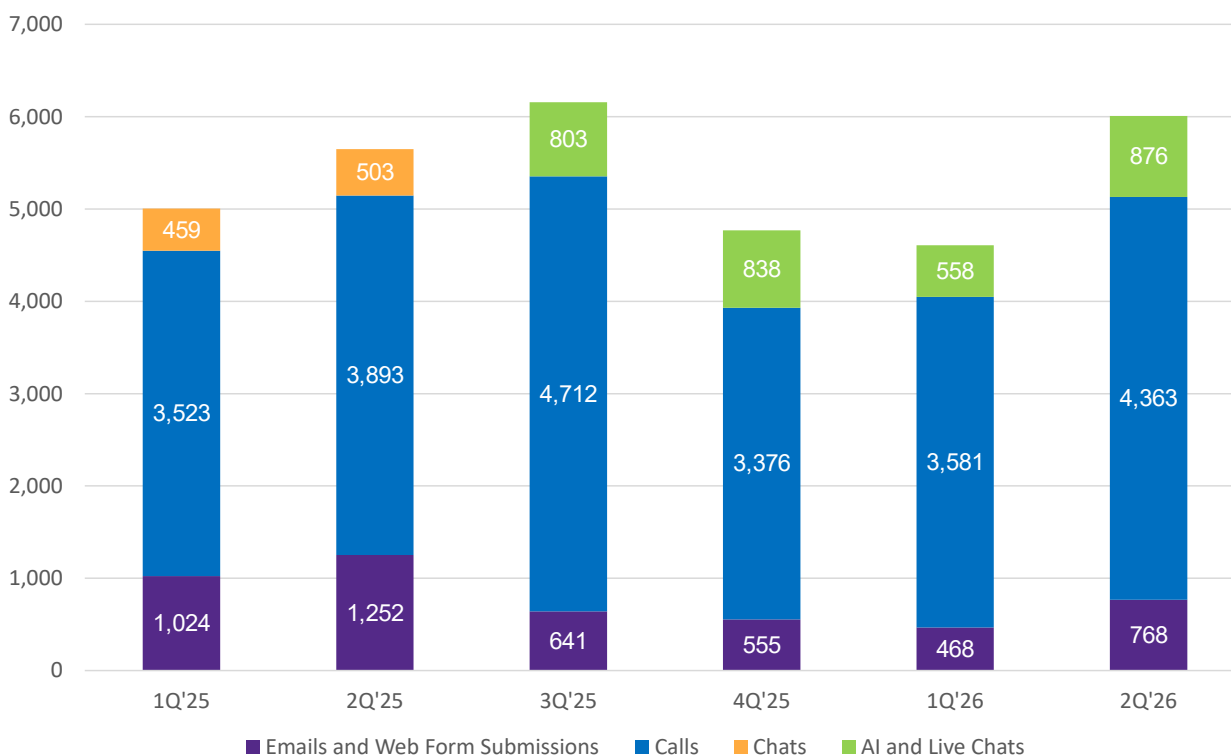
2Q Highlights

During the second quarter, Customer Service continued supporting CTrides and CTrail operations across phone, email, web forms, AI, and live chat channels.

- **4,363** calls
- **768** email and web form submissions
- **876** AI and Live Chat engagements
- **5** Personalized Trip Plans developed
- **3** Emergency Ride Home trips processed
- **143** CTrail Hartford Line complaints, suggestions, compliments, and non-complaint refunds processed
- **46** CTrail Shore Line East complaints, suggestions, compliments, and non-complaint refunds processed
- **160** Parking Applications processed

Of inbound inquiries, 21 related to available disabled services, and 4 required bilingual assistance.

