SCRCOG MEETING NOTICE & AGENDA
January 25, 2017 – 10:00 A.M.
Location: 127 Washington Avenue, 4th Floor West
North Haven, CT 06473

Full agenda materials can be found at our website – www.scrcog.org

1. Call to Order and Introductions – Mayor Benjamin Blake, Chairman
2. Presentation: Greater New Haven Community Index – Camille Seaberry, Research Associate at DataHaven
3. Presentation: MOVE New Haven Transit Mobility Study – Lisa DiTaranti, Ken Schwartz, and Elizabeth Thompson, VHB
4. Adoption of 11/16/16 SCRCOG Minutes – First Selectman Joseph Mazza, Secretary
5. Treasurer’s Report for month ending 12/31/16 – First Selectman James Cosgrove, Treasurer
6. Nominating Committee Report for Calendar Year 2017 Officers and Committees – First Selectman Michael Freda, Chairman
7. Election of Officers and Appointment of Committees
8. Acceptance of Gavel by New Chairman
9. Adopt Resolution to appoint SCRCOG Bank Signatories
10. Adopt Resolution authorizing the Executive Director to sign agreements with CTDOT
11. The Regional Water Authority’s 2017 Proposed Enabling Legislation Changes- Lori Vitagliano, Government and Public Relations Specialist; Beth Nesteriak, Senior Advisor to the President and Director of Business Strategy
13. State Legislative Report – Michael Muszynski, Advocacy Manager, CCM; Betsy Garra, Executive Director, Council of Small Towns (COST)
14. SCRCOG Executive Director’s Report – Carl Amento, Executive Director
15. Grant Opportunities and Upcoming Events – Carl Amento, Executive Director
16. REX Request and Possible Budget Amendment
17. REX Development Report – Ginny Kozlowski, Executive Director, REX Development
18. DESPP/DEMHS Report – John B. Field, Jr., Region 2 Coordinator
19. CTRides Quarterly Report (October-December 2016)- Joanne Cavadini, Outreach Coordinator
20. RPC Action Table for January
21. Regional Cooperation/Other Business
22. Adjournment

The agenda and attachments for this meeting are available on our website at www.scrcog.org. Please contact SCRCOG at (203) 234-7555 for a copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two week’s notice.


127 Washington Avenue, 4th Floor West, North Haven, CT 06473

www.scrcog.org T (203) 234-7555 F (203) 234-9850 camento@scrcog.org
New Haven Mobility Study

Move New Haven is a study focused on developing and evaluating alternative actions to improve the Greater New Haven region’s transit system by:

- Better connecting people with jobs, educational institutions and communities
- Responding to new developments and changing travel choices
- Increasing CT transit ridership, including choice riders
- Enhancing accessibility to destinations outside the downtown core
- Transforming the public transit network with a broader range of service types
- Capturing the possibilities of the next generation of public transit

The project will be organized in two phases

**Phase 1** combines public input, stakeholder coordination and data collection. Working with our community partners, we will evaluate the current transit system and identify potential actions for improvement.

**Phase 2** will define specific corridor-based alternatives for capital investment and recommendations for future system planning and expansion.

The project will deliver an implementable transit plan for the Greater New Haven region.

www.movenuhaven.com
Greetings!

I am writing to invite your municipality to participate in an exciting new transit and mobility study called Move New Haven. This study is a sixteen month, federally-funded alternatives analysis seeking to realign Greater New Haven’s CTtransit bus system to enhance access to jobs and educational institutions with a broader range of transit services.

The Move New Haven initiative has many goals, such as increasing public transit ridership by 25% over the next five years, enhancing accessibility to destinations throughout the region such as major retail and employment centers, and to better connect residents to jobs and people to destinations within their communities.

The project will be organized in two phases:

- The first is a combination of public input, stakeholder coordination, and data collection. Working with our community partners, we will evaluate the current transit system to see whether it is meeting the needs of the region and whether changes could better meet those needs.

- The second phase will define specific corridor-based alternatives for capital investment and recommendations for future system planning, redesign and expansion.

The project is being led by a Technical Management Committee made up of representatives from the City of New Haven, the Connecticut Department of Transportation, CTtransit, Greater New Haven Transit District and South Central CT Regional Council of Governments. On behalf of the study team, we invite your town to be a part of this exciting initiative.
We need your assistance in reaching your community on this critical effort. Please contact Jim Rode at SCRCOG ((203) 466-8623) if your town is interested in hosting a public outreach and engagement event in the spring of 2017. Representatives from the study team are happy to assist and attend the outreach effort.

As part of our initial public outreach, we have created an on-line mechanism to collect comments. We invite you to share the website link, the Move New Haven Facebook page, and Twitter link with your constituents to ensure their voices are heard. We would also request that you add a link to the project website from your municipality’s website: www.moveneWHaven.com.

Here is a sample social media post that we would request you share within your community:

You're invited to participate in helping rethink mobility in the Greater New Haven Region! Move New Haven is a 16-month study seeking to realign the current transit system to see whether it is meeting the needs of the region and whether changes could better meet those needs. The resulting system will enhance access to jobs and educational institutions with a broader range of transit services.

We will be hosting a public engagement meeting in the spring. In the meantime, please get involved in the following ways:

1. Leave a comment and find more information about the project online: www.moveneWHaven.com
2. Follow the study on social media: facebook.com/moveneWHaven & twitter.com/moveneWHaven

Thank you in advance for your interest in this exciting initiative that is an opportunity to improve the public transit experience in our region. Should you have any questions or wish to discuss in further detail, please feel free to contact me directly at 203-281-2507.

Sincerely yours,

Kimberly A. Dunham
Executive Director

cc: Technical Management Committee members
TO:       SCRCOG Board
FROM:    First Selectman Joseph Mazza, Secretary
DATE:    January 18, 2017
SUBJECT: SCRCOG Minutes of November 16, 2016

<table>
<thead>
<tr>
<th>Present:</th>
<th>First Selectwoman Derrylyn Gorski</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bethany</td>
<td>First Selectman James Cosgrove</td>
</tr>
<tr>
<td>Branford</td>
<td>Mayor Joseph Maturo</td>
</tr>
<tr>
<td>East Haven</td>
<td>First Selectman Joseph Mazza</td>
</tr>
<tr>
<td>Guilford</td>
<td>First Selectman Thomas Banisch</td>
</tr>
<tr>
<td>Madison</td>
<td>Mayor Benjamin Blake</td>
</tr>
<tr>
<td>Milford</td>
<td>Mayor Toni Harp</td>
</tr>
<tr>
<td>New Haven</td>
<td>First Selectman Michael Freda</td>
</tr>
<tr>
<td>North Haven</td>
<td>Mayor William Dickinson</td>
</tr>
<tr>
<td>Wallingford</td>
<td>John Lewis, proxy for Mayor Edward O’Brien</td>
</tr>
<tr>
<td>West Haven</td>
<td>John Lewis, proxy for First Selectwoman Ellen Scalettar</td>
</tr>
<tr>
<td>Woodbridge</td>
<td>Betsy Yagla, proxy for First Selectwoman Ellen Scalettar</td>
</tr>
</tbody>
</table>

SCRCOG Staff       Carl Amento – Executive Director, Albert Ruggiero, Stephen Dudley, Eugene Livshits, Christopher Rappa, Rebecca Andreucci

Guests: David Elder and Elise Greenberg, CTDOT; Tom Jost and Kristen Ashby, Parsons-Brinkerhoff; Ann Kurth, Yale School of Nursing; Tony Bialecki,UIL Holdings Corp; Miriam Brody, Hamden-North Haven League of Women Voter; Mary Bigelow, Greater New Haven Transit District; Barbara Malmberg, REX Development; Lori Vitagliano, RWA; Louis Mangini and Samantha Palumbo, Office of U.S. Congresswoman Rosa DeLauro; Evan Johnson, Office of U.S. Senator Christopher Murphy; Ellen Graham, Office of U.S. Senator Richard Blumenthal; Michael Muszynski, CCM; Joanne Cavadini, CTRides; Matt Nemerson and Michael Piscitelli, City of New Haven

1. **Call to order and Introductions**
   Chairman Benjamin Blake called the meeting to order at 10:07 a.m. All present introduced themselves.

2. **Presentation: Hartford Line TOD Action Plan**
   David Elder, Supervising Transportation Planner at CTDOT reviewed the Hartford Line TOD Action Plan.

3. **Presentation: Sustainable CT: An Update on the Development of CT’s Sustainable Communities Certification System**
   Lynn Stoddard, President of the Institute for Sustainable Energy presented on Sustainable CT, a Sustainable Communities Certification System.
4. **Adoption of October 26, 2016 SCRCOG meeting minutes**
First Selectman Mazza presented the Minutes of the SCRCOG meeting of October 26, 2016, which were included in the agenda packet at pages 2-4. He moved for their approval. Mayor Maturo seconded the Motion, which was approved with all in favor.

5. **Treasurer’s Report for month ending October 31, 2016**
First Selectman Cosgrove reported that the Executive Committee in its meeting reviewed and accepted the Financial Audit for FY 2015-2016. He presented the Treasurer’s Report for the month ending October 31, 2016, which was included in the agenda packet at pages 5 and 6. Cash and Investments totaled $706,287, with $233,524 due from CTDOT. Total assets amounted to $1,211,543, against $437,976 in liabilities. All expenses were in order for the month. First Selectman Cosgrove moved for acceptance of the Treasurer’s Report. Mayor Maturo seconded the motion, which passed unanimously.

6. **Transportation Committee Report for month ending 10/31/16**
Mayor Dickinson reported on the Transportation Committee and moved for adoption of a Resolution on pages 7-8 of the agenda packet to Approve Transportation Alternatives Program (TAP) Project Prioritization. First Selectman Mazza seconded. The motion was unanimously approved.

7. **Adopt Preliminary Dues for FY 2017-2018**
After discussion, the consensus was to increase preliminarily the per capita dues for SCRCOG municipal membership from $.27 to $.29 for FY 2017-2018. First Selectman Banisch moved the increase. First Selectwoman Gorski seconded. The motion passed unanimously.

8. **Appoint Nominating Committee for 2017**
Chairman Blake appointed First Selectmen Freda, Cosgrove and Banisch to serve as the Nominating Committee for 2017. First Selectwoman Gorski moved to confirm the appointments. First Selectman Mazza seconded, and all approved.

9. **Adopt January 2017 to January 2018 SCRCOG Calendar for Monthly Meetings**
The proposed calendar of monthly meetings was detailed on Pages 9-10 of the agenda packet. Mayor Maturo moved to accept the calendar. First Selectman Banisch seconded and all voted in favor of the motion.

10. **Resolution Authorizing Executive Director to Accept CIRCA Municipal Resilience Grant Program Award, if Awarded, to Expend Matching Funds, and to Negotiate and Execute Related Agreements**
On Pages 11-12 of the agenda packet is the Resolution. On Pages 13-19 is a copy of the SCRCOG application to CIRCA for a grant for the “Design and technical guide for implementing innovative municipal scale coastal resilience in Southern Connecticut”. Because the SCRCOG Board would not be meeting again until late January, the Resolution requested authorization to accept the grant, if it were awarded. First Selectman Banisch moved for approval of the Resolution. Mayor Maturo seconded. All were in favor with the exception of Mayor Dickinson.

11. **Congressional Report**
Louis Mangini from U.S. Representative Rosa DeLauro’s Office introduced Samantha Palumbo, the new scheduler in Congresswoman DeLauro’s Office. He also noted that the Congresswoman would be scheduling a meeting of Third District municipal leaders in January. Evan Johnson from U.S. Senator Murphy’s Office pointed out that the federal Assistance to Firefighters Grant (AFG) will be accepting applications through November 18th, and his office was ready to assist any applicants.
12. **State Legislative Report**
Michael Muszynski from CCM reported on the looming state budget deficit of over $1 billion and the 18-18 Democrat-Republican tie in the State Senate. CCM is following closely the state Department of Public Health’s proposal to consolidate the 74 health districts in CT to 8 districts based upon county lines. CCM has launched a state-local partnership to explore ways to increase municipal revenues and decrease municipal expenses. A report will be issued in January.

13. **SCRCOG Executive Director’s Report**
Executive Director Amento reminded members that the December SCRCOG meeting would be a Holiday Luncheon at Stonebridge Restaurant on December 14.

14. **Grant Opportunities and Upcoming Events**
Executive Director Amento reviewed the Grant Opportunities and Upcoming Events contained on Pages 20-25 of the agenda packet. He also distributed information on a DEEP program to distribute $30 million in new microgrid funding.

15. **REX Development Report**
Barbara Malmberg reported for Ginny Kozlowski, Executive Director of REX Development, who was not in attendance. She reviewed the Executive Director report which is found at Pages 26-28 of the agenda packet. Michael Piscitelli from the City of New Haven Economic Development Department discussed Select USA, an initiative to re-shore manufacturing.

16. **DESPP/ DEMHS Report**
John Field was not in attendance. He did submit a written report which was distributed.

17. **CTRides Quarterly Report**
Joanne Cavadini reviewed the July-September 2016 CTRides Quarterly Report.

18. **Presentation: YSN Strategic Partnerships to Improve Health and Wellbeing of Its Surrounding Communities**
Ann Kurth, Ph.D., Dean of the Yale School of Nursing presented on Yale School of Nursing outreach efforts to assist in promoting health and wellbeing of residents in the Greater New Haven area.

19. **Regional Cooperation/Other Business**
John Lewis from West Haven began a discussion of reductions in the senior lunch program. Betsy Yagla of Woodbridge started a discussion on security measures being taken at town buildings as well as at schools.

20. **Adjournment**
Mayor Maturo moved to adjourn, First Selectman Mazza seconded. Mayor Blake adjourned the meeting at 11:15 am.

