



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

SCRCOG MEETING NOTICE & AGENDA

May 23, 2018 – 10:00 A.M.

**Location: 127 Washington Avenue, 4th Floor West
North Haven, CT 06473**

Full agenda materials can be found at our website – www.scrkog.org

1. Call to Order and Introductions – *First Selectman James Cosgrove, Chairman*
2. **Presentation: State Financial Update & Initiatives** - *Kevin Lembo, Comptroller*
3. Adoption of 4/25/18 SCRCOG Minutes- *First Selectwoman Beth Heller, Secretary* Pages 2-4
4. Treasurer's Report for month ending 4/30/18 – *First Selectman Michael Freda, Treasurer* Pages 5,6
5. Transportation Committee Report – *Mayor William Dickinson, Committee Chairman* Pages 7-12
 - a. Adopt Resolution to Approve FY 2018-2021 TIP Amendment Five Pages 11,12
 - b. Adopt Resolution to Approve an Update of SCRCOG FY 2017-2019 UPWP Pages 13- 20
6. Approval of SCRCOG FY 2018-2019 Budget Pages 21-25
7. Resolution Approving the South Central Connecticut: Comprehensive Economic Development Strategy 2018-2023 Pages 26,27
8. Congressional Reports – *Louis Mangini, Aide to U.S. Representative Rosa DeLauro, Benjamin Florsheim, Aide to U.S.Senator Christopher Murphy; Ellen Graham, Aide to U.S. Senator Richard Blumenthal*
9. State Legislative Reports – *Michael Muszynski, CCM; Betsy Gara, COST*
10. SCRCOG Executive Director's Report – *Carl Amento, Executive Director*
11. REX Development Report – *Ginny Kozlowski, Executive Director, REX Development* Pages 28-30
12. DESPP/DEMHS Report – *John Field, Region 2 Coordinator*
13. CTRides Quarterly Report- *Joanne Cavadini, Outreach Coordinator* Attached
14. Regional Planning Commission May Action Table Page 31
15. Regional Cooperation/Other Business
16. Adjournment

The agenda and attachments for this meeting are available on our website at www.scrkog.org. Please contact SCRCOG at (203) 234-7555 for a copy of agenda in a language other than English. Auxiliary aids/services and limited English proficiency translators will be provided with two week's notice.

La Agenda y Adjuntos para esta reunión están disponibles en nuestro sitio web en www.scrkog.org. Favor en contactar con SCRCOG al (203) 234-7555 para obtener una copia de la Agenda en un idioma distinto al Inglés. Ayudas/servicios auxiliares e intérpretes para personas de Dominio Limitado del Inglés serán proporcionados con dos semanas de aviso

127 Washington Avenue, 4th Floor West, North Haven, CT 06473

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SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
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Carl J. Amento, Executive Director

TO: **SCRCOG Board Members**
FROM: **First Selectwoman Beth Heller, Secretary**
DATE: **May 16, 2018**
SUBJECT: **SCRCOG Meeting Minutes of April 25, 2018**

Present:

Bethany	First Selectwoman Derrylynn Gorski
Branford	First Selectman James Cosgrove, Chairman
East Haven	Joseph Coppola, <i>proxy for Mayor Joseph Maturo</i>
Guilford	First Selectman Matthew Hoey
Madison	First Selectman Thomas Banisch, Vice-Chairman
Milford	Mayor Benjamin Blake
New Haven	Mayor Toni Harp, Immediate Past Chairwoman
North Haven	First Selectman Michael Freda, Treasurer
Orange	First Selectman James Zeoli
Wallingford	Mayor William Dickinson
West Haven	Thomas McCarthy, <i>proxy for Mayor Nancy Rossi</i>
Woodbridge	First Selectwoman Beth Heller, Secretary

SCRCOG Staff Carl Amento, Stephen Dudley, Albert Ruggiero, James Rode, Eugene Livshits,
Christopher Rappa, Rebecca Andreucci

Guests: Lynn Stoddard, *Institute for Sustainable Energy*; Miriam Brody, *Hamden-North Haven League of Women Voters*; Mary Bigelow, *Greater New Haven Transit District*; Lori Vitagliano, *Regional Water Authority*; Michael Muszynski, *CT Conference of Municipalities*; Matthew Nemerson and Michael Piscitelli, *City of New Haven*; Barbara Malmberg, *REX Development*; Ellen Graham, *Office of U.S. Senator Richard Blumenthal*; Louis Mangini, *Office of U.S. Representative Rosa DeLauro*; Ben Florsheim, *Office of U.S. Senator Christopher Murphy*; Joanne Cavadini, *CTRides*

1. **Call to order and Introductions**

Chairman Cosgrove called the meeting to order at 10:35 a.m. All present introduced themselves.