Quarterly Data



*Starting on 3Q'2025, chat numbers were included as part of AI and Live Chats

Customer Service Highlights

- Completed training for customer service representatives on reviewing and updating source knowledge articles used by the AI model.
- Developed a rotation schedule and assigned representatives to regularly review and update AI model training materials.
- Developed a Google Apps Script to automate parking data delivery, replacing the paid Coefficient platform.
- Began evaluating the rail alert management system and potential replacement solutions.
- Initiated the annual review of Zendesk data collection and identified improvements for the new fiscal year.
- Began identifying replacement knowledge base systems and backup resources to support customer service during peak staffing shortages.

Customers Feedback

Customer feedback during the quarter reflected strong service responsiveness and professionalism.

Representative feedback included:

- “Very responsive, and thank you very much!”
- “I spoke with a wonderful representative Cindy Harvey and she forwarded my complaint, emailed me an update and a crew worked on the tracks outside my property for 2 nights and the noise is gone. She was the epitome of professional and assistive.”
- “Response and follow-up from Kim was fantastic so she gets 5 stars. Response is neutral as I will have to see how the schedule improves.”
- “Thank you so much to Lisa, who was amazing and helped me resolve my issues ASAP and was super nice!”



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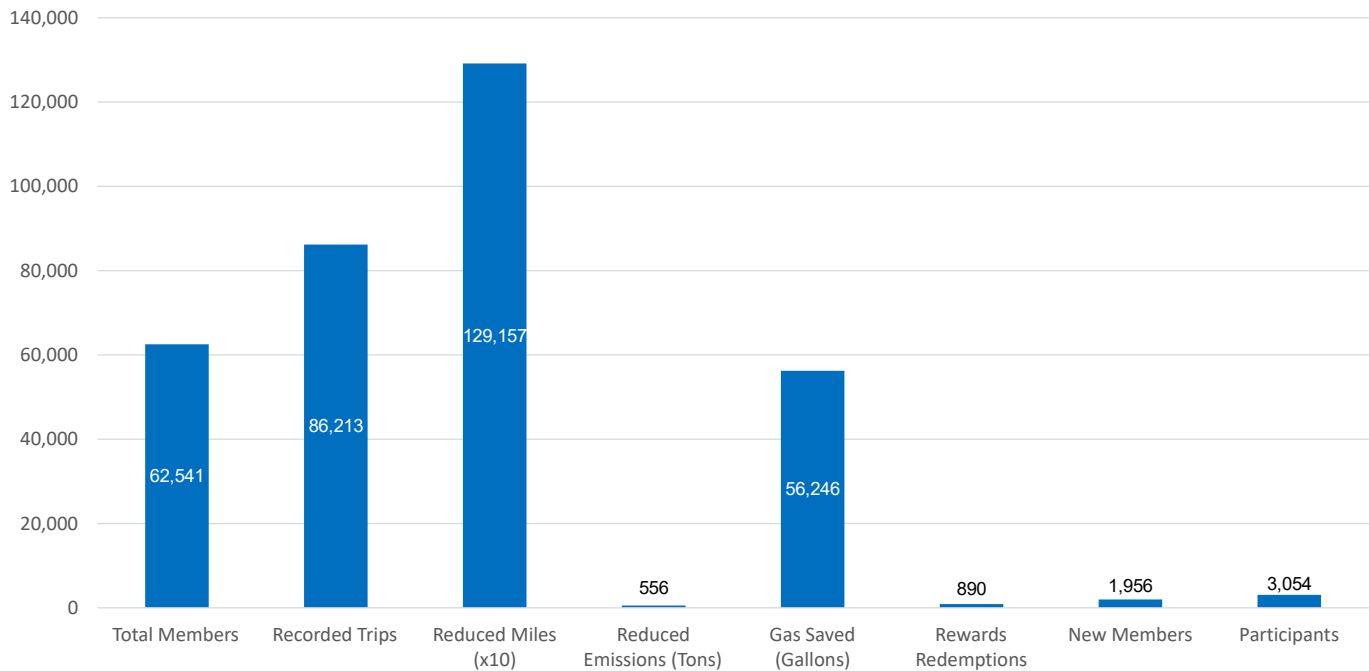
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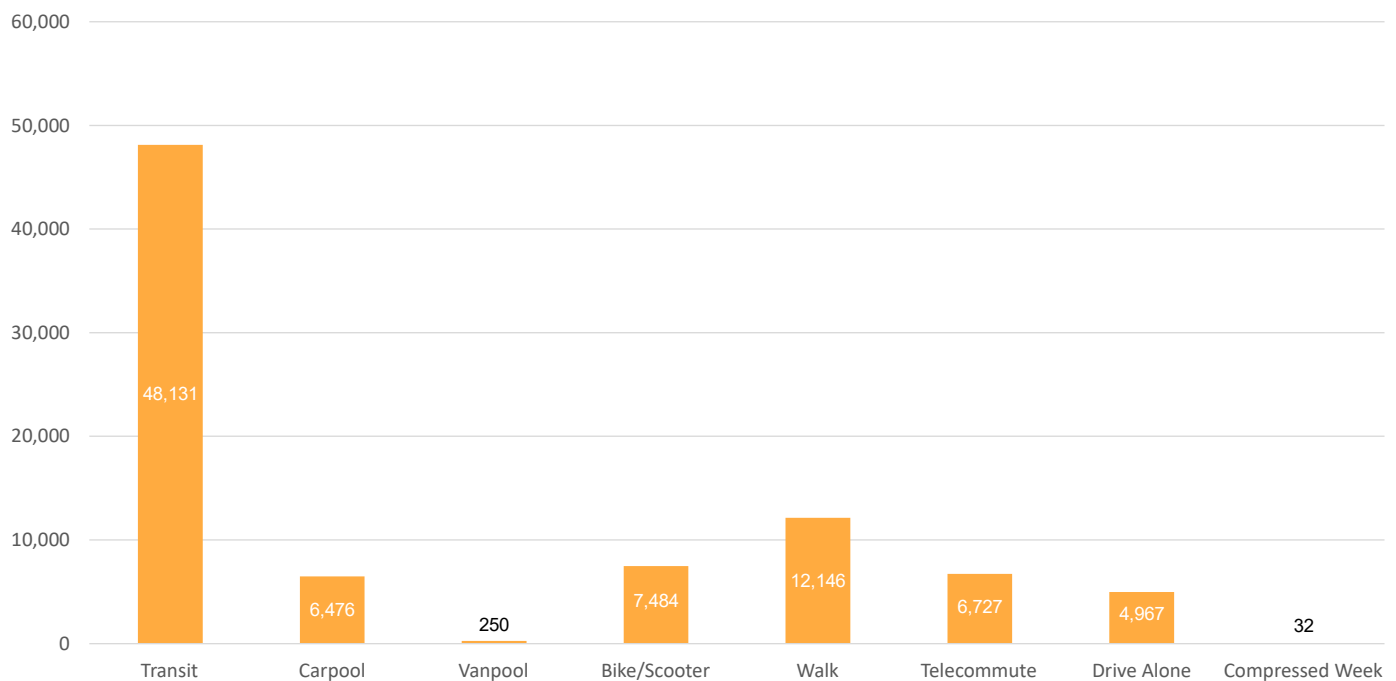
info@CTrides.com