Respectfully submitted,

First Selectman Joseph Mazza, Secretary
<table>
<thead>
<tr>
<th>Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>First Niagara Bank - Checking Account</td>
<td>404,601.89</td>
</tr>
<tr>
<td>State of CT - Short-Term Investment Fund</td>
<td>156,459.69</td>
</tr>
<tr>
<td>Start Community Bank</td>
<td>101,988.09</td>
</tr>
<tr>
<td>CT Department of Transportation - FY 16</td>
<td>(156.75)</td>
</tr>
<tr>
<td>Prepaid Expense</td>
<td>34,498.40</td>
</tr>
<tr>
<td>CT Department of Transportation - FY 17</td>
<td>306,691.62</td>
</tr>
<tr>
<td>CT Office of Policy and Management</td>
<td>56,666.99</td>
</tr>
<tr>
<td>National Fish &amp; Wildlife - FY 17</td>
<td>68,301.74</td>
</tr>
<tr>
<td>Furniture &amp; Equipment</td>
<td>43,121.97</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>1,172,173.64</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>8,408.25</td>
</tr>
<tr>
<td>Municipal - Deferred Revenue</td>
<td>57,771.69</td>
</tr>
<tr>
<td>Deferred Revenue - OPM</td>
<td>34,185.34</td>
</tr>
<tr>
<td>Deferred Revenue - RPI Grant</td>
<td>20,301.83</td>
</tr>
<tr>
<td>Deferred Revenue - LOTCIP</td>
<td>223,809.03</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>344,476.14</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fund Balance</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Balance</td>
<td>786,109.71</td>
</tr>
<tr>
<td>Amount for Accrued Leave</td>
<td>12,835.44</td>
</tr>
<tr>
<td>Investment in Equipment</td>
<td>43,121.95</td>
</tr>
<tr>
<td>Change in Fund Balance</td>
<td>(14,369.60)</td>
</tr>
<tr>
<td><strong>Total Fund Balance</strong></td>
<td><strong>827,697.50</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Fund Balance</strong></td>
<td><strong>1,172,173.64</strong></td>
</tr>
</tbody>
</table>
## Statement of Resources and Expenditures

### South Central Regional Council of Governments

As of period 12/31/2016

### Resources

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Municipal - Revenue</td>
<td>14,672.87</td>
<td>64,693.24</td>
</tr>
<tr>
<td>CT OPM - Regional Planning</td>
<td>16,845.13</td>
<td>221,459.58</td>
</tr>
<tr>
<td>CT OPM - RPI Grant, GIS Project</td>
<td></td>
<td>83,533.41</td>
</tr>
<tr>
<td>CTDOT - Transportation Planning</td>
<td>115,848.25</td>
<td>365,143.99</td>
</tr>
<tr>
<td>CTDOT - LOTCIP</td>
<td></td>
<td>334.39</td>
</tr>
<tr>
<td>CTDOT - Mobility Manager</td>
<td>7,092.31</td>
<td>29,186.68</td>
</tr>
<tr>
<td>National Fish &amp; Wildlife Grant</td>
<td>59,895.08</td>
<td>132,712.83</td>
</tr>
<tr>
<td>Interest - Revenue</td>
<td></td>
<td>293.55</td>
</tr>
<tr>
<td><strong>Total Resources</strong></td>
<td>214,353.64</td>
<td>897,357.67</td>
</tr>
</tbody>
</table>

### Direct Expenses

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation Planning Consultants</td>
<td>77,592.31</td>
<td>135,922.82</td>
</tr>
<tr>
<td>Land-Use Planning Consultants</td>
<td>59,546.56</td>
<td>217,240.74</td>
</tr>
<tr>
<td>Other Consultants</td>
<td></td>
<td>121,141.00</td>
</tr>
<tr>
<td>Travel</td>
<td>887.58</td>
<td>3,859.79</td>
</tr>
<tr>
<td>Data Processing</td>
<td></td>
<td>2,857.08</td>
</tr>
<tr>
<td>Subscriptions and Books</td>
<td></td>
<td>1,603.00</td>
</tr>
<tr>
<td>Insurance and Professional Services</td>
<td></td>
<td>300.00</td>
</tr>
<tr>
<td>Meeting Expenses and Advertising</td>
<td>1,893.50</td>
<td>4,726.36</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td></td>
<td>583.41</td>
</tr>
<tr>
<td><strong>Total Direct Expenses</strong></td>
<td>139,919.95</td>
<td>488,234.20</td>
</tr>
<tr>
<td><strong>Revenue Less Direct Expenses</strong></td>
<td>74,433.69</td>
<td>409,123.47</td>
</tr>
</tbody>
</table>

### Direct Labor

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Labor - Employees</td>
<td>32,701.72</td>
<td>177,365.52</td>
</tr>
<tr>
<td><strong>Total Direct Labor</strong></td>
<td>32,701.72</td>
<td>177,365.52</td>
</tr>
<tr>
<td><strong>Revenue Less Direct Labor</strong></td>
<td>41,731.97</td>
<td>231,757.95</td>
</tr>
</tbody>
</table>

### Overhead

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indirect Labor - Employees</td>
<td>18,259.73</td>
<td>88,009.03</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>14,546.17</td>
<td>89,761.14</td>
</tr>
<tr>
<td>Data Processing</td>
<td>1,075.29</td>
<td>2,038.13</td>
</tr>
<tr>
<td>Rent</td>
<td>8,769.67</td>
<td>60,992.29</td>
</tr>
<tr>
<td>Telephone and Internet</td>
<td>502.50</td>
<td>2,529.55</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>550.85</td>
<td>2,104.50</td>
</tr>
<tr>
<td>Equipment Maintenance</td>
<td>2,015.82</td>
<td>7,680.22</td>
</tr>
<tr>
<td>Insurance and Professional Services</td>
<td></td>
<td>6,977.00</td>
</tr>
<tr>
<td><strong>Total Overhead</strong></td>
<td>45,720.03</td>
<td>260,091.86</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>218,341.70</td>
<td>925,691.58</td>
</tr>
</tbody>
</table>
January 25, 2017

To: South Central Regional Council of Governments Members

From: Nominating Committee:
First Selectman Michael Freda, First Selectman James Cosgrove and First Selectman Tom Banisch

Subject: Nominating Committee Report for Calendar Year 2017 Officers and Committees

<table>
<thead>
<tr>
<th>SCRCOG Officers (4)</th>
<th>Emergency Management/Hazard Mitigation (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairman</td>
<td>Mayor Toni Harp</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>FS Joseph Mazza</td>
</tr>
<tr>
<td>Secretary</td>
<td>FS James Cosgrove</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Mayor Edward M. O’Brien</td>
</tr>
<tr>
<td></td>
<td>FS Derrylyn Gorski</td>
</tr>
<tr>
<td></td>
<td>Mayor Joseph Maturo</td>
</tr>
<tr>
<td></td>
<td>Mayor Edward M. O’Brien</td>
</tr>
<tr>
<td></td>
<td>Town Manager Michael Paulhus</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SCRCOG Executive Committee (8)</th>
<th>Land Use and Environment (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Chairman</td>
<td>Mayor Toni Harp</td>
</tr>
<tr>
<td>2. Vice Chair</td>
<td>FS Joseph Mazza</td>
</tr>
<tr>
<td>3. Secretary</td>
<td>FS James Cosgrove</td>
</tr>
<tr>
<td>4. Treasurer</td>
<td>Mayor Edward M. O’Brien</td>
</tr>
<tr>
<td>5. Immediate Past Chair</td>
<td>Mayor Benjamin Blake</td>
</tr>
<tr>
<td>6. Member at Large</td>
<td>Mayor William Dickinson</td>
</tr>
<tr>
<td>7. Member at Large</td>
<td>FS Michael Freda</td>
</tr>
<tr>
<td>8. Member at Large</td>
<td>FS Tom Banisch</td>
</tr>
<tr>
<td></td>
<td>FS James Cosgrove</td>
</tr>
<tr>
<td></td>
<td>FS Ellen Scalettar</td>
</tr>
<tr>
<td></td>
<td>FS James Zeoli</td>
</tr>
<tr>
<td></td>
<td>Town Manager Michael Paulhus</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Transportation Committee (7)</th>
<th>Municipal Services (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mayor William Dickinson</td>
<td>Mayor Toni Harp</td>
</tr>
<tr>
<td>Chairman</td>
<td>FS Derrylyn Gorski</td>
</tr>
<tr>
<td>FS Tom Banisch</td>
<td>FS Michael Freda</td>
</tr>
<tr>
<td>FS Joseph Mazza</td>
<td>City Manager Lawrence Kendzior</td>
</tr>
<tr>
<td>Mayor Benjamin Blake</td>
<td></td>
</tr>
<tr>
<td>Mayor Toni Harp</td>
<td></td>
</tr>
<tr>
<td>Mayor Edward M. O’Brien</td>
<td></td>
</tr>
<tr>
<td>FS James Cosgrove</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Administrative and Personnel Subcommittee (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairman</td>
</tr>
<tr>
<td>FS Ellen Scalettar</td>
</tr>
<tr>
<td>FS Michael Freda</td>
</tr>
<tr>
<td>FS Joseph Mazza</td>
</tr>
<tr>
<td>Mayor William Dickinson</td>
</tr>
</tbody>
</table>
Resolution

South Central Regional Council of Governments
SCRCOG Bank Signatories

Whereas: On January 25, 2017 the South Central Regional Council of Governments elected new officers for calendar year 2016, and

Whereas: SCRCOG by-laws identify the Chairman, Vice Chairman, Secretary, Treasurer and Executive Director as signatories on all bank accounts for the South Central Regional Council of Governments.

Now, therefore be resolved by the South Central Regional Council of Governments:

Appoints, Toni Harp, Joseph Mazza, James Cosgrove, Edward M. O’Brien and Carl J. Amento as signatories on all SCRCOG bank accounts.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on January 25, 2017.

Date: January 25, 2017        By: ________________________________
                              Secretary
                              South Central Regional Council of Governments
Resolution

South Central Regional Council of Governments
Authorizing Execution of Agreements with the Connecticut Department of Transportation

Resolved, that the Executive Director, Carl J. Amento, is hereby authorized to act on behalf of the South Central Regional Council of Governments in negotiating and executing all appropriate and necessary contractual instruments with the Connecticut Department of Transportation.

Such contracts are for the purpose of obtaining financial assistance to carry on a mutually agreed upon program of transportation planning in the South Central Connecticut Region in cooperation with the Connecticut Department of Transportation for the period of July 1, 2017 through June 30, 2018.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on: January 25, 2017

Date: January 25, 2017    By: ________________________________

Secretary
South Central Regional Council of Governments
Grant Opportunities
Grants are available for non-profit or municipal agency providing services to help individual 60 and over remain independent at home.

The Agency on Aging of South Central Connecticut, Inc. (AOASCC) requests applications from organizations interested in providing services to older adults through funds from Title III B, D and E of the Older Americans Act. The program period is October 1, 2017 to September 30, 2018. To apply, all public agencies, private non-profit, municipalities or proprietary incorporated agencies serving towns within the twenty town region of South Central CT must submit a non-binding letter of intent by January 31, 2017.

Visit https://www.aoascc.org/Funding/Priority-Grants/ for more information and the LOI template. Contact Susan Hamilton at shamilton@aoascc.org with any questions.
Healthy Watersheds Consortium
A partnership of the U.S. Endowment, the Environmental Protection Agency, and the Natural Resources Conservation Service

The Healthy Watersheds Consortium Grant Program goal is to accelerate strategic protection of healthy, freshwater ecosystems and their watersheds. This goal will be achieved by:

- Developing funding mechanisms, plans, or other strategies to implement large-scale watershed protection, source water protection, green infrastructure, or related landscape conservation objectives;

- Building the sustainable organizational infrastructure, social support, and long-term funding commitments necessary to implement large-scale protection of healthy watersheds; and

- Supporting innovative or catalytic projects that may accelerate funding for or implementation of watershed protection efforts, or broadly advance this field of practice.

2017 REQUEST FOR PROPOSALS
Deadline for Proposals: February 1, 2017

For more information, including grant documents and RFP webinar slides, visit http://usendowment.org/healthywatersheds.html.
Open Call for Applications for the 2017 National Creative Placemaking Fund

$9.5 MILLION IS AVAILABLE TO FUND PROJECTS THAT WORK WITH ARTISTS AND ARTS ORGANIZATIONS TO BUILD STRONGER, HEALTHIER COMMUNITIES ANYWHERE IN THE UNITED STATES.

Submit your application by February 22, 2017 3:59PM EST

Project proposals should:

- Focus on a neighborhood, town, village or other geographic community
- Look to work on a community challenge or opportunity related to agriculture/food; economic development; education/youth; environment/energy; health; housing; immigration; public safety; transportation; or workforce development
- Have a way that artists, arts organizations, and/or arts and culture activities can help address that challenge or opportunity

For more information, visit http://www.artplaceamerica.org/our-work/national-creative-placemaking-fund/introduction.
Upcoming Events
The Virtual Public Workshop has been extended until January 27th. To play a part, visit www.ctbusstudy.com today!

Watch a video about bus travel in Connecticut. Answer questions about how you get around, where you go, and what could make bus travel better.

The information you provide will be used as part of the CTDOT Statewide Bus Study to help make the bus transit system better meet the needs of Connecticut’s residents and employees.

**What:** Bus Study Virtual Workshop  
**When:** Until January 27th  
**Where:** Online at www.ctbusstudy.com  
**Why:** To provide input and learn about improvements to CT’s bus system  
**How:** Visit the website anytime of day or night, watch the video and answer the questions as prompted. The workshop materials are viewable on most devices and should take about 30 minutes to complete.
Successes, Obstacles and Solutions to Sharing: a Municipal and Educational Showcase

Wednesday, February 1, 2017
8:30 AM - 11 AM, Room 1B of the Legislative Office Building

* RSVP: druscio@crec.org by January 30th, 2017
* No fee required
Business Recruitment, Retention

Business Assistance

Brazilian Business FAM Trip 4/3-4/6.

Identifying potential locations for business expansion

Turkish-based Construction Technology—reduces costs by 10%, reduces construction time by 30%

Business Recruitment

Collaborating with the Community Foundation for Greater New Haven on a Bioscience Conference in Fall 2017

International Council of Shopping Centers National Deal Making Conference (NYC)

Business Development

Meeting with Joe Zwiebel, President of the Hartford Business Journal

Greater New Haven Chamber of Commerce Big Connect

Meeting with Hartford Courant for 2017-18 Annual Visitors Guide

NHMA presentation: Developing a Flexible, Self-Directed Workforce

Featured Development Site

457 State St
North Haven
10,000 SF
Loading Dock
Regional Collaboration
CERC Celebrate CT Awards: Downtown Madison and Meriden 2020
GNHCC Annual Legislative Breakfast on January 19
CERC Quarterly Statewide Marketing Meeting scheduled for February 7
Greater New Haven Chamber of Commerce Economic Outlook Breakfast
CEDAS President’s Award for co-hosting the NEDA Conference in New Haven
G. Kozlowski appointed to the CERC Board of Directors

Infrastructure
MOVE New Haven Stakeholders Meeting 1/5
Rail Service
NEC Open Comment Period
Brownfield Program
Approved an amendment to 1 Church St., LLC Loan

Education & Training
Entrepreneurs & Startups
Working with the Elm City Innovation Collaborative on grant submission for CTNext Innovation Places award
iGem press conference for SCSU’s award for TB testing submission
Innovation Summit 11/17

Advocacy
11/14 CCM BEST Summit
12/22 Len Fasano at Regional Leadership Council
1/9 CBIA Economic Outlook Summit
1/12 Co-hosted Human Trafficking Education Summit

Expand Global Opportunities
12/15 Yale-China Association Reception
1/19 Networking event with Executive MBA students from University of Ghana

REDFO
January 27, 2017
Human Trafficking Presentation
February 24, 2017
Workforce Alliance
March 24, 2017
New Haven Manufacturers Association

New Location: 545 Long Wharf Dr.
4th Floor, New Haven

Visitor Newsletter Features
• 2017 CT Coast & Country Wine Trail
• Yale University Art Gallery
• New Year’s Eve events
• Holiday events & dining
• New Haven Museum
• Shoreline Arts Trail
Integrate Arts, Culture & Preservation with Economic Development

Tourism

Connecticut Office of Tourism Listening Tour

Hosted Aer Lingus representatives for tour of region

11/30-12/2 International Society of Hotel Association Executives Winter Summit

Tourism Coalition Quarterly meeting

Tradeshows:

- **ABA Marketplace:** January 14-16, 2017. Visit New Haven attended and held meetings in partnership with the CT Office of Tourism.