2. **Presentation: Sustainable CT**

Lynn Stoddard reviewed the Sustainable CT program. The Sustainable CT Master Action List was attached to the agenda packet.

3. **Adoption of March 28, 2018 SCRCOG Special Meeting minutes**

First Selectwoman Heller presented the Minutes of the SCRCOG Special Meeting of March 28, 2018, which were included in the agenda packet at page 2. She moved for their approval. First Selectwoman Gorski seconded the motion, which passed unanimously.

4. **Adoption of March 28, 2018 SCRCOG Board Meeting minutes**

First Selectwoman Heller presented the Minutes of the SCRCOG Board Meeting of March 28, 2018, which were included in the agenda packet at pages 3-5. She moved for their approval. First Selectwoman Gorski seconded the motion, which passed unanimously.

5. **Treasurer's Report for Month Ending March 28, 2018**

First Selectman Freda presented the Treasurer's Report for the month ending March 28, 2018, which was included in the agenda packet at pages 6-7. The Balance Sheet shows that SCRCOG has total assets of \$1,235,000 with approximately \$967,000 of that in cash and investments. There is also \$118,000 due from CTDOT. First Selectman Freda moved for acceptance of the Treasurer's Report. First Selectwoman Gorski seconded the motion, which passed unanimously.

6. **Transportation Committee Report**

Mayor Dickinson presented the Transportation Committee Report recommending the adoption of a Resolution approving FTA Section 5310 Enhanced Mobility for Seniors Program Priorities Resolution. The Priorities and Resolution are found at Pages 8-10 of the agenda packet. Mayor Dickinson moved for adoption of the Resolution by the Board. Mayor Harp seconded. The motion was approved unanimously.

7. **Congressional Report**

Louis Mangini from Congresswoman DeLauro's Office gave information on the new grant BUILD which replaces TIGER. Ben Florsheim from U.S. Senator Murphy's office reported that applications for SAFER grants are due by April 27th. The Senator's office would be pleased to assist any interested municipality. He also noted the newly-released Clean Diesel grants.

8. **State Legislative Report**

Michael Muszynski could not be present but sent along a CCM Legislative Update which was distributed. Betsy Gara from COST also could not attend but sent a Legislative Update which was distributed.

9. **SCRCOG Executive Director's Report**

Executive Director Amento distributed a memo noting that SCRCOG and the other coastal COGs, and various maritime organizations, had their motion to file a Friend of the Court brief approved by the court. The brief will be opposing the appeal of New York State of the EPA's designation of the Eastern Long Island Sound Dredging Disposal Site off of New London. Amento distributed information on the new BUILD grant, which replaces TIGER. He noted that work on the state grant for a Regional Open Space Inventory was underway. SCRCOG will be organizing a meeting soon of the representatives of the SCRCOG towns participating in the Sustainable CT program. An intern paid by Sustainable CT will be starting work at SCRCOG around June 1st and will also be available to assist the towns.

10. **REX Development Report**

Barbara Malmberg of REX Development reviewed the REX report at Pages 11-27 of the agenda packet. She reported that Ginny was attending the international trade show in Hannover Germany. The Regional Comprehensive Economic Development Strategy (CEDS) will be presented for SCRCOG approval in May.

11. **DESPP/DEMHS Report**

John Field was not in attendance, but his report is found at Pages 28-29 of the agenda packet.

12. **CTRides Report**

Joanne Cavadini noted that the entire month of May had been designated "Drive Less CT". The CTRides Showcase will be held in June.

13. **Regional Cooperation/Other Business**

None

14. **Adjournment**

First Selectman Freda moved to adjourn; First Selectman Hoey seconded. The meeting was adjourned at 11:15 am.