Ridematching and Rewards Data

Membership and Impacts



Breakdown of Recorded Trips



Appendix A: Partner and Stakeholder List

1. A.M. Property Holding Corp.
2. AARP
3. APA Connecticut Chapter
4. ASML
5. AVNA
6. Aetna, a CVS Health Company
7. Albertus Magnus College
8. Amazon Fulfillment Center BDL2
9. Amazon Fulfillment Center BDL3
10. Amazon Fulfillment Center BDL4
11. American Institute
12. American Job Center - Waterbury
13. Auerfarm
14. Breakfast Lunch & Dinner
15. Bridgeport Regional Business Council
16. Bristol Hospital
17. Bristol Senior Center
18. Brown's Harvest Farm
19. Bushnell Park Conservancy
20. Business for Downtown Hartford
21. CGI
22. CREC Magnet Preschool at Progress Drive
23. CT Bicycle & Pedestrian Advisory Board
24. CT Municipal Development Authority
25. CT River Valley Chamber of Commerce
26. CT State Community College - Asnuntuck
27. CT State Community College - Capital
28. CT State Community College - Housatonic
29. CT State Community College - Manchester
30. CT State Community College - Tunxis
31. CT State Community College- Three Rivers
32. CT State Community College-Gateway
33. CT State Community College-Middlesex
34. CT State Community College-Naugatuck Valley-Danbury
35. CT State Community College-Naugatuck Valley-Waterbury
36. CT State Community College-Northwestern
37. CT State Community College-Norwalk
38. CT State Community College-Quinebaug Valley
39. CT State Community College-Quinebaug Valley-Willimantic
40. CT Youth 4H Railroad Club
41. Capitol Region Council of Governments
42. Captain Stannard Inn
43. Career Resources, Inc - Bridgeport
44. Celebrate New London
45. Celebrate West Hartford
46. Central Connecticut State University
47. Chabaso Bakery
48. City of Bridgeport
49. City of Bristol
50. City of Danbury
51. City of Groton
52. City of Hartford
53. City of Hartford Department of Development Services
54. City of Meriden
55. City of Middletown
56. City of Milford
57. City of New Britain
58. City of New Haven
59. City of New London
60. City of Norwalk
61. City of Stamford
62. City of Torrington
63. City of Waterbury
64. Clinton Arts Council
65. Clinton Avenue School
66. Clinton Premium Outlets
67. Commission on Human Rights and Opportunities
68. Commonwealth Senior Living at Haddam
69. Community Health Center Bristol
70. Community Partners in Action
71. ConnectiKids
72. Connecticut After School Connect
73. Connecticut Airport Authority (Bradley International Airport)
74. Connecticut Children's Medical Center



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|---|--|
| 75. Connecticut College | 109. Eastern Connecticut State University |
| 76. Connecticut Conference of Municipalities | 110. Edward Smith Library |
| 77. Connecticut Convention Center | 111. Eversource Energy |
| 78. Connecticut Council of Small Towns | 112. FORGE |
| 79. Connecticut Department of Administrative Services - Columbus Boulevard Hartford | 113. Fairfield Chamber of Commerce |
| 80. Connecticut Department of Administrative Services - Farmington Ave Branch | 114. Fairfield Theater Company (FTC) |
| 81. Connecticut Department of Aging and Disability Services | 115. Fairfield University |
| 82. Connecticut Department of Economic and Community Development | 116. Fairfield University - Bellarmine Campus |
| 83. Connecticut Department of Energy and Environmental Protection - Hartford | 117. Family Centers |
| 84. Connecticut Department of Energy and Environmental Protection - New Britain | 118. Founders Square Luxury Apartments |
| 85. Connecticut Department of Labor | 119. Garde Arts Center |
| 86. Connecticut Department of Labor (NW and SW Business Service Teams) | 120. Gartner |
| 87. Connecticut Department of Social Services | 121. General Dynamics Electric Boat |
| 88. Connecticut Department of Transportation | 122. Goodwin University |
| 89. Connecticut Foodshare | 123. Granby-Simsbury Chamber of Commerce |
| 90. Connecticut Green Bank - Hartford | 124. Greater Bridgeport Transit |
| 91. Connecticut Institute for Refugees and Immigrants | 125. Greater Hartford Bike-to-Work Team |
| 92. Connecticut Judicial Branch - Court Support Services Division | 126. Greater Hartford Transit District |
| 93. Connecticut Main Street Center | 127. Greater Mystic Chamber of Commerce |
| 94. Connecticut Metropolitan Council of Governments | 128. Greater New Haven Transit District |
| 95. Connecticut Office Of Early Childhood | 129. Greater Waterbury Transit District |
| 96. Connecticut Office of the Attorney General | 130. Guilford Parks & Recreation |
| 97. Connecticut Office of the State Comptroller | 131. HARTransit |
| 98. Connecticut Office of the Treasurer | 132. Hamburg Fair Association |
| 99. Connecticut Science Center | 133. Hands on Hartford |
| 100. Connecticut Secretary of the State | 134. Hartford Chamber of Commerce |
| 101. Connecticut State Department of Education | 135. Hartford HealthCare |
| 102. Connecticut Transit | 136. Hartford Steam Boiler |
| 103. Connecticut Transit Stamford Division | 137. Hispanic Advisory Council of Greater Stamford (HACGS) |
| 104. Connecticut Water Service, Inc. | 138. Historic Wooster Square Association |
| 105. Conning | 139. Hotel Marcel |
| 106. Crescent Point at Niantic | 140. Hubbell Power Systems, Inc. |
| 107. Double Tree by Hilton Hotel | 141. IKEA |
| 108. East Lyme Parks & Recreation | 142. James Blackstone Memorial Library |
| | 143. Jewish Family Services of Greenwich |
| | 144. Katharine Hepburn Cultural Arts Center |
| | 145. LEAP |
| | 146. LTM - Hartford |
| | 147. Lawrence + Memorial Hospital |
| | 148. Lincoln Tech - Shelton |
| | 149. Lincoln Technical Institute - New Britain |