- **Discover New England Summit,** 4/24-26, 2017, Bretton Woods, NH

Marketing & Communications

Submitted content for the 2016-2017 Greater New Haven Cultural & Visitors Guide

Municipal CEDS Update Meetings
DEMHS Region 2
John B. Field Jr., Emergency Management Area Coordinator

Re: January 2017 COG Report

CT DEMHS
CT DEMHS Headquarters has relocated to 1111 Country Club Road. All primary DEMHS administration now operates out of their new location. The new main contact numbers are now as follows:

- Homeland Security  860-685-8531
- Emergency Management  860-685-8541

CT DEMHS’ Deputy Commissioner William Shea has resigned from State service. CT Emergency Management Director William Hackett has been appointed to serve as the Acting Deputy Commissioner.

CT DEMHS Region 2
The following is an update of CT DEMHS Emergency Management Performance Grants (EMPG) funds:

- EMPG FY 2014  DESPP Fiscal is completing the closeout
- EMPG FY 2015  Processing reimbursements
- EMPG FY 2016  Applications received, processing sub-grants.

CT DEMHS Region 2 participated in two exercises in December. The South Central Regional Water Authority held a functional exercise testing their back up emergency operations center located in North Branford. The exercise simulated the New Haven emergency operations center suffered a catastrophic failure requiring the relocation. The State Emergency Response Commission (SERC) hosted their annual hazardous material related exercise in the Town of Middlefield. The exercise simulated a train versus truck accident involving the spilling a hazardous materials. The exercise focused on operations on-scene as well as the opening of Middlefield’s EOC. Both exercises provided DEMHS Region 2 personnel with opportunity to work with private entities and municipalities during disasters.

FEMA Legal Counsel provided a presentation to DEMHS Region 2 regarding the new Federal Procurement Procedures. Municipal participants were provided with information pertaining to Federal Procurement Procedures when dealing federal grants and/or reimbursements following disasters. The presentation is available for those who could not attend. If someone desires a copy of the presentation please contact the DEMHS Region 2 Office.

CT DEMHS Region 2 has received a number of Local Emergency Operations Plan (LEOP) updates from local municipalities. As a reminder all LEOP updates were due January 1, 2017 and
every two (2) years after that date. Please remind your local emergency management directors of
this due date. Some federal grants due require an updated LEOP to apply for the grant.

Region 2 personnel continue to provide assistance as needed. Please do not hesitate to contact the
Region 2 Office at any time.

Respectfully submitted:

John B. Field Jr.

John B. Field Jr.
DEMHS Region 2
Emergency Management Area Coordinator
P.O. Box 2794
1111 Country Club Road
Middletown, CT 06457
(860)685-8105 Office
(860)685-8366 Fax
(860)250-3453 Cell
(860)708-0748 24-Hour Pager
john.field@ct.gov
### January 2017 Action Table

<table>
<thead>
<tr>
<th>Ref. #</th>
<th>Received</th>
<th>Description</th>
<th>Adjacent RPC Towns</th>
<th>Abridged RPC Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.1</td>
<td>12/5/16</td>
<td>Town of North Haven: Proposed Zoning Regulation Amendment pertaining to Section 5.1.1 – Uses Permitted in Light Industrial Districts (IL)</td>
<td>East Haven, Hamden, New Haven, North Branford, Wallingford</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment does not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.2</td>
<td>12/21/16</td>
<td>City of Derby: Proposed Zoning Regulation Amendments pertaining to Notice Requirements in Section 195-46 – Procedure, Section 195-82 – Hearings, Section 195-140 – Amendments, and 195-141 Notification; amendments pertaining to Liquor Permitting in Section 195-122 – Location of liquor outlets and Section 195-123 – Minimum distances and measurement; amendments pertaining to Section 195-7 – Definitions and word usage</td>
<td>Orange, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendments do not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.3</td>
<td>12/27/16</td>
<td>Town of Hamden: Proposed Zoning Regulation Amendment pertaining to Section 650.1 – Motor Vehicles</td>
<td>Bethany, New Haven, North Haven, Wallingford, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment does not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.4</td>
<td>12/27/16</td>
<td>Town of Hamden: Proposed Zoning Regulation Amendment to create Section 581 – Lighting for Outdoor Athletic Facilities.</td>
<td>Bethany, New Haven, North Haven, Wallingford, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment has the potential for inter-municipal impacts depending on the location of the athletic fields and adjacency to residential uses. There do not appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
</tbody>
</table>
| 3.1    |          | 2017 Officers and Executive Committee Members | Chairman: James Giulietti, North Haven  
Vice Chair: David White, Meriden  
Secretary: Michael Calhoun, Bethany  
Executive Committee:  
James Giulietti, North Haven  
David White, Meriden  
Michael Calhoun, Bethany  
Charles Andrés, Branford  
Fran Lescovich, North Branford  
Robert Roscow, Hamden  
Joel Miller, Madison |
The fourth quarter of 2016 focused on the planning and execution of the CTrides advertising campaign, as well as a strategic marketing effort, year-end review and planning for a number of early 2017 marketing events.

CTrides Advertising Campaign

Following the third quarter development of a media strategy and subsequent media calendar, the fourth quarter focus was on creating an engaging campaign and then executing it. The final theme for the Fiscal Year 2017 campaign is “Reboot Your Commute,” and is intended to connect with “rebooting” terminology used in the technology sphere, and lead the target audience to think about starting fresh with their commute.

In order to best execute the graphical look of this campaign, it was decided that a photo shoot would be needed to capture an eclectic mix of commuters on a variety of Connecticut commuting assets (train, bus, van) enjoying “rebooting” their commute. Professionals were brought in and a photo shoot took place on a CTtransit bus, a New Haven Line train and a vRide van. The resulting photos lent themselves to a variety of different creative looks that easily translated to the different elements of the campaign: Outdoor, digital, and print (samples below).

The campaign went live November 21.
Quarterly Report
October—December 2016

Kick Off Your Commute

Starting in October, CTrides launched its Kick Off Your Commute campaign, which was a way to tie the fall football season—college and professional—into our marketing outreach. The campaign was a way to engage employees and employers with a fresh approach to the traditional CTrides Outreach setup.

Messaging for this campaign was football-themed and it was accompanied by two raffles through the CTrides Ridematching & Reward program, sponsored by NuRide.com. The raffle for October was tickets to a professional football game of their choice (New York Jets, New England Patriots, New York Giants) and the November raffle was a tailgate grill. These items were used to tie into the football theme and were extremely popular.

Additionally, the outreach team was given materials corresponding to the campaign including a 5” x 5” handout card, 11” x 17” worksite posters, social media bugs, an email template and corresponding 11” x 17” raffle signs to be used at events.

The final piece of the campaign included a football-field table runner, foam football promotional items (pictured above) and the Form-a-Carpool football toss game. Employees responded favorably to this marketing theme as it was different, engaging and exciting.

2017 Planning

CTrides also used the fourth quarter of 2016 to plan for its annual transportation conference. The 2017 event will be called “Transportation Showcase” and is set for a single date in February, unlike previous versions, which were regionally targeted. The idea of the Showcase is to bring together current partners and stakeholders, as well as draw in new companies and work with them to spread the CTrides message of smart commuting. A creative concept was developed, an online event page launched and a Save-the-Date was distributed to start promoting the event.

Public Relations

The fourth quarter featured CTrides in the following Public Relations items:

- Hartford Business Journal
  - Methods being taken to halt gridlock throughout the state
  - Growing trend of Teleworking in Connecticut

- CTrides ITS International
  - CTrides Week and other ways to incentivize smart commuting
Partner Activity

CTrides added four new partners this quarter:
- Middlesex Hospital—Shoreline Medical Center
- Chabaso Bakery Inc.
- Mystic Marriott
- Stone Academy (West Haven)

Total number of CTrides Partners is now 213 and the number of Stakeholders to 190.

The team also recognized its Partners of the Month for their commitment in offering employees various commuter benefits.

- **Goodwin College**—Went above and beyond to promote the CTrides message of smart, green commuting; hundreds of students were encouraged, through events and announcements, to try carpooling and public transportation; setup a number of events including a Commuter Selfie Challenge on social media that included a gift card to Black Eyed Sally’s.

- **West Haven VA**—Participated in Commuter Survey that collected nearly 200 responses; host Meet-Your-Match and Try-It days; offer full transit subsidy, including several vanpools and preferred parking for vanpoolers; host carpool appreciation day.

- **Norwalk Community College**—Hosted 4 Student Orientation events, along with a presentation and a walk with their Health & Wellness Center; distributed the information to their hybrid/online students; working on a student bus pass program to begin in January 2017; innovating constantly with ideas to reduce campus congestion and improve sustainability.

The CTrides Outreach Team held **196 Worksite Meetings** and **98 Commuter Events** with their worksite partners during Q4. The partner total is now **213** and the stakeholder total is now **190**.

This quarter’s worksite activity, segmented by region, can be found on the following pages. A complete list of program partners is in Appendix A.
Regional Worksite Highlights

Western CT includes Litchfield, Housatonic, Bridgeport & Stamford regions.

Highlights

Fairfield Business Council – Will help launch a recognition program for employers and building owners committed to sustainable transportation.

ASML Inc. – Issued employee commuter survey during benefits fair to gain knowledge about workforce commuting habits.

Octagon Corp. – Provided HR team with overview of CTrides’ service and how workforce could benefit. Relocation assistance provided as they plan a Spring 2017 move from Norwalk to Stamford and are focused on usability and vanpool options.

City of Stamford – Event at Government Center to provide information to employees about commute options. CTtransit also in attendance.

St. Vincent’s Medical Center – Presented to 25 employees with Kennedy Center to discuss how to move forward in managing Commuter Program; also discussed partnership

Empire State Realty Corp. – Awareness campaign with tenants; gained access to several corporations for future outreach.

Naugatuck Comm. College – Commuter Selfie Challenge for students to take photos commuting green.

American Express – Breakfast & Learn event to provide rideshare alternatives, reward signup opportunities, and encourage trial rides.

Events

Alexion Pharmaceutical
American Express Company
ASML, Inc.
Southern CT includes Middlesex, New Haven & coastal regions

**Highlights**

**Chabaso Bakery Inc.** — Signed new partnership, working on developing a bike-to-work program; and held several events including a Healthy Commute Try-It day and survey distributed in both English and Spanish.

**West Haven VA**— Held series of events including a general table event, Meet Your Match event and Try It Day, with 80 Ridematch & Reward signups.

**Yale University**— Sustainability events for Founders Day, as well as carpool event during winter break.

**Mystic Marriott**— Connected with during an after hours event through the Eastern Connecticut Chamber of Commerce and signed them as partner. Also executed a plot map and survey.

**Connecticut College**— Re-established relationship and held wellness fair event on 11/9.

**Amazon**— After several drop-ins, phone calls, emails and informational meetings, setup meeting to discuss partnership.

**Medtronic**— Restored dormant partnership and signed ERH

**Stone Academy, West Haven**— Met with new contact, who signed partnership and

is excited to work with CTrides. Will be presenting to each new class every 6-8 weeks

**Electric Boat**— Restored dormant partnership.

**Events**

- Albertus Magnus
- Chabaso Bakery, Inc.
- Connecticut College
- Connecticut Valley Hospital
- Eastern Connecticut State University
- Estuary Transit District
- Henkel Corporation
- Job Corps New Haven
- Knights of Columbus
- Middlesex Hospital Shoreline Medical Center
- Mystic Marriott Hotel & Spa
- Southern Connecticut State University
- Stone Academy (Waterbury)
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Yale University

**Meetings**

- 3M Purification
- Albertus Magnus
- Alexion Pharmaceuticals
- Amazon Sorting Center Wallingford
- Branford Hall (Branford campus)
- Chabaso Bakery, Inc.
- Charter Oak Federal Credit Union
- City of Meriden
- City of New Haven
- Connecticut College
- Connecticut Department of Transportation
- Connecticut Valley Hospital
- Connecticut Young Professionals
- Eastern Connecticut State University
- Electric Boat
- Fusco Corporation
- Gateway Community College
- GoNHGO
- Henkel Corporation
- Job Corps New Haven
- Knights of Columbus
- Lower Connecticut River Valley Council of Governments
- Medtronic
- Middlesex Community College - Meriden Campus
- Middlesex Hospital
- Middlesex Hospital Shoreline Medical Center
- Mystic Marriot Hotel & Spa
- Mystic Marriott Hotel & Spa
- Pratt & Whitney - Middletown
- RegalCare
- South Central Regional Council of Governments
- Southeastern Connecticut Council of Governments
- Southeastern Employment Services
- Southern Connecticut State University
- Stone Academy (Waterbury)
- Stone Academy (West Haven)
- Tangoe
- The Chamber of Commerce of Eastern Connecticut
- University of New Haven
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Wesleyan University
- Windham Region Transit District
- Yale New Haven Hospital
- Yale University
- Yale-New Haven Hospital
Regional Worksite Highlights

Eastern CT includes the Hartford, North and Central regions of Connecticut

Highlights
Triumph — Large turnout for formal relocation presentation as company is moving to Windsor. Significant interest in ridesharing.

University of Connecticut — First tabling event with new relationship. Planned events with Zim-ride and Zipcar. Presentation at UConn Model UN Event drew a large and highly interested group, and a large number of NuRide signups.

Goodwin College — Received partner of the month award for their efforts to include CTrides in their sustainability program and offering a gift for a Commuter Selfie Challenge.

Dept. of Energy & Environmental Protection — Obtained zip codes and will perform analysis to hold a Meet Your Match event focused on vanpooling in early 2017.

Greater Hartford YMCA — Re-established working relationship with November event.

Trinity College — Working with mentoring program to get students to use transit around Hartford. Held commuter selfie challenge.

IRS — Invited to join their holiday lunch where we engaged with employees and gave a presentation about CTrides, NuRide, and the ERH program.