Respectfully submitted,

First Selectwoman Beth Heller, *Secretary*

Balance Sheet

South Central Regional Council of Governments

As of period 04/30/2018

Assets

Key Bank - Checking Account	509,945.97
State of CT - Short-Term Investment Fund	460,469.78
Start Community Bank	102,968.23
CT Department of Transportation - FY 16	(20,649.75)
CT Department of Transportation	121,101.21
CT Office of Policy and Management	2,665.47
Other Federal Grants (FEMA)	28,843.15
National Fish & Wildlife	(.01)
Other State Grants (CIRCA)	315.00
Accrued Leave & Security Deposit	30,089.51
Furniture & Equipment	30,899.85

Total Assets	1,266,648.41
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Liabilities

Municipal - Deferred Revenue	85,928.63
Deferred Revenue - OPM	79,119.60
Deferred Revenue - LOTCIP	219,529.63
Deferred Rev. - Other (Election Monitor)	8,751.95
Municipal Special Assessment - Deferred	24,649.61

Total Liabilities	417,979.42
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Fund Balance

Fund Balance	812,296.14
Amount for Accrued Leave	18,426.59
Investment in Equipment	30,899.83
Change in Fund Balance	(12,953.57)

Total Fund Balance	848,668.99
Total Liabilities and Fund Balance	1,266,648.41

Statement of Resources and Expenditures

South Central Regional Council of Governments

As of period 04/30/2018

	Current	Year-to-Date	Budget
Resources			
Municipal - Revenue	614.58	61,671.37	165,000.00
Municipal - Special Assessment	4,906.95	40,171.43	62,500.00
REX Development			10,000.00
CT OPM - Regional Planning	19,801.04	189,653.89	268,773.00
CT OPM - RPI Grant, GIS Project		29,656.25	30,000.00
CT OPM - RPI Grant, Open Space Inventory	1,620.06	6,650.51	74,228.00
CTDOT - Transportation Planning	44,613.90	524,626.43	1,518,369.00
CTDOT - LOTCIP		2,271.92	225,571.00
CTDOT - Mobility Manager	7,322.50	64,543.69	113,624.00
National Fish & Wildlife Grant		2,299.68	2,300.00
FEMA - Hazard Mitigation Plan	14,720.85	120,514.29	197,500.00
CT SotS - Regional Election Monitor	575.82	2,214.14	11,111.00
CIRCA - Municipal Resilience Grant		13,955.93	47,140.00
Miscellaneous		.02	
Interest - Revenue	649.90	3,347.10	1,000.00
Total Resources	94,825.60	1,061,576.65	2,727,116.00
Direct Expenses			
Transportation Planning Consultants		27,853.00	962,200.00
Land-Use Planning Consultants	18,945.00	236,052.03	369,740.00
Other Consultants	7,822.50	65,818.69	103,200.00
Travel	124.82	4,579.10	13,400.00
Data Processing	1,200.00	5,391.25	6,800.00
Commercial Printing		2,299.68	7,600.00
Subscriptions and Books		1,940.00	3,750.00
Insurance and Professional Services		619.62	2,700.00
Meeting Expenses and Advertising	790.10	9,889.29	22,300.00
Miscellaneous		832.30	5,604.00
Transportation - Reserved			93,668.00
LOTICP - Reserved			197,719.00
Hazard Mitigation Grant - Reserved			38,757.00
Total Direct Expenses	28,882.42	355,274.96	1,827,438.00
Direct Labor			
Direct Labor - Employees	28,279.00	299,693.06	392,303.00
Overhead			
Indirect Labor - Employees	13,658.12	156,448.98	166,136.00
Employee Benefits	16,534.52	149,429.78	170,679.00
Travel			200.00
Data Processing	1,383.50	10,024.49	13,650.00
Rent	8,844.24	96,814.94	107,700.00
Telephone and Internet	708.48	5,276.09	7,800.00
Office Supplies	146.97	1,171.66	4,510.00
Equipment Maintenance	1,952.81	14,293.04	16,900.00
Subscriptions and Books		195.00	200.00
Insurance and Professional Services		7,599.00	19,300.00
Meeting Expenses and Advertising		94.60	100.00
Miscellaneous	56.15	632.38	200.00
Total Overhead	43,284.79	441,979.96	507,375.00
Total Operating Expenses	100,446.21	1,096,947.98	2,727,116.00

South Central Regional Council of Governments
2018-2021 TRANSPORTATION IMPROVEMENT PROGRAM
Amendment Number 5

Project	0014-0177 2011-A21-1 Replace Bridge 02675 over Sybil Creek
Changes	Amendment 5 adjusts project schedule.
Reason	This action is necessary based on a revised schedule
Project	0043-0129 2012-A10-3 Bike/Ped East Haven Shoreline Greenway Trail
Changes	Amendment 5 adjusts project schedule
Reason	This action is necessary based on a revised schedule
Project	0083-0263 2013-A18-8 Replace BR 06755 Rte 162 over Turtle Creek
Changes	Amendment 5 adjusts project schedule
Reason	This action is necessary based on a revised schedule
Project	0170-3495 2018-A5-1 FY18: Statewide Trans Demand Mgmt. NY, NJ, CT
Changes	Amendment 5 adds new project
Reason	Provide funds for Statewide Transportation Demand Management (TDM) project (NY-NJ-CT moderate portion) for the period 07/01/2018-06/30/2019. This project replaces P/N 170-3450OP which expires on 06/30/2018.