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- | | |
|--|--|
| 150. Lower Connecticut River Valley Council of Governments | 191. Northwest Connecticut Chamber of Commerce |
| 151. Lyme Art Association | 192. Northwest Hills Council of Governments |
| 152. MARC Inc. of Manchester | 193. Northwestern CT Transit District |
| 153. Manresa Island Corp. | 194. Norwalk Transit District |
| 154. Manufacturing Alliance Service Corporation (MASC) | 195. Office of Responsible Growth |
| 155. Marc G. Andre Architects | 196. Omni Hotel and Resorts |
| 156. Marrakech | 197. Open Doors |
| 157. Mary E. Griswold Elementary School | 198. Operation Lifesaver |
| 158. Masonicare - Mystic Branch | 199. Options Employment and Educational Services |
| 159. Masonicare - Shelton Branch | 200. Path to Purpose Coaching |
| 160. Masonicare - Wallingford Branch | 201. PeoplesBank Arena |
| 161. Masonicare at Greenridge Place Rocky Hill | 202. Petrillo's Fairs and Festivals |
| 162. Masonicare of Middlewoods of Farmington | 203. Plastic Molding Manufacturing |
| 163. McLean Care | 204. Post University |
| 164. Meriden Mall | 205. Pratt & Whitney |
| 165. Meriden Parks and Recreation | 206. Quinnipiac University |
| 166. Meriden Public Library | 207. Quinnipiac University - North Haven Campus |
| 167. Meriden Public Schools | 208. Redniss & Mead |
| 168. MetroHartford Alliance | 209. River Valley Transit |
| 169. Metropolitan Business Academy | 210. Riverfront Recapture Inc. |
| 170. Middlesex Health | 211. SHU Discovery Science Center |
| 171. Milford Arts Council | 212. Safe Routes to School |
| 172. Milford Transit District | 213. Saint Francis Hospital |
| 173. Mitchell College | 214. Saybrook Station Apartments |
| 174. Mitchell College Children's Learning Center | 215. Scranton Memorial Library |
| 175. Mohegan Sun: Casino & Resort | 216. Shoreline Chamber of Commerce |
| 176. Nassau Financial Group | 217. Social Security Administration |
| 177. Naugatuck Adult Education | 218. South Central Regional Council of Governments |
| 178. Naugatuck Valley Council of Governments | 219. Southeast Area Transit |
| 179. Naval Submarine Base New London | 220. Southeastern Connecticut Council of Governments |
| 180. Neff Productions | 221. Southern Connecticut State University |
| 181. New Britain Downtown District | 222. St. Mary's Hospital |
| 182. New Haven Job Corps | 223. Stamford Downtown Special Services District |
| 183. New Haven Public Schools | 224. Stamford Health |
| 184. New Haven Youth & Recreation Department | 225. Stanley Black & Decker |
| 185. New London CT Military Appreciation Day | 226. Stepping Stones Museum for Children |
| 186. New London Public Schools | 227. Stew Leonards |
| 187. New London Veterans Advisory/Affairs | 228. Sunset Ridge Middle School |
| 188. North East Transportation (NET) | 229. Sustainable Fairfield |
| 189. Northeastern Connecticut Council of Governments | 230. Sustainable Rocky Hill Task Force |
| 190. Northeastern Connecticut Transit District | 231. Sustainable Streets Norwalk |
| | 232. Sustainable West Hartford Commission |