Events
- Aetna
- Albertus Magnus, East Hartford
- Capital Workforce Partners
- Central CT State University
- Connecticut Children’s Medical Center
- Connecticut Department of Transportation
- CTfastrak
- Department of Administrative Services
- Eversource Energy
- Goodwin College
- IRS
- Job Corps (Hartford)
- Manchester Community College
- MassMutual
- Prudential
- Stone Academy (East Hartford)
- Trinity College
- Triumph
- Triumph Actuation Systems
- Tunxis Community College
- University of Bridgeport
- University of Connecticut (Storrs)
- Waterbury Hospital
- West Hartford Health and Rehab

Meetings
- Aetna
- Capital Community College
- City of New Britain
- Connecticut Children’s Medical Center
- Connecticut Department of Transportation
- CPTV
- Department of Children and Families
- Department of Energy and Environmental Protection (Hartford)
- Department of Energy and Environmental Protection (New Britain)
- Department of Revenue Services
- Eversource Energy
- Goodwin College
- Hartford Steam Boiler
- Homegoods Distribution
- IFG Companies (Guilford Specialty Group)
- IRS
- Job Corps (Hartford)
- Konica Minolta Business Solutions
- Manchester Community College
- MassMutual
- Polamer Precision, Inc.
- Prudential
- Rockbestos Superant Cable
- Shipman & Goodwin
- Stone Academy (East Hartford)
- The Hartford
- Travelers
- Trinity College
- Triumph Actuation Systems
- TSKP Studios
- Tunxis Community College
- University of Connecticut (Storrs)
- University of Saint Joseph
- West Hartford Health and Rehab
- YMCA Greater Hartford
Customer feedback:

“Best customer support I ever had with a train company! Highly Satisfied!!”

“Very helpful and pleasant.”

“Thanks for the quick response.”

“Cindy was very sympathetic and understanding with a lot of knowledge as to how I would have to get from my home to work each day. Very professional!!”

Customer Service Details:

- 4,748 Total Inquiries into CTrides
  - 1,752 inbound calls
    - 5 inquiries about available disabled services
    - 1 bilingual inquiries
  - Responded to 2,473 email inquiries
    - Great or OK rating on 80% of emails
  - 223 marketing/informational outbound calls
  - Facilitated 300 live online & 65 SMS chats
    - 4.82 out of 5 (best) avg. rating on all chats
- Provided 81 Guaranteed Rides to 61 monthly vanpool riders, 18 express bus commuters and 2 Shore Line East/Metro-North train riders.
- Distributed 42 trial bus passes to commuters meeting the program’s Trial Ride criteria.
- A follow-up survey for the quarter netted the following results with 11 follow-up survey respondents, 6 used the pass, 6 will continue to use transit and 5 rated service 4-5 out of 5.

Emergency Ride Home Program Change

During the fourth quarter of 2016, the Guaranteed Ride Home Program was transitioned to the Emergency Ride Home Program with a launch of January 1, 2017. A new webpage was created at CTrides.com/ERH. Changes to the program were made for the following reasons:

- Annual savings of $27,000 in administrative costs
- Increased QA/QC
- Increased choices
- Increased ability to detect fraud and track records through Salesforce
- Increased ability to identify trends/usage

24 Companies/Organizations registered for the program during the fourth quarter

Customer feedback:

“Best customer support I ever had with a train company! Highly Satisfied!!”

“Very helpful and pleasant.”

“Thanks for the quick response.”

“Cindy was very sympathetic and understanding with a lot of knowledge as to how I would have to get from my home to work each day. Very professional!!”

Customer Service Details:

- 4,748 Total Inquiries into CTrides
  - 1,752 inbound calls
    - 5 inquiries about available disabled services
    - 1 bilingual inquiries
  - Responded to 2,473 email inquiries
    - Great or OK rating on 80% of emails
  - 223 marketing/informational outbound calls
  - Facilitated 300 live online & 65 SMS chats
    - 4.82 out of 5 (best) avg. rating on all chats
- Provided 81 Guaranteed Rides to 61 monthly vanpool riders, 18 express bus commuters and 2 Shore Line East/Metro-North train riders.
- Distributed 42 trial bus passes to commuters meeting the program’s Trial Ride criteria.
- A follow-up survey for the quarter netted the following results with 11 follow-up survey respondents, 6 used the pass, 6 will continue to use transit and 5 rated service 4-5 out of 5.

4th Quarter 2016

- 1,752—Inbound Calls
- 2,473—Email Inquiries
- 223—Outbound Calls
- 300—Online Chats
Telework Marketing & Activities

During the fourth quarter of 2016, we focused on the telework marketing campaign. Advertising creative was developed and launched.

The campaign (creative at right) centered on productivity. Header and copy highlighted the stark commuting statistic and was intended to drive the message that staying home really does make a difference.

The campaign was launched in two arenas. Print advertising was used to target readers of business journals. Digital advertising was placed on LinkedIn, CTSHRM.org and through an AD network that specifically targets adults in the state of Connecticut who work in Middle Management/Group Director, IT, HR or Finance Department with companies of 100+ employees. Because of this narrow search field, the AD was trafficked out on a number of various news sites in order to maximize traffic to the telework page of CTrides.com.

Additionally, planning began for a CTrides Telework Week media event in February to draw media attention to the increasing trend of telework. The event is a planned collaboration with Yale University as a result of a recent sustainability plan they put it that places emphasis on growing teleworking for staff and faculty. This growing trend of teleworking was highlighted in an article in the Hartford Business Journal in November (pictured below). CTrides was featured prominently as a key stakeholder to this growth sector.

Telework Client Activities

Telework business consulting included the following companies:

- **SERC, Middletown**—Client has advised that their pilot is going extremely well with both management and employees pleased with the arrangement. Productivity is enhanced and they have found that collaboration has in fact increased throughout the organization due to the ease of accessing personnel and resources. Documentation prepared and submitted for their manual to prepare for formalization of program. Anticipated pilot end date mid-November.

- **Connecticut Children’s Medical Center, Hartford**—It was expressed to outreach that there was potential telework interest to reduce parking concerns. Electronic introduction made and a presentation suggested at one of the director’s meetings in early 2017; Follow-up regarding details of service offerings.
CTrides Ridematching & Rewards Program

In the fourth quarter of 2016, 1,297 new members were added to the CTrides Ridematch & Reward program.

These additional members reflect the results of increased marketing and outreach efforts, as well as a number of raffles, sponsored and administered through the program vendor NuRide. The major fourth quarter raffles included NFL tickets, a Tailgating grill, and an iPad (seen below). These raffles were featured prominently on the website and were the most redeemed rewards of the quarter. The majority of raffle winners came from CTrides partner organizations including Yale University, CT Dept. Energy & Environmental Protection, and CT Dept. of Labor.

Technical developments were also made, including the completion and launch of an iOS app. The app includes a number of features and is a faster, easier version than the mobile or desktop sites. While it’s live on the app store, it’s not being heavily marketed until beta testing is completed in 2017 Q1. Additional technical updates are detailed below:

v 8.7.0 through v 8.8.1:
- Updated SLL certificate for enhanced security
- Fixed bug in vanpool management and automatic dashboard delivery.
- Added additional options for planning trip (featured at top right) including bike share locations, car share locations and electric vehicle charging locations.
- Updated menu to read “Find Rides” instead of “Find NuRiders”
- Added “Find Carpool Pals” email
- Registered first 5 companies to accept mobile coupons—Cheese Truck, Ordinary, Caseus, Shake Shack, & KoKoFit
### Appendix A: Partner List

As of the 4Q 2016, there are more than 200 businesses, agencies and municipalities partnered with CTrides — *New Partners highlighted in bold*

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>1-169th Aviation Regiment</td>
</tr>
<tr>
<td>2.</td>
<td>3M Purification</td>
</tr>
<tr>
<td>3.</td>
<td>Acme Monaco Group</td>
</tr>
<tr>
<td>4.</td>
<td>Albertus Magnus</td>
</tr>
<tr>
<td>5.</td>
<td>American Heart Association</td>
</tr>
<tr>
<td>6.</td>
<td>Anthem Blue Cross Blue Shield</td>
</tr>
<tr>
<td>7.</td>
<td>ASML, Inc.</td>
</tr>
<tr>
<td>8.</td>
<td>Avon Health Center</td>
</tr>
<tr>
<td>9.</td>
<td>BELIMO Aircontrols</td>
</tr>
<tr>
<td>10.</td>
<td>Bigelow Tea</td>
</tr>
<tr>
<td>11.</td>
<td>BikeWalkCT</td>
</tr>
<tr>
<td>12.</td>
<td>Bishop Woods Executive Academy</td>
</tr>
<tr>
<td>13.</td>
<td>BLT Management, LLC</td>
</tr>
<tr>
<td>14.</td>
<td>Branford Hall (Branford campus)</td>
</tr>
<tr>
<td>15.</td>
<td>Branford Hall (Windsor campus)</td>
</tr>
<tr>
<td>16.</td>
<td>Bridgeport Fittings</td>
</tr>
<tr>
<td>17.</td>
<td>Bridgeport Public Schools</td>
</tr>
<tr>
<td>18.</td>
<td>Building &amp; Land Technology</td>
</tr>
<tr>
<td>19.</td>
<td>Capital Community College</td>
</tr>
<tr>
<td>20.</td>
<td>Carrow Real Estate</td>
</tr>
<tr>
<td>21.</td>
<td>Cartus</td>
</tr>
<tr>
<td>22.</td>
<td><strong>Chabaso Bakery Inc.</strong></td>
</tr>
<tr>
<td>23.</td>
<td>Cheshire Public Schools</td>
</tr>
<tr>
<td>24.</td>
<td>CHUBB Specialty Ins.</td>
</tr>
<tr>
<td>25.</td>
<td>Cigna</td>
</tr>
<tr>
<td>26.</td>
<td>City of Bridgeport</td>
</tr>
<tr>
<td>27.</td>
<td>City of Danbury</td>
</tr>
<tr>
<td>28.</td>
<td>City of New Britain</td>
</tr>
<tr>
<td>29.</td>
<td>City of New Haven</td>
</tr>
<tr>
<td>30.</td>
<td>City of New London</td>
</tr>
<tr>
<td>31.</td>
<td>City of Stamford Land Use Bureau</td>
</tr>
<tr>
<td>32.</td>
<td>City of Waterbury</td>
</tr>
<tr>
<td>33.</td>
<td>City of Waterbury - Dept. of Public Works</td>
</tr>
<tr>
<td>34.</td>
<td>City of Waterbury - Public Health</td>
</tr>
<tr>
<td>35.</td>
<td>Collins and Jewell Co.</td>
</tr>
<tr>
<td>36.</td>
<td>Comet Technologies</td>
</tr>
<tr>
<td>37.</td>
<td>Community Health Group</td>
</tr>
<tr>
<td>38.</td>
<td>Connecticare</td>
</tr>
<tr>
<td>39.</td>
<td>Connecticut Children’s Medical Center</td>
</tr>
<tr>
<td>40.</td>
<td>Connecticut Department of Transportation</td>
</tr>
<tr>
<td>41.</td>
<td>Connecticut Valley Hospital</td>
</tr>
<tr>
<td>42.</td>
<td>Connecticut Water</td>
</tr>
<tr>
<td>43.</td>
<td>Coventry Public Schools</td>
</tr>
<tr>
<td>44.</td>
<td>Covidien</td>
</tr>
<tr>
<td>45.</td>
<td>Danbury Public Schools</td>
</tr>
<tr>
<td>46.</td>
<td>Department of Administrative Services</td>
</tr>
<tr>
<td>47.</td>
<td>Department of Children &amp; Families</td>
</tr>
<tr>
<td>48.</td>
<td>Department of Economic and Community Development</td>
</tr>
<tr>
<td>49.</td>
<td>Department of Emergency Services &amp; Public Protection</td>
</tr>
<tr>
<td>50.</td>
<td>Department of Energy and Environmental Protection (DEEP) - Hartford</td>
</tr>
<tr>
<td>51.</td>
<td>DEEP— (New Britain)</td>
</tr>
<tr>
<td>52.</td>
<td>Department of Public Health (Rocky Hill)</td>
</tr>
<tr>
<td>53.</td>
<td>Department of Revenue Services</td>
</tr>
<tr>
<td>54.</td>
<td>Diageo, Inc.</td>
</tr>
<tr>
<td>55.</td>
<td>Duncaster Retirement Community</td>
</tr>
<tr>
<td>56.</td>
<td>Eastern Account Systems</td>
</tr>
<tr>
<td>57.</td>
<td>Eastern Account System (Danbury)</td>
</tr>
<tr>
<td>58.</td>
<td>Eastern Connecticut State University</td>
</tr>
<tr>
<td>59.</td>
<td>Eastern Connecticut Transportation Consortium</td>
</tr>
<tr>
<td>60.</td>
<td>Eastern CT Workforce Investment Board</td>
</tr>
<tr>
<td>61.</td>
<td>Eastern Workforce Investment Board</td>
</tr>
<tr>
<td>62.</td>
<td>Electric Boat</td>
</tr>
<tr>
<td>63.</td>
<td>Eversource Energy</td>
</tr>
<tr>
<td>64.</td>
<td>Fairfield Public Schools</td>
</tr>
<tr>
<td>65.</td>
<td>Ferguson Electric CO</td>
</tr>
<tr>
<td>66.</td>
<td>First Niagara Bank</td>
</tr>
<tr>
<td>67.</td>
<td>Foxwoods Resort Casino</td>
</tr>
<tr>
<td>68.</td>
<td>Fusco Corporation</td>
</tr>
<tr>
<td>69.</td>
<td>Gateway Community College</td>
</tr>
<tr>
<td>70.</td>
<td>Gaylord Rehabilitation Hospital</td>
</tr>
<tr>
<td>71.</td>
<td>General Cable</td>
</tr>
<tr>
<td>72.</td>
<td>Glastonbury Chamber of Commerce</td>
</tr>
<tr>
<td>73.</td>
<td>Globe Pequot Press</td>
</tr>
<tr>
<td>74.</td>
<td>Goodwin College</td>
</tr>
<tr>
<td>75.</td>
<td>Greater Bridgeport Regional Council</td>
</tr>
<tr>
<td>76.</td>
<td>Greater Bridgeport Transit</td>
</tr>
<tr>
<td>77.</td>
<td>Greater Waterbury YMCA</td>
</tr>
<tr>
<td>78.</td>
<td>The Hartford</td>
</tr>
<tr>
<td>79.</td>
<td>Hartford Steam Boiler</td>
</tr>
<tr>
<td>80.</td>
<td>HARTTransit</td>
</tr>
<tr>
<td>81.</td>
<td>Homegoods Distribution Center</td>
</tr>
<tr>
<td>82.</td>
<td>Home of the Brave</td>
</tr>
<tr>
<td>83.</td>
<td>Housatonic Community College</td>
</tr>
</tbody>
</table>
Appendix A: Partner List

84. Housatonic Valley Council of Elected Officials
85. Hughes Health and Rehabilitation
86. IKEA (New Haven)
87. IRS Federal Building
88. JLL Americas
89. Job Corps New Haven
90. Kimberly Hall Healthcare
91. Lawrence + Memorial Hospital
92. Legrand Ortronics
93. Lincoln Culinary Institute (Hartford)
94. Lincoln Life Insurance/Freemont Group Management
95. Lincoln Technical Institute (New Britain)
96. Litchfield Public Schools
97. Lord Chamberlain Nursing Center
98. Lower Connecticut River Valley Council of Governments
99. Lowe's Distribution Center
100. Macy's Logistics
101. Malkin Properties
102. Manchester Community College
103. Marrakech, Inc.
104. MassMutual
105. Memry Corporation
106. Middlesex Community College
107. Middlesex Community College - Meriden Campus
108. Middlesex Hospital
109. **Middlesex Hospital—ShoreLine Medical Center**
110. Middletown Downtown Business District
111. Mitchell College
112. Mohegan Sun
113. Morgan Stanley
114. **Mystic Marriott**
115. Naugatuck Valley Community College
116. New Britain CT Works Center
117. New Britain Downtown District
118. Newtown High School
119. Northeast Utilities
120. North East Transportation Co.
121. Northeastern Connecticut Council of Governments
122. Northwest Connecticut Chamber of Commerce
123. Northwestern Connecticut Community College
124. Norwalk Community College
125. Norwalk Transit
126. Oracle Corporation
127. Paier College of Art
128. People's United Bank (Bridgeport)
129. Pratt & Whitney (Middletown)
130. Pratt and Whitney (East Hartford)
131. Projects Inc.
132. Prudential
133. Quinebaug Valley Community College
134. Quinebaug Valley Community College (Willimantic Center)
135. Quinnipiac University
136. Reckson/SL Green
137. Saint Francis Hospital
138. Seabury Retirement Community
139. SeeClickFix
140. Shipman & Goodwin
141. Siemens Healthcare Diagnostics
142. South Central Regional Council of Governments
143. Southeastern Connecticut Council of Governments
144. Southern Connecticut State University
145. Southwest Community Health Center
146. St. Mary's Hospital
147. Stamford Chamber of Commerce
148. Stamford Downtown Special Services District (SDSSD)
149. Starwood Hotel
150. Stone Academy (East Hartford)
151. Stone Academy (Waterbury)
152. **Stone Academy (West Haven)**
153. Tauck Tours
154. Thames Valley Council for Community Action
155. The Davis Companies
156. The Kennedy Center, Inc.
157. Thomaston Public Schools
158. Three Rivers Community College
159. Torrington Public Schools
160. Town Green Special Services District
161. Town of Barkhamsted
162. Town of Brookfield
Appendix A: Partner List

163. Town of Cheshire
164. Town of Coventry
165. Town of Fairfield
166. Town of Farmington
167. Town of Greenwich
168. Town of Hamden
169. Town of Hartland
170. Town of Lebanon
171. Town of Monroe
172. Town of New Milford
173. Town of North Branford
174. Town of Redding
175. Town of Rocky Hill
176. Town of Scotland
177. Town of Thomaston
178. Town of Wallingford
179. Town of Westport
180. Town of Wethersfield
181. Town of Windham
182. Town of Windsor
183. Travelers
184. Trinity College
185. Triumph
186. UConn Health Center
187. United Illuminating
188. United Steel
189. United Tech. Aerospace
190. University of Bridgeport
191. University of CT (Storrs)
192. University of CT (Stamford)
193. University of Hartford
194. University of New Haven
195. Valley Transit District
196. Veterans Affairs CT Healthcare System (Newington)
197. Veterans Affairs CT Healthcare System (West Haven)
198. Voya Financial
199. Walgreens Distribution Center
200. Waterbury Board of Education
201. Waterbury Hospital
202. Wesleyan University
203. West Hartford Health and Rehab
204. Western CT Council of Governments
205. Western CT State University
206. Westport Police Department
207. Whole Foods (Glastonbury)
208. Windham Region Transit District
209. XL Group
210. Yale New Haven Hospital
211. Yale University
212. Yarde Metals Inc.
213. YMCA Greater Hartford
New Haven Mobility Study

Move New Haven is a study focused on developing and evaluating alternative actions to improve the Greater New Haven region’s transit system by:

- Better connecting people with jobs, educational institutions and communities
- Responding to new developments and changing travel choices
- Increasing CT transit ridership, including choice riders
- Enhancing accessibility to destinations outside the downtown core
- Transforming the public transit network with a broader range of service types
- Capturing the possibilities of the next generation of public transit

The project will be organized in two phases

**Phase 1** combines public input, stakeholder coordination and data collection. Working with our community partners, we will evaluate the current transit system and identify potential actions for improvement.

**Phase 2** will define specific corridor-based alternatives for capital investment and recommendations for future system planning and expansion.

The project will deliver an implementable transit plan for the Greater New Haven region.

www.movenewhaven.com
Greets!

I am writing to invite your municipality to participate in an exciting new transit and mobility study called Move New Haven. This study is a sixteen month, federally-funded alternatives analysis seeking to realign Greater New Haven’s CTtransit bus system to enhance access to jobs and educational institutions with a broader range of transit services.

The Move New Haven initiative has many goals, such as increasing public transit ridership by 25% over the next five years, enhancing accessibility to destinations throughout the region such as major retail and employment centers, and to better connect residents to jobs and people to destinations within their communities.

The project will be organized in two phases:

- The first is a combination of public input, stakeholder coordination, and data collection. Working with our community partners, we will evaluate the current transit system to see whether it is meeting the needs of the region and whether changes could better meet those needs.

- The second phase will define specific corridor-based alternatives for capital investment and recommendations for future system planning, redesign and expansion.

The project is being led by a Technical Management Committee made up of representatives from the City of New Haven, the Connecticut Department of Transportation, CTtransit, Greater New Haven Transit District and South Central CT Regional Council of Governments. On behalf of the study team, we invite your town to be a part of this exciting initiative.
We need your assistance in reaching your community on this critical effort. Please contact Jim Rode at SCRCOG ((203) 466-8623) if your town is interested in hosting a public outreach and engagement event in the spring of 2017. Representatives from the study team are happy to assist and attend the outreach effort.

As part of our initial public outreach, we have created an on-line mechanism to collect comments. We invite you to share the website link, the Move New Haven Facebook page, and Twitter link with your constituents to ensure their voices are heard. We would also request that you add a link to the project website from your municipality’s website: www.movenewhaven.com.

Here is a sample social media post that we would request you share within your community:

You’re invited to participate in helping rethink mobility in the Greater New Haven Region! Move New Haven is a 16-month study seeking to realign the current transit system to see whether it is meeting the needs of the region and whether changes could better meet those needs. The resulting system will enhance access to jobs and educational institutions with a broader range of transit services.

We will be hosting a public engagement meeting in the spring. In the meantime, please get involved in the following ways:

1. Leave a comment and find more information about the project online:
   www.movenewhaven.com
2. Follow the study on social media:
   facebook.com/movenewhaven & twitter.com/movenewhaven

Thank you in advance for your interest in this exciting initiative that is an opportunity to improve the public transit experience in our region. Should you have any questions or wish to discuss in further detail, please feel free to contact me directly at 203-281-2507.

Sincerely yours,

Kimberly A. Dunham
Executive Director

cc: Technical Management Committee members
TO: SCRCOG Board
FROM: First Selectman Joseph Mazza, Secretary
DATE: January 18, 2017
SUBJECT: SCRCOG Minutes of November 16, 2016

Present:
Bethany First Selectwoman Derrylyn Gorski
Branford First Selectman James Cosgrove - Treasurer
East Haven Mayor Joseph Maturo
Guilford First Selectman Joseph Mazza - Secretary
Madison First Selectman Thomas Banisch
Milford Mayor Benjamin Blake - Chairman
New Haven Mayor Toni Harp - Vice Chairman
North Haven First Selectman Michael Freda - Immediate Past Chair
Wallingford Mayor William Dickinson
West Haven John Lewis, proxy for Mayor Edward O’Brien
Woodbridge Betsy Yagla, proxy for First Selectwoman Ellen Scalettar
SCRCOG Staff Carl Amento – Executive Director, Albert Ruggiero, Stephen Dudley, Eugene Livshits, Christopher Rappa, Rebecca Andreucci

Guests: David Elder and Elise Greenberg, CTDOT; Tom Jost and Kristen Ashby, Parsons-Brinkerhoff; Ann Kurth, Yale School of Nursing; Tony Bialecki, UIL Holdings Corp; Miriam Brody, Hamden-North Haven League of Women Voter; Mary Bigelow, Greater New Haven Transit District; Barbara Malmberg, REX Development; Lori Vitagliano, RWA; Louis Mangini and Samantha Palumbo, Office of U.S. Congresswoman Rosa DeLauro; Evan Johnson, Office of U.S. Senator Christopher Murphy; Ellen Graham, Office of U.S. Senator Richard Blumenthal; Michael Muszynski, CCM; Joanne Cavadini, CTRides; Matt Nemerson and Michael Piscitelli, City of New Haven

1. Call to order and Introductions
Chairman Benjamin Blake called the meeting to order at 10:07 a.m. All present introduced themselves.

2. Presentation: Hartford Line TOD Action Plan
David Elder, Supervising Transportation Planner at CTDOT reviewed the Hartford Line TOD Action Plan.

3. Presentation: Sustainable CT: An Update on the Development of CT’s Sustainable Communities Certification System
Lynn Stoddard, President of the Institute for Sustainable Energy presented on Sustainable CT, a Sustainable Communities Certification System.
4. **Adoption of October 26, 2016 SCRCOG meeting minutes**
   First Selectman Mazza presented the Minutes of the SCRCOG meeting of October 26, 2016, which were included in the agenda packet at pages 2-4. He moved for their approval. Mayor Maturo seconded the Motion, which was approved with all in favor.

5. **Treasurer’s Report for month ending October 31, 2016**
   First Selectman Cosgrove reported that the Executive Committee in its meeting reviewed and accepted the Financial Audit for FY 2015-2016. He presented the Treasurer’s Report for the month ending October 31, 2016, which was included in the agenda packet at pages 5 and 6. Cash and Investments totaled $706,287, with $233,524 due from CTDOT. Total assets amounted to $1,211,543, against $437,976 in liabilities. All expenses were in order for the month. First Selectman Cosgrove moved for acceptance of the Treasurer’s Report. Mayor Maturo seconded the motion, which passed unanimously.

6. **Transportation Committee Report for month ending 10/31/16**
   Mayor Dickinson reported on the Transportation Committee and moved for adoption of a Resolution on pages 7-8 of the agenda packet to Approve Transportation Alternatives Program (TAP) Project Prioritization. First Selectman Mazza seconded. The motion was unanimously approved.

7. **Adopt Preliminary Dues for FY 2017-2018**
   After discussion, the consensus was to increase preliminarily the per capita dues for SCRCOG municipal membership from $.27 to $.29 for FY 2017-2018. First Selectman Banisch moved the increase. First Selectwoman Gorski seconded. The motion passed unanimously.

8. **Appoint Nominating Committee for 2017**
   Chairman Blake appointed First Selectmen Freda, Cosgrove and Banisch to serve as the Nominating Committee for 2017. First Selectwoman Gorski moved to confirm the appointments. First Selectman Mazza seconded, and all approved.

9. **Adopt January 2017 to January 2018 SCRCOG Calendar for Monthly Meetings**
   The proposed calendar of monthly meetings was detailed on Pages 9-10 of the agenda packet. Mayor Maturo moved to accept the calendar. First Selectman Banisch seconded and all voted in favor of the motion.

10. **Resolution Authorizing Executive Director to Accept CIRCA Municipal Resilience Grant Program Award, if Awarded, to Expend Matching Funds, and to Negotiate and Execute Related Agreements**
    On Pages 11-12 of the agenda packet is the Resolution. On Pages 13-19 is a copy of the SCRCOG application to CIRCA for a grant for the “Design and technical guide for implementing innovative municipal scale coastal resilience in Southern Connecticut”. Because the SCRCOG Board would not be meeting again until late January, the Resolution requested authorization to accept the grant, if it were awarded. First Selectman Banisch moved for approval of the Resolution. Mayor Maturo seconded. All were in favor with the exception of Mayor Dickinson.

11. **Congressional Report**
    Louis Mangini from U.S. Representative Rosa DeLauro’s Office introduced Samantha Palumbo, the new scheduler in Congresswoman DeLauro’s Office. He also noted that the Congresswoman would be scheduling a meeting of Third District municipal leaders in January. Evan Johnson from U.S. Senator Murphy’s Office pointed out that the federal Assistance to Firefighters Grant (AFG) will be accepting applications through November 18th, and his office was ready to assist any applicants.
12. **State Legislative Report**
   Michael Muszynski from CCM reported on the looming state budget deficit of over $1 billion and the 18-18 Democrat-Republican tie in the State Senate. CCM is following closely the state Department of Public Health’s proposal to consolidate the 74 health districts in CT to 8 districts based upon county lines. CCM has launched a state-local partnership to explore ways to increase municipal revenues and decrease municipal expenses. A report will be issued in January.

13. **SCRCOG Executive Director’s Report**
   Executive Director Amento reminded members that the December SCRCOG meeting would be a Holiday Luncheon at Stonebridge Restaurant on December 14.

14. **Grant Opportunities and Upcoming Events**
   Executive Director Amento reviewed the Grant Opportunities and Upcoming Events contained on Pages 20-25 of the agenda packet. He also distributed information on a DEEP program to distribute $30 million in new microgrid funding.

15. **REX Development Report**
   Barbara Malmberg reported for Ginny Kozlowski, Executive Director of REX Development, who was not in attendance. She reviewed the Executive Director report which is found at Pages 26-28 of the agenda packet. Michael Piscitelli from the City of New Haven Economic Development Department discussed Select USA, an initiative to re-shore manufacturing.

16. **DESPP/ DEMHS Report**
   John Field was not in attendance. He did submit a written report which was distributed.

17. **CTRides Quarterly Report**
   Joanne Cavadini reviewed the July-September 2016 CTRides Quarterly Report.

18. **Presentation: YSN Strategic Partnerships to Improve Health and Wellbeing of Its Surrounding Communities**
   Ann Kurth, Ph.D., Dean of the Yale School of Nursing presented on Yale School of Nursing outreach efforts to assist in promoting health and wellbeing of residents in the Greater New Haven area.

19. **Regional Cooperation/Other Business**
   John Lewis from West Haven began a discussion of reductions in the senior lunch program. Betsy Yagla of Woodbridge started a discussion on security measures being taken at town buildings as well as at schools.

20. **Adjournment**
   Mayor Maturo moved to adjourn, First Selectman Mazza seconded. Mayor Blake adjourned the meeting at 11:15 am.

Respectfully submitted,

First Selectman Joseph Mazza, Secretary
## Balance Sheet
South Central Regional Council of Governments  
As of period 12/31/2016

### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>First Niagara Bank - Checking Account</td>
<td>404,601.89</td>
</tr>
<tr>
<td>State of CT - Short-Term Investment Fund</td>
<td>156,459.69</td>
</tr>
<tr>
<td>Start Community Bank</td>
<td>101,988.09</td>
</tr>
<tr>
<td>CT Department of Transportation - FY 16</td>
<td>(156.75)</td>
</tr>
<tr>
<td>Prepaid Expense</td>
<td>34,498.40</td>
</tr>
<tr>
<td>CT Department of Transportation - FY 17</td>
<td>306,691.62</td>
</tr>
<tr>
<td>CT Office of Policy and Management</td>
<td>56,666.99</td>
</tr>
<tr>
<td>National Fish &amp; Wildlife - FY 17</td>
<td>68,301.74</td>
</tr>
<tr>
<td>Furniture &amp; Equipment</td>
<td>43,121.97</td>
</tr>
<tr>
<td>Total Assets</td>
<td>1,172,173.64</td>
</tr>
</tbody>
</table>

### Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>8,408.25</td>
</tr>
<tr>
<td>Municipal - Deferred Revenue</td>
<td>57,771.69</td>
</tr>
<tr>
<td>Deferred Revenue - OPM</td>
<td>34,185.34</td>
</tr>
<tr>
<td>Deferred Revenue - RPI Grant</td>
<td>20,301.83</td>
</tr>
<tr>
<td>Deferred Revenue - LOTCIP</td>
<td>223,809.03</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>344,476.14</td>
</tr>
</tbody>
</table>

### Fund Balance

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Balance</td>
<td>786,109.71</td>
</tr>
<tr>
<td>Amount for Accrued Leave</td>
<td>12,835.44</td>
</tr>
<tr>
<td>Investment in Equipment</td>
<td>43,121.95</td>
</tr>
<tr>
<td>Change in Fund Balance</td>
<td>(14,369.60)</td>
</tr>
<tr>
<td>Total Fund Balance</td>
<td><strong>827,697.50</strong></td>
</tr>
<tr>
<td>Total Liabilities and Fund Balance</td>
<td>1,172,173.64</td>
</tr>
</tbody>
</table>
Statement of Resources and Expenditures
South Central Regional Council of Governments As of period 12/31/2016

<table>
<thead>
<tr>
<th>Resources</th>
<th>Current</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Municipal - Revenue</td>
<td>14,672.87</td>
<td>64,693.24</td>
</tr>
<tr>
<td>CT OPM - Regional Planning</td>
<td>16,845.13</td>
<td>221,459.58</td>
</tr>
<tr>
<td>CT OPM - RPI Grant, GIS Project</td>
<td></td>
<td>83,533.41</td>
</tr>
<tr>
<td>CTDOT - Transportation Planning</td>
<td>115,848.25</td>
<td>365,143.99</td>
</tr>
<tr>
<td>CTDOT - LOTCIP</td>
<td></td>
<td>334.39</td>
</tr>
<tr>
<td>CTDOT - Mobility Manager</td>
<td>7,092.31</td>
<td>29,186.68</td>
</tr>
<tr>
<td>National Fish &amp; Wildlife Grant</td>
<td>59,895.08</td>
<td>132,712.83</td>
</tr>
<tr>
<td>Interest - Revenue</td>
<td></td>
<td>293.55</td>
</tr>
<tr>
<td><strong>Total Resources</strong></td>
<td><strong>214,353.64</strong></td>
<td><strong>897,357.67</strong></td>
</tr>
</tbody>
</table>

| Direct Expenses                                |           |              |
| Transportation Planning Consultants            | 77,592.31 | 135,922.82   |
| Land-Use Planning Consultants                  | 59,546.56 | 217,240.74   |
| Other Consultants                              |           | 121,141.00   |
| Travel                                        | 887.58    | 3,859.79     |
| Data Processing                                |           | 2,857.08     |
| Subscriptions and Books                        |           | 1,603.00     |
| Insurance and Professional Services            |           | 300.00       |
| Meeting Expenses and Advertising               | 1,893.50  | 4,726.36     |
| Miscellaneous                                  |           | 583.41       |
| **Total Direct Expenses**                      | **139,919.95** | **488,234.20** |
| **Revenue Less Direct Expenses**               | **74,433.69** | **409,123.47** |

| Direct Labor                                   |           |              |
| Direct Labor - Employees                       | 32,701.72 | 177,365.52   |
| **Total Direct Labor**                         | **32,701.72** | **177,365.52** |
| **Revenue Less Direct Labor**                 | **41,731.97** | **231,757.95** |

| Overhead                                       |           |              |
| Indirect Labor - Employees                     | 18,259.73 | 88,009.03    |
| Employee Benefits                              | 14,546.17 | 89,761.14    |
| Data Processing                                | 1,075.29  | 2,038.13     |
| Rent                                          | 8,769.67  | 60,992.29    |
| Telephone and Internet                         | 502.50    | 2,529.55     |
| Office Supplies                                | 550.85    | 2,104.50     |
| Equipment Maintenance                          | 2,015.82  | 7,680.22     |
| Insurance and Professional Services            |           | 6,977.00     |
| **Total Overhead**                             | **45,720.03** | **260,091.86** |
| **Total Operating Expenses**                   | **218,341.70** | **925,691.58** |
January 25, 2017 Mayor Benjamin Blake

To: South Central Regional Council of Governments Members

From: Nominating Committee:
First Selectman Michael Freda, First Selectman James Cosgrove and First Selectman Tom Banisch

Subject: Nominating Committee Report for Calendar Year 2017 Officers and Committees

<table>
<thead>
<tr>
<th>SCRCOG Officers (4)</th>
<th>Emergency Management/Hazard Mitigation (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Chairman</strong> Mayor Toni Harp</td>
<td>FS Derryllyn Gorski</td>
</tr>
<tr>
<td><strong>Vice Chair</strong> FS Joseph Mazza</td>
<td>Mayor Joseph Maturo</td>
</tr>
<tr>
<td><strong>Secretary</strong> FS James Cosgrove</td>
<td>Mayor Edward O’Brien</td>
</tr>
<tr>
<td><strong>Treasurer</strong> Mayor O’Brien</td>
<td>Town Manager Michael Paulhus</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SCRCOG Executive Committee (8)*</th>
<th>Land Use and Environment (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. <strong>Chairman</strong> Mayor Toni Harp</td>
<td>FS James Cosgrove</td>
</tr>
<tr>
<td>2. <strong>Vice Chair</strong> FS Joseph Mazza</td>
<td>FS Ellen Scalettar</td>
</tr>
<tr>
<td>3. <strong>Secretary</strong> FS James Cosgrove</td>
<td>FS James Zeoli</td>
</tr>
<tr>
<td>4. <strong>Treasurer</strong> Mayor Edward M. O’Brien</td>
<td>Town Manager Michael Paulhus</td>
</tr>
<tr>
<td>5. <strong>Immediate Past Chair</strong> Mayor Benjamin Blake</td>
<td></td>
</tr>
<tr>
<td>6. <strong>Member at Large</strong> Mayor William Dickinson</td>
<td>Municipal Services (4)</td>
</tr>
<tr>
<td>7. <strong>Member at Large</strong> FS Michael Freda</td>
<td>Mayor Toni Harp</td>
</tr>
<tr>
<td>8. <strong>Member at Large</strong> FS Tom Banisch</td>
<td>FS Derryllyn Gorski</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Transportation Committee (7)</th>
<th>Administrative and Personnel Subcommittee (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mayor William Dickinson <strong>Chairman</strong></td>
<td>FS Ellen Scalettar</td>
</tr>
<tr>
<td>FS Tom Banisch</td>
<td>FS Michael Freda</td>
</tr>
<tr>
<td>FS Joseph Mazza</td>
<td>FS Joseph Mazza</td>
</tr>
<tr>
<td>Mayor Benjamin Blake</td>
<td>Mayor William Dickinson</td>
</tr>
<tr>
<td>Mayor Toni Harp</td>
<td></td>
</tr>
<tr>
<td>Mayor Edward O’Brien</td>
<td></td>
</tr>
<tr>
<td>FS James Cosgrove</td>
<td></td>
</tr>
</tbody>
</table>

127 Washington Avenue, 4th Floor West, North Haven, CT 06473

www.scr cog.org  T (203) 234-7555  F (203) 234-9850  camento@scrcog.org
Resolution

South Central Regional Council of Governments

SCRCOG Bank Signatories

Whereas: On January 25, 2017 the South Central Regional Council of Governments elected new officers for calendar year 2016, and

Whereas: SCRCOG by-laws identify the Chairman, Vice Chairman, Secretary, Treasurer and Executive Director as signatories on all bank accounts for the South Central Regional Council of Governments.

Now, therefore be resolved by the South Central Regional Council of Governments:

Appoints, Toni Harp, Joseph Mazza, James Cosgrove, Edward M Obrien and Carl J. Amento as signatories on all SCRCOG bank accounts.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on January 25, 2017.

Date: January 25, 2017 By:  

Secretary

South Central Regional Council of Governments
Resolution

South Central Regional Council of Governments
Authorizing Execution of Agreements with the Connecticut Department of Transportation

Resolved, that the Executive Director, Carl J. Amento, is hereby authorized to act on behalf of the South Central Regional Council of Governments in negotiating and executing all appropriate and necessary contractual instruments with the Connecticut Department of Transportation.

Such contracts are for the purpose of obtaining financial assistance to carry on a mutually agreed upon program of transportation planning in the South Central Connecticut Region in cooperation with the Connecticut Department of Transportation for the period of July 1, 2017 through June 30, 2018.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on: January 25, 2017

Date: January 25, 2017 By: ________________________________
Secretary
South Central Regional Council of Governments
Grant Opportunities
Grants are available for non-profit or municipal agency providing services to help individual 60 and over remain independent at home.

The Agency on Aging of South Central Connecticut, Inc. (AOASCC) requests applications from organizations interested in providing services to older adults through funds from Title III B, D and E of the Older Americans Act. The program period is October 1, 2017 to September 30, 2018. To apply, all public agencies, private non-profit, municipalities or proprietary incorporated agencies serving towns within the twenty town region of South Central CT must submit a non-binding letter of intent by January 31, 2017.

Visit https://www.aoascc.org/Funding/Priority-Grants/ for more information and the LOI template. Contact Susan Hamilton at shamilton@aoascc.org with any questions.
Healthy Watersheds Consortium
A partnership of the U.S. Endowment, the Environmental Protection Agency, and the Natural Resources Conservation Service

The Healthy Watersheds Consortium Grant Program goal is to accelerate strategic protection of healthy, freshwater ecosystems and their watersheds. This goal will be achieved by:

- Developing funding mechanisms, plans, or other strategies to implement large-scale watershed protection, source water protection, green infrastructure, or related landscape conservation objectives;
- Building the sustainable organizational infrastructure, social support, and long-term funding commitments necessary to implement large-scale protection of healthy watersheds; and
- Supporting innovative or catalytic projects that may accelerate funding for or implementation of watershed protection efforts, or broadly advance this field of practice.

2017 REQUEST FOR PROPOSALS
Deadline for Proposals: February 1, 2017

For more information, including grant documents and RFP webinar slides, visit http://usendowment.org/healthywatersheds.html.
Open Call for Applications for the 2017 National Creative Placemaking Fund

$9.5 MILLION IS AVAILABLE TO FUND PROJECTS THAT WORK WITH ARTISTS AND ARTS ORGANIZATIONS TO BUILD STRONGER, HEALTHIER COMMUNITIES ANYWHERE IN THE UNITED STATES.

Submit your application by February 22, 2017 3:59PM EST

Project proposals should:

- Focus on a neighborhood, town, village or other geographic community
- Look to work on a community challenge or opportunity related to agriculture/food; economic development; education/youth; environment/energy; health; housing; immigration; public safety; transportation; or workforce development
- Have a way that artists, arts organizations, and/or arts and culture activities can help address that challenge or opportunity

For more information, visit http://www.artplaceamerica.org/our-work/national-creative-placemaking-fund/introduction.
Upcoming Events
Do you ride the bus? Have ideas to make it a better experience?

The Virtual Public Workshop has been extended until January 27th. To play a part, visit www.ctbusstudy.com today!

Watch a video about bus travel in Connecticut. Answer questions about how you get around, where you go, and what could make bus travel better.

The information you provide will be used as part of the CTDOT Statewide Bus Study to help make the bus transit system better meet the needs of Connecticut’s residents and employees.

What: Bus Study Virtual Workshop
When: Until January 27th
Where: Online at www.ctbusstudy.com
Why: To provide input and learn about improvements to CT’s bus system
How: Visit the website anytime of day or night, watch the video and answer the questions as prompted. The workshop materials are viewable on most devices and should take about 30 minutes to complete.
Successes, Obstacles and Solutions to Sharing:
a Municipal and Educational Showcase

Wednesday, February 1, 2017
8:30 AM - 11 AM, Room 1B of the Legislative Office Building

- RSVP: druscio@crec.org by January 30th, 2017
- No fee required
Business Recruitment, Retention

Business Assistance

Brazilian Business FAM Trip 4/3-4/6.

Identifying potential locations for business expansion

Turkish-based Construction Technology—reduces costs by 10%, reduces construction time by 30%

Business Recruitment

Collaborating with the Community Foundation for Greater New Haven on a Bioscience Conference in Fall 2017

International Council of Shopping Centers National Deal Making Conference (NYC)

Business Development

Meeting with Joe Zwiebel, President of the Hartford Business Journal

Greater New Haven Chamber of Commerce Big Connect

Meeting with Hartford Courant for 2017-18 Annual Visitors Guide

NHMA presentation: Developing a Flexible, Self-Directed Workforce

Featured Development Site

457 State St
North Haven
10,000 SF
Loading Dock
Regional Collaboration
CERC Celebrate CT Awards: Downtown Madison and Meriden 2020
GNHCC Annual Legislative Breakfast on January 19
CERC Quarterly Statewide Marketing Meeting scheduled for February 7
Greater New Haven Chamber of Commerce Economic Outlook Breakfast
CEDAS President’s Award for co-hosting the NEDA Conference in New Haven
G. Kozlowski appointed to the CERC Board of Directors

Infrastructure
MOVE New Haven Stakeholders Meeting 1/5
Rail Service
NEC Open Comment Period
Brownfield Program
Approved an amendment to 1 Church St., LLC Loan

Education & Training
Entrepreneurs & Startups
Working with the Elm City Innovation Collaborative on grant submission for CTNext Innovation Places award
iGem press conference for SCSU’s award for TB testing submission
Innovation Summit 11/17

Advocacy
11/14 CCM BEST Summit
12/22 Len Fasano at Regional Leadership Council
1/9 CBIA Economic Outlook Summit
1/12 Co-hosted Human Trafficking Education Summit

Expand Global Opportunities
12/15 Yale-China Association Reception
1/19 Networking event with Executive MBA students from University of Ghana

REDFO
January 27, 2017
Human Trafficking Presentation
February 24, 2017
Workforce Alliance
March 24, 2017
New Haven Manufacturers Association

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail

Visitor Newsletter Features
- 2017 CT Coast & Country Wine Trail
- Yale University Art Gallery
- New Year’s Eve events
- Holiday events & dining
- New Haven Museum
- Shoreline Arts Trail
Integrate Arts, Culture & Preservation with Economic Development

Tourism

Connecticut Office of Tourism Listening Tour
Hosted Aer Lingus representatives for tour of region
11/30-12/2 International Society of Hotel Association Executives Winter Summit

Tourism Coalition Quarterly meeting

Tradeshows:

- **ABA Marketplace**: January 14-16, 2017. Visit New Haven attended and held meetings in partnership with the CT Office of Tourism.

Marketing & Communications

Submitted content for the 2016-2017 Greater New Haven Cultural & Visitors Guide

Municipal CEDS Update Meetings

Community Outreach

- December 1: Moderated Shoreline Economic Development Summit
- December 21: CEDS Update to the Branford EDC
- January 12: CEDS Update to the Madison EDC
- January 31: North Branford EDC Business Breakfast
- February 7: CEDS Update to the Guilford EDC Scheduled

Media

Inquiries:
- Aer Lingus Cara Magazine
- Lucky Peach
- New Haven Register

Hits:
- NPR
- WTNH
- New Haven Independent
- New Haven Register
- NBC Connecticut
- Travel with Kal
- AAA World
DEMHS Region 2
John B. Field Jr., Emergency Management Area Coordinator

Re: January 2017 COG Report

CT DEMHS
CT DEMHS Headquarters has relocated to 1111 Country Club Road. All primary DEMHS administration now operates out of their new location. The new main contact numbers are now as follows:

Homeland Security 860-685-8531
Emergency Management 860-685-8541

CT DEMHS’ Deputy Commissioner William Shea has resigned from State service. CT Emergency Management Director William Hackett has been appointed to serve as the Acting Deputy Commissioner.

CT DEMHS Region 2
The following is an update of CT DEMHS Emergency Management Performance Grants (EMPG) funds:

EMPG FY 2014 DESPP Fiscal is completing the closeout
EMPG FY 2015 Processing reimbursements
EMPG FY 2016 Applications received, processing sub-grants.

CT DEMHS Region 2 participated in two exercises in December. The South Central Regional Water Authority held a functional exercise testing their back up emergency operations center located in North Branford. The exercise simulated the New Haven emergency operations center suffered a catastrophic failure requiring the relocation. The State Emergency Response Commission (SERC) hosted their annual hazardous material related exercise in the Town of Middlefield. The exercise simulated a train versus truck accident involving the spilling a hazardous materials. The exercise focused on operations on-scene as well as the opening of Middlefield’s EOC. Both exercises provided DEMHS Region 2 personnel with opportunity to work with private entities and municipalities during disasters.

FEMA Legal Counsel provided a presentation to DEMHS Region 2 regarding the new Federal Procurement Procedures. Municipal participants were provided with information pertaining to Federal Procurement Procedures when dealing federal grants and/or reimbursements following disasters. The presentation is available for those who could not attend. If someone desires a copy of the presentation please contact the DEMHS Region 2 Office.

CT DEMHS Region 2 has received a number of Local Emergency Operations Plan (LEOP) updates from local municipalities. As a reminder all LEOP updates were due January 1, 2017 and
every two (2) years after that date. Please remind your local emergency management directors of this due date. Some federal grants due require an updated LEOP to apply for the grant.

Region 2 personnel continue to provide assistance as needed. Please do not hesitate to contact the Region 2 Office at any time.

Respectfully submitted:

John B. Field Jr.

John B. Field Jr.
DEMHS Region 2
Emergency Management Area Coordinator
P.O. Box 2794
1111 Country Club Road
Middletown, CT 06457
(860)685-8105 Office
(860)685-8366 Fax
(860)250-3453 Cell
(860)708-0748 24-Hour Pager
john.field@ct.gov
### January 2017 Action Table

<table>
<thead>
<tr>
<th>Ref. #</th>
<th>Received</th>
<th>Description</th>
<th>Adjacent RPC Towns</th>
<th>Abridged RPC Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.1</td>
<td>12/5/16</td>
<td><strong>Town of North Haven:</strong> Proposed Zoning Regulation Amendment pertaining to Section 5.1.1 – Uses Permitted in Light Industrial Districts (IL)</td>
<td>East Haven, Hamden, New Haven, North Branford, Wallingford</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment does not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.2</td>
<td>12/21/16</td>
<td><strong>City of Derby:</strong> Proposed Zoning Regulation Amendments pertaining to Notice Requirements in Section 195.46 – Procedure, Section 195.82 – Hearings, Section 195.140 – Amendments, and 195.141 Notification; amendments pertaining to Liquor Permitting in Section 195.122 – Location of liquor outlets and Section 195.123 – Minimum distances and measurement; amendments pertaining to Section 195.7 – Definitions and word usage</td>
<td>Orange, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendments do not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.3</td>
<td>12/27/16</td>
<td><strong>Town of Hamden:</strong> Proposed Zoning Regulation Amendment pertaining to Section 650.1 – Motor Vehicles</td>
<td>Bethany, New Haven, North Haven, Wallingford, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment does not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
<tr>
<td>2.4</td>
<td>12/27/16</td>
<td><strong>Town of Hamden:</strong> Proposed Zoning Regulation Amendment to create Section 581 – Lighting for Outdoor Athletic Facilities.</td>
<td>Bethany, New Haven, North Haven, Wallingford, Woodbridge</td>
<td>By resolution, the RPC has determined that the proposed Zoning Regulation Amendment has the potential for inter-municipal impacts depending on the location of the athletic fields and adjacency to residential uses. There do not appear to be any impacts to the habitat or ecosystem of the Long Island Sound.</td>
</tr>
</tbody>
</table>

### 2017 Officers and Executive Committee Members

- **Chairman:** James Giulietti, North Haven
- **Vice Chair:** David White, Meriden
- **Secretary:** Michael Calhoun, Bethany

**Executive Committee:**

- James Giulietti, North Haven
- David White, Meriden
- Michael Calhoun, Bethany
- Charles Andres, Branford
- Fran Lescovich, North Branford
- Robert Roscow, Hamden
- Joel Miller, Madison
The fourth quarter of 2016 focused on the planning and execution of the CTrides advertising campaign, as well as a strategic marketing effort, year-end review and planning for a number of early 2017 marketing events.

CTrides Advertising Campaign

Following the third quarter development of a media strategy and subsequent media calendar, the fourth quarter focus was on creating an engaging campaign and then executing it. The final theme for the Fiscal Year 2017 campaign is “Reboot Your Commute,” and is intended to connect with “rebooting” terminology used in the technology sphere, and lead the target audience to think about starting fresh with their commute.

In order to best execute the graphical look of this campaign, it was decided that a photo shoot would be needed to capture an eclectic mix of commuters on a variety of Connecticut commuting assets (train, bus, van) enjoying “rebooting” their commute. Professionals were brought in and a photo shoot took place on a CTtransit bus, a New Haven Line train and a vRide van. The resulting photos lent themselves to a variety of different creative looks that easily translated to the different elements of the campaign: Outdoor, digital, and print (samples below).

The campaign went live November 21.
Kick Off Your Commute

Starting in October, CTrides launched its Kick Off Your Commute campaign, which was a way to tie the fall football season—college and professional—into our marketing outreach. The campaign was a way to engage employees and employers with a fresh approach to the traditional CTrides Outreach setup.

Messaging for this campaign was football-themed and it was accompanied by two raffles through the CTrides Ridematching & Reward program, sponsored by NuRide.com. The raffle for October was tickets to a professional football game of their choice (New York Jets, New England Patriots, New York Giants) and the November raffle was a tailgate grill. These items were used to tie into the football theme and were extremely popular.

Additionally, the outreach team was given materials corresponding to the campaign including a 5” x 5” handout card, 11” x 17” worksite posters, social media bugs, an email template and corresponding 11” x 17” raffle signs to be used at events.

The final piece of the campaign included a football-field table runner, foam football promotional items (pictured above) and the Form-a-Carpool football toss game. Employees responded favorably to this marketing theme as it was different, engaging and exciting.

2017 Planning

CTrides also used the fourth quarter of 2016 to plan for its annual transportation conference. The 2017 event will be called “Transportation Showcase” and is set for a single date in February, unlike previous versions, which were regionally targeted. The idea of the Showcase is to bring together current partners and stakeholders, as well as draw in new companies and work with them to spread the CTrides message of smart commuting. A creative concept was developed, an online event page launched and a Save-the-Date was distributed to start promoting the event.

Public Relations

The fourth quarter featured CTrides in the following Public Relations items:

- Hartford Business Journal
  - Methods being taken to halt gridlock throughout the state
  - Growing trend of Teleworking in Connecticut

- CTrides ITS International
  - CTrides Week and other ways to incentivize smart commuting
Quarterly Report
October—December 2016

Partner Activity

CTrides added four new partners this quarter:

- Middlesex Hospital—Shoreline Medical Center
- Chabaso Bakery Inc.
- Mystic Marriott
- Stone Academy (West Haven)

Total number of CTrides Partners is now 213 and the number of Stakeholders to 190.

The team also recognized its Partners of the Month for their commitment in offering employees various commuter benefits.

- Goodwin College—Went above and beyond to promote the CTrides message of smart, green commuting; hundreds of students were encouraged, through events and announcements, to try carpooling and public transportation; setup a number of events including a Commuter Selfie Challenge on social media that included a gift card to Black Eyed Sally’s.

- West Haven VA—Participated in Commuter Survey that collected nearly 200 responses; host Meet-Your-Match and Try-It days; offer full transit subsidy, including several vanpools and preferred parking for vanpoolers; host carpool appreciation day.

- Norwalk Community College—Hosted 4 Student Orientation events, along with a presentation and a walk with their Health & Wellness Center; distributed the information to their hybrid/online students; working on a student bus pass program to begin in January 2017; innovating constantly with ideas to reduce campus congestion and improve sustainability.

The CTrides Outreach Team held 196 Worksite Meetings and 98 Commuter Events with their worksite partners during Q4. The partner total is now 213 and the stakeholder total is now 190.

This quarter’s worksite activity, segmented by region, can be found on the following pages. A complete list of program partners is in Appendix A.
Regional Worksite Highlights

Western CT includes Litchfield, Housatonic, Bridgeport & Stamford regions.

Highlights

Fairfield Business Council – Will help launch a recognition program for employers and building owners committed to sustainable transportation.

ASML Inc.—Issued employee commuter survey during benefits fair to gain knowledge about workforce commuting habits.

Octagon Corp.—Provided HR team with overview of CTrides' service and how workforce could benefit. Relocation assistance provided as they plan a Spring 2017 move from Norwalk to Stamford and are focused on usability and vanpool options.

City of Stamford—Event at Government Center to provide information to employees about commute options. CTtransit also in attendance.

St. Vincent’s Medical Center—Presented to 25 employees with Kennedy Center to discuss how to move forward in managing Commuter Program; also discussed partnership

Empire State Realty Corp.—Awareness campaign with tenants; gained access to several corporations for future outreach.

Naugatuck Comm. College.—Commuter Selfie Challenge for students to take photos commuting green.

American Express—Breakfast & Learn event to provide rideshare alternatives, reward signup opportunities, and encourage trial rides.

Events

Alexion Pharmaceutical
American Express Company
ASML, Inc.

| Bigelow Tea | Cartus |
| City of Danbury | City of Stamford |
| Empire State Realty Trust | Naugatuck Valley Community College |
| Octagon | People's United Bank |
| PEP - Lacey Manufacturing | Southwest Community Health Center |
| St. Vincent's Medical Ctr | The CT Department of Children & Families |
| The Workplace | Waterbury Hospital |

Meetings

- American Express Company
- ASML, Inc.
- Bigelow Tea
- Bridge House
- Cartus
- City of Norwalk
- City of Stamford
- CityCenter Danbury
- Datto, Inc.
- Empire State Realty Trust
- Fairfield University
- Greater Bridgeport Transit
- HARTranist
- Hologic Inc.
- Housatonic Community College
- Naugatuck Valley Community College
- Norwalk
- People's United Bank
- PEP - Lacey Manufacturing
- Pitney Bowes-Danbury
- Reed Exhibitions
- Ryan Ryan Deluca LLP
- Southwest Community Health Center
- St. Mary’s Hospital
- St. Vincent’s Medical Ctr
- Stamford Family YMCA
- Stamford Partnership
- Tauck Tours
- The Business Council of Fairfield County
- The CT Department of Children & Families
- The Kennedy Center, Inc.
- The Workplace
- University of Connecticut-Stamford
- UTC Aerospace Systems
- Waterbury Hospital
- Western Connecticut State University
- Western CT Council of Governments
Southern CT includes Middlesex, New Haven & coastal regions

Highlights
Chabaso Bakery Inc. — Signed new partnership, working on developing a bike-to-work program; and held several events including a Healthy Commute Try-It day and survey distributed in both English and Spanish.

West Haven VA— Held series of events including a general table event, Meet Your Match event and Try It Day, with 80 Ridematch & Reward signups.

Yale University— Sustainability events for Founders Day, as well as carpool event during winter break.

Mystic Marriott— Connected with during an after hours event through the Eastern Connecticut Chamber of Commerce and signed them as partner. Also executed a plot map and survey.

Connecticut College— Re-established relationship and held wellness fair event on 11/9.

Amazon— After several drop-ins, phone calls, emails and informational meetings, setup meeting to discuss partnership.

Medtronic— Restored dormant partnership and signed ERH

Stone Academy, West Haven - Met with new contact, who signed partnership and is excited to work with CTrides. Will be presenting to each new class every 6-8 weeks

Electric Boat— Restored dormant partnership.

Events
- Albertus Magnus
- Chabaso Bakery, Inc.
- Connecticut College
- Connecticut Valley Hospital
- Eastern Connecticut State University
- Estuary Transit District
- Henkel Corporation
- Job Corps New Haven
- Knights of Columbus
- Mystic Marriott Hotel & Spa
- Southern Connecticut State University
- Stone Academy (Waterbury)
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Yale University

Meetings
- 3M Purification
- Albertus Magnus
- Alexion Pharmaceuticals
- Amazon Sorting Center Wallingford
- Branford Hall (Branford campus)
- Chabaso Bakery, Inc.
- Charter Oak Federal Credit Union
- City of Meriden
- City of New Haven
- Connecticut College
- Connecticut Department of Transportation
- Connecticut Valley Hospital
- Connecticut Young Professionals
- Eastern Connecticut State University
- Electric Boat
- Fusco Corporation
- Gateway Community College
- GoNHGO
- Henkel Corporation
- Job Corps New Haven
- Knights of Columbus
- Lower Connecticut River Valley Council of Governments
- Medtronic
- Middlesex Community College - Meriden Campus
- Middlesex Hospital
- Middlesex Hospital Shoreline Medical Center
- Mystic Marriott Hotel & Spa
- Mystic Marriott Hotel & Spa
- Pratt & Whitney - Middletown
- RegalCare
- South Central Regional Council of Governments
- Southeastern Connecticut Council of Governments
- Southeastern Employment Services
- Southern Connecticut State University
- Stone Academy (Waterbury)
- Stone Academy (West Haven)
- Tangoe
- The Chamber of Commerce of Eastern Connecticut
- University of New Haven
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Wesleyan University
- Windham Region Transit District
- Yale New Haven Hospital
- Yale University
- Yale-New Haven Hospital
Regional Worksite Highlights

Eastern CT includes the Hartford, North and Central regions of Connecticut

The Hartford - Large turnout for formal relocation presentation as company is moving to Windsor. Significant interest in ridesharing.

University of Connecticut - First tabling event with new relationship. Planned events with Zim-ride and Zipcar. Presentation at UConn Model UN Event drew a large and highly interested group, and a large number of NuRide signups.

Goodwin College - Received partner of the month award for their efforts to include CTrides in their sustainability program and offering a gift for a Commuter Selfie Challenge.

Dept. of Energy & Environmental Protection - Obtained zip codes and will perform analysis to hold a Meet Your Match event focused on vanpooling in early 2017.

Greater Hartford YMCA - Re-established working relationship with November event.

Trinity College - Working with mentoring program to get students to use transit around Hartford. Held commuter selfie challenge.

IRS - Invited to join their holiday lunch where we engaged with employees and gave a presentation about CTrides, NuRide, and the ERH program.

Events

- Aetna
- Albertus Magnus, East Hartford
- Capital Workforce Partners
- Central CT State University
- Connecticut Children's Medical Center
- Connecticut Department of Transportation
- CTfastrak
- Department of Administrative Services
- Eversource Energy
- Goodwin College
- IRS
- Job Corps (Hartford)
- Manchester Community College
- MassMutual
- Prudential
- Stone Academy (East Hartford)
- Trinity College
- Triumph
- Triumph Actuation Systems
- Tunxis Community College
- University of Bridgeport
- University of Connecticut (Storrs)
- Waterbury Hospital
- West Hartford Health and Rehab

Meetings

- Aetna
- Capital Community College
- City of New Britain
- Connecticut Children’s Medical Center
- Connecticut Department of Transportation
- CPTV
- Department of Children and Families
- Department of Energy and Environmental Protection (Hartford)
- Department of Energy and Environmental Protection (New Britain)
- Department of Revenue Services
- Eversource Energy
- Goodwin College
- Hartford Steam Boiler
- Homegoods Distribution
- IFG Companies (Guilford Specialty Group)
- IRS
- Job Corps (Hartford)
- Konica Minolta Business Solutions
- Manchester Community College
- MassMutual
- Polamer Precision, Inc.
- Prudential
- Rockbestos Superant Cable
- Shipman & Goodwin
- Stone Academy (East Hartford)
- The Hartford
- Travelers
- Trinity College
- Triumph Actuation Systems
- TSKP Studios
- Tunxis Community College
- University of Connecticut (Storrs)
- University of Saint Joseph
- West Hartford Health and Rehab
- YMCA Greater Hartford
Quarterly Report
October—December 2016

Customer feedback:
“Best customer support I ever had with a train company! Highly Satisfied!!”
“Very helpful and pleasant.”
“Thanks for the quick response.”
“Cindy was very sympathetic and understanding with a lot of knowledge as to how I would have to get from my home to work each day. Very professional!!”

Emergency Ride Home Program Change
During the fourth quarter of 2016, the Guaranteed Ride Home Program was transitioned to the Emergency Ride Home Program with a launch of January 1, 2017. A new webpage was created at CTrides.com/ERH. Changes to the program were made for the following reasons:

- Annual savings of $27,000 in administrative costs
- Increased QA/QC
- Increased choices
- Increased ability to detect fraud and track records through Salesforce
- Increased ability to identify trends / usage

24 Companies / Organizations registered for the program during the fourth quarter

Customer Service Details:
- 4,748 Total Inquiries into CTrides
  * 1,752 inbound calls
    5 inquiries about available disabled services
    1 bilingual inquiries
  * Responded to 2,473 email inquiries
    Great or OK rating on 80% of emails
  * 223 marketing/informational outbound calls
  * Facilitated 300 live online & 65 SMS chats
    4.82 out of 5 (best) avg. rating on all chats

- Provided 81 Guaranteed Rides to 61 monthly vanpool riders, 18 express bus commuters and 2 Shore Line East/Metro-North train riders.

- Distributed 42 trial bus passes to commuters meeting the program’s Trial Ride criteria.

- A follow-up survey for the quarter netted the following results with 11 follow-up survey respondents, 6 used the pass, 6 will continue to use transit and 5 rated service 4-5 out of 5.
Telework Marketing & Activities
During the fourth quarter of 2016, we focused on the telework marketing campaign. Advertising creative was developed and launched.

The campaign (creative at right) centered on productivity. Header and copy highlighted the stark commuting statistic and was intended to drive the message that staying home really does make a difference.

The campaign was launched in two arenas. Print advertising was used to target readers of business journals. Digital advertising was placed on LinkedIn, CTSHRM.org and through an AD network that specifically targets adults in the state of Connecticut who work in Middle Management/Group Director, IT, HR or Finance Department with companies of 100+ employees. Because of this narrow search field, the AD was trafficked out on a number of various news sites in order to maximize traffic to the telework page of CTrides.com.

Additionally, planning began for a CTrides Telework Week media event in February to draw media attention to the increasing trend of telework. The event is a planned collaboration with Yale University as a result of a recent sustainability plan they put it that places emphasis on growing teleworking for staff and faculty. This growing trend of teleworking was highlighted in an article in the Hartford Business Journal in November (pictured below). CTrides was featured prominently as a key stakeholder to this growth sector.

Telework Client Activities
Telework business consulting included the following companies:

- **SERC, Middletown**—Client has advised that their pilot is going extremely well with both management and employees pleased with the arrangement. Productivity is enhanced and they have found that collaboration has in fact increased throughout the organization due to the ease of accessing personnel and resources. Documentation prepared and submitted for their manual to prepare for formalization of program. Anticipated pilot end date mid-November.

- **Connecticut Children’s Medical Center, Hartford**—It was expressed to outreach that there was potential telework interest to reduce parking concerns. Electronic introduction made and a presentation suggested at one of the director’s meetings in early 2017; Follow-up regarding details of service offerings.
CTrides Ridematching & Rewards Program

In the fourth quarter of 2016, **1,297 new members** were added to the CTrides Ridematch & Reward program.

These additional members reflect the results of increased marketing and outreach efforts, as well as a number of raffles, sponsored and administered through the program vendor NuRide. The major fourth quarter raffles included NFL tickets, a Tailgating grill, and an iPad (seen below). These raffles were featured prominently on the website and were the most redeemed rewards of the quarter. The majority of raffle winners came from CTrides partner organizations including Yale University, CT Dept. Energy & Environmental Protection, and CT Dept. of Labor.

Technical developments were also made, including the completion and launch of an iOS app. The app includes a number of features and is a faster, easier version than the mobile or desktop sites. While it’s live on the app store, it’s not being heavily marketed until beta testing is completed in 2017 Q1. Additional technical updates are detailed below:

v 8.7.0 through v 8.8.1:
- Updated SLL certificate for enhanced security
- Fixed bug in vanpool management and automatic dashboard delivery.
- Added additional options for planning trip (featured at top right) including bike share locations, car share locations and electric vehicle charging locations.
- Updated menu to read “Find Rides” instead of “Find NuRiders”
- Added “Find Carpool Pals” email
- Registered first 5 companies to accept mobile coupons—Cheese Truck, Ordinary, Caseus, Shake Shack, & KoKoFit
As of the 4Q 2016, there are more than 200 businesses, agencies and municipalities partnered with CTrides — *New Partners highlighted in bold*

1. 1-169th Aviation Regiment  32. City of Waterbury
2. 3M Purification  33. City of Waterbury - Dept. of Public Works
3. Acme Monaco Group  34. City of Waterbury - Public Health
5. American Heart Association  36. Comet Technologies
6. Anthem Blue Cross Blue Shield  37. Community Health Group
7. ASML, Inc.  38. Connecticare
9. BELIMO Aircontrols  40. Connecticut Department of Transportation
10. Bigelow Tea  41. Connecticut Valley Hospital
11. BikeWalkCT  42. Connecticut Water
12. Bishop Woods Executive Academy  43. Coventry Public Schools
13. BLT Management, LLC  44. Covidien
14. Branford Hall  45. Danbury Public Schools
   (Branford campus)  46. Department of Administrative Services
15. Branford Hall  47. Department of Children & Families
   (Windsor campus)  48. Department of Economic and Community Development
16. Bridgeport Fittings  49. Department of Emergency Services & Public Protection
17. Bridgeport Public Schools  50. Department of Energy and Environmental Protection (DEEP) - Hartford
18. Building & Land Technology  51. DEEP— (New Britain)
19. Capital Community College  52. Department of Public Health (Rocky Hill)
20. Carrow Real Estate  53. Department of Revenue Services
22. **Chabaso Bakery Inc.**  55. Duncaster Retirement Community
23. Cheshire Public Schools  56. Eastern Account Systems
24. CHUBB Specialty Ins.  57. Eastern Account System (Danbury)
27. City of Danbury  60. Eastern CT Workforce Investment Board
28. City of New Britain  61. Eastern Workforce Investment Board
29. City of New Haven  62. Electric Boat
30. City of New London  63. Eversource Energy
31. City of Stamford Land Use Bureau  64. Fairfield Public Schools
   65. Ferguson Electric CO
32. City of Waterbury  66. First Niagara Bank
33. City of Waterbury - Dept. of Public Works  67. Foxwoods Resort Casino
34. City of Waterbury - Public Health  68. Fusco Corporation
35. Collins and Jewell Co.  69. Gateway Community College
36. Comet Technologies  70. Gaylord Rehabilitation Hospital
37. Community Health Group  71. General Cable
38. Connecticare  72. Glastonbury Chamber of Commerce
40. Connecticut Department of Transportation  74. Goodwin College
41. Connecticut Valley Hospital  75. Greater Bridgeport Regional Council
42. Connecticut Water  76. Greater Bridgeport Transit
43. Coventry Public Schools  77. Greater Waterbury YMCA
44. Covidien  78. The Hartford
45. Danbury Public Schools  79. Hartford Steam Boiler
46. Department of Administrative Services  80. HARTranSt
47. Department of Children & Families  81. Homegoods Distribution Center
48. Department of Economic and Community Development  82. Home of the Brave
49. Department of Emergency Services & Public Protection  83. Housatonic Community College
50. Department of Energy and Environmental Protection (DEEP) - Hartford
51. DEEP— (New Britain)
52. Department of Public Health (Rocky Hill)
53. Department of Revenue Services
54. Diageo, Inc.
55. Duncaster Retirement Community
56. Eastern Account Systems
57. Eastern Account System (Danbury)
58. Eastern Connecticut State University
59. Eastern Connecticut Transportation Consortium
60. Eastern CT Workforce Investment Board
61. Eastern Workforce Investment Board
62. Electric Boat
63. Eversource Energy
64. Fairfield Public Schools
65. Ferguson Electric CO
66. First Niagara Bank
67. Foxwoods Resort Casino
68. Fusco Corporation
69. Gateway Community College
70. Gaylord Rehabilitation Hospital
71. General Cable
72. Glastonbury Chamber of Commerce
73. Globe Pequot Press
74. Goodwin College
75. Greater Bridgeport Regional Council
76. Greater Bridgeport Transit
77. Greater Waterbury YMCA
78. The Hartford
79. Hartford Steam Boiler
80. HARTranSt
81. Homegoods Distribution Center
82. Home of the Brave
83. Housatonic Community College
Appendix A: Partner List

84. Housatonic Valley Council of Elected Officials
85. Hughes Health and Rehabilitation
86. IKEA (New Haven)
87. IRS Federal Building
88. JLL Americas
89. Job Corps New Haven
90. Kimberly Hall Healthcare
91. Lawrence + Memorial Hospital
92. Legrand Ortronics
93. Lincoln Culinary Institute (Hartford)
94. Lincoln Life Insurance/Freemont Group Management
95. Lincoln Technical Institute (New Britain)
96. Litchfield Public Schools
97. Lord Chamberlain Nursing Center
98. Lower Connecticut River Valley Council of Governments
99. Lowe's Distribution Center
100. Macy's Logistics
101. Malkin Properties
102. Manchester Community College
103. Marrakech, Inc.
104. MassMutual
105. Memry Corporation
106. Middlesex Community College
107. Middlesex Community College - Meriden Campus
108. Middlesex Hospital
109. Middlesex Hospital—ShoreLine Medical Center
110. Middletown Downtown Business District
111. Mitchell College
112. Mohegan Sun
113. Morgan Stanley
114. Mystic Marriott
115. Naugatuck Valley Community College
116. New Britain CT Works Center
117. New Britain Downtown District
118. Newtown High School
119. Northeast Utilities
120. North East Transportation Co.
121. Northeastern Connecticut Council of Governments
122. Northwest Connecticut Chamber of Commerce
123. Northwestern Connecticut Community College
124. Norwalk Community College
125. Norwalk Transit
126. Oracle Corporation
127. Paier College of Art
128. People's United Bank (Bridgeport)
129. Pratt & Whitney (Middletown)
130. Pratt and Whitney (East Hartford)
131. Projects Inc.
132. Prudential
133. Quinebaug Valley Community College
134. Quinebaug Valley Community College (Willimantic Center)
135. Quinnipiac University
136. Reckson/SL Green
137. Saint Francis Hospital
138. Seabury Retirement Community
139. SeeClickFix
140. Shipman & Goodwin
141. Siemens Healthcare Diagnostics
142. South Central Regional Council of Governments
143. Southeastern Connecticut Council of Governments
144. Southern Connecticut State University
145. Southwest Community Health Center
146. St. Mary’s Hospital
147. Stamford Chamber of Commerce
148. Stamford Downtown Special Services District (SDSSD)
149. Starwood Hotel
150. Stone Academy (East Hartford)
151. Stone Academy (Waterbury)
152. Stone Academy (West Haven)
153. Tauck Tours
154. Thames Valley Council for Community Action
155. The Davis Companies
156. The Kennedy Center, Inc.
157. Thomaston Public Schools
158. Three Rivers Community College
159. Torrington Public Schools
160. Town Green Special Services District
161. Town of Barkhamsted
162. Town of Brookfield
Appendix A: Partner List

163. Town of Cheshire
164. Town of Coventry
165. Town of Fairfield
166. Town of Farmington
167. Town of Greenwich
168. Town of Hamden
169. Town of Hartland
170. Town of Lebanon
171. Town of Monroe
172. Town of New Milford
173. Town of North Branford
174. Town of Redding
175. Town of Rocky Hill
176. Town of Scotland
177. Town of Thomaston
178. Town of Wallingford
179. Town of Westport
180. Town of Wethersfield
181. Town of Windham
182. Town of Windsor
183. Travelers
184. Trinity College
185. Triumph
186. UConn Health Center
187. United Illuminating
188. United Steel
189. United Tech. Aerospace
190. University of Bridgeport
191. University of CT (Storrs)
192. University of CT (Stamford)
193. University of Hartford
194. University of New Haven
195. Valley Transit District
196. Veterans Affairs CT Healthcare System (Newington)
197. Veterans Affairs CT Healthcare System (West Haven)
198. Voya Financial
199. Walgreens Distribution Center
200. Waterbury Board of Education
201. Waterbury Hospital
202. Wesleyan University
203. West Hartford Health and Rehab
204. Western CT Council of Governments
205. Western CT State University
206. Westport Police Department
207. Whole Foods (Glastonbury)
208. Windham Region Transit District
209. XL Group
210. Yale New Haven Hospital
211. Yale University
212. Yarde Metals Inc.
213. YMCA Greater Hartford