South Central Regional Council of Governments
FFY2018-FFY2021 Transportation Improvement Program
Amendment 5

State Project #0014-0177

SCRCOG # 2011-A21-1

Municipality Branford

AQ Code X6

Proposed

Project Name Replace Bridge 02675 over Sybil Creek

Description Project for the Replacement of Bridge 02675 which carries Rte 146 over Sybil Creek.

Current TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
STPNH	CON	Federal	2,240				
		State	560				
Total Cost	\$2,800	0	2,800	0	0	0	0

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
STPNH	CON	Federal		2,240			
		State		560			
TIP Funds	\$2,800	0	0	2,800	0	0	0

Amendment Notes

FY10 TIP Amend 21 introduces new project. FY12 TIP Amendment 5 increases ROW funds. FY12 Amend 10 moves ROW to FY13. FY12 TIP Amend 14 changes STPA to STPNH. FY15 TIP Amend 5 moves project to FY16. FY15 TIP Amend 9 moves funds out one year to FY 16 and FY17. FY15 Amend 10 changes STPA to STPNH for CON. FY15 TIP Amend 23 moves CON from FY17 to FY18. FY18 TIP Amend 5 adjusts project schedule.

South Central Regional Council of Governments
FFY2018-FFY2021 Transportation Improvement Program
Amendment 5

State Project #0043-0129

SCRCOG # 2012-A10-3

Municipality East Haven

AQ Code X6

Proposed

Project Name Bike/Ped East Haven Shoreline Greenway Trail

Description Project is for design and construction of 4,800 ft Shoreline Greenway Trail in East Haven. This section is from Spray park on Cosey Beach Ave to D.C Moore School

Current TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
HPP	FD	Federal	90				
		Local	22				
	CON	Federal	288				
		Local	242				
Total Cost	\$642		0	642	0	0	0

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
HPP	FD	Federal		90			
		Local		22			
	CON	Federal			288		
		Local			242		
TIP Funds	\$642		0	0	112	530	0

Amendment Notes

FY12 Amend 10 introduces new project. FY12 TIP Amend 18 moves FD to FY14 and add CON for FY15 FY15 TIP Amend 4 increases FD and moves CON to FY16. FY15 TIP amend 10 moves FD and CON phases out 1 year. FY15 TIP Amend 14 moves FD to FY17 FY15 TIP Amend 23 moves FD and CON from FY17 to FY18 FY18 TIP Amend 5 adjusts project schedule.

South Central Regional Council of Governments
FFY2018-FFY2021 Transportation Improvement Program
Amendment 5

State Project #0083-0263

SCRCOG # 2013-A18-8

Municipality Milford

AQ Code X6

Proposed

Project Name Replace BR 06755 Rte 162 over Turtle Creek

Description Replacement of bridge #06755 which carries State Route 162 over Turtle Creek.
Bridge is Structurally deficient due to Serious condition of existing metal pipe arches

Current TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
STPA-BRX	CON	Federal	1,280				
		State	320				
Total Cost	\$1,600	0	1,600	0	0	0	0

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
STPA-BRX	CON	Federal		1,280			
		State		320			
TIP Funds	\$1,600	0	0	1,600	0	0	0

Amendment Notes

Reintroduced with FY18 TIP. FY18 TIP Amend 5 adjusts project schedule.

State Project #0170-3495

SCRCOG # 2018-A5-1

Municipality Statewide

AQ Code X6

Proposed

Project Name Fy18: Statewd Trans Demand Mgmnt NY,NJ,CT Moderate

Description Provide funds for Statewide Transportation Demand Management (TDM) project (NY-NJ-CT moderate portion) for the period 07/01/2018-06/30/2019. This project replaces P/N 170-3450OP which expires on 06/30/2018.

Current TIP Funding (In Thousands)

Proposed TIP Funding (In Thousands)

<i>Funding</i>	<i>Phase</i>	<i>Prior</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>FYI</i>
CMAQ	OTH	Federal	2,456				
		State	614				
TIP Funds	\$3,070	0	3,070	0	0	0	0

Amendment Notes

FY18 TIP Amend 5 adds new project



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Carl J. Amento, Executive Director

Resolution

Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program Amendment Five