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- | | |
|--|---|
| 233. Talcott Financial Group | 273. University of Bridgeport |
| 234. The Cigna Group | 274. University of Connecticut - School of Law |
| 235. The Edge Fitness Clubs | 275. University of Connecticut - Storrs |
| 236. The Hartford Insurance Group | 276. University of Connecticut - Avery Point |
| 237. The Home Depot Distribution Center- Windsor | 277. University of Connecticut - Hartford |
| 238. The Jackson Laboratory | 278. University of Connecticut - Stamford |
| 239. Tower Laboratories | 279. University of Connecticut - Waterbury |
| 240. Town of Beacon Falls | 280. University of Hartford |
| 241. Town of Berlin | 281. University of New Haven |
| 242. Town of Bethany | 282. University of Saint Joseph |
| 243. Town of Chaplin | 283. Valley Regional Adult Education |
| 244. Town of Clinton | 284. Valley Transit District |
| 245. Town of Deep River | 285. Victory Agency |
| 246. Town of East Haddam | 286. Vinfen |
| 247. Town of Enfield | 287. Voya Financial, Inc. |
| 248. Town of Essex | 288. WIS International |
| 249. Town of Fairfield | 289. Wallingford Center, Inc. |
| 250. Town of Farmington | 290. Wallingford Public Library |
| 251. Town of Groton | 291. Wesleyan University |
| 252. Town of Killingly | 292. West Haven VA Medical Center |
| 253. Town of Manchester | 293. Westbrook Outlets |
| 254. Town of Mansfield | 294. Westbrook Parks & Recreation |
| 255. Town of Montville | 295. Western Connecticut Council of Governments |
| 256. Town of Old Saybrook | 296. Western Connecticut State University |
| 257. Town of Rocky Hill | 297. Winchester Economic Development Commission |
| 258. Town of Stratford | 298. Windham Region Transit District |
| 259. Town of Vernon | 299. Windsor Chamber of Commerce |
| 260. Town of West Hartford | 300. Windsor Farmer's Market |
| 261. Town of Westport | 301. Windsor Jaycees |
| 262. Town of Wilton | 302. Windsor Locks Parks and Recreation |
| 263. Town of Windsor | 303. Windsor Public Schools |
| 264. Town of Woodbridge | 304. Windsor Recreation & Leisure Services |
| 265. Transit America Services, Inc. | 305. Windsor Station Apartments |
| 266. Travelers Insurance | 306. Winthrop STEM Elementary Magnet School |
| 267. Trinity College | 307. Women & Families Life Center |
| 268. U.S. Department of Transportation, Federal Highway
Administration - Connecticut Division | 308. Women's Business Development Council |
| 269. UB Commuter Assistants | 309. Workers' Compensation Commission |
| 270. UConn Health | 310. Xfinity Store - Groton |
| 271. United Healthcare Group - Optum | 311. Yale New Haven Health System |
| 272. United Way of Greater New Haven | 312. Yale University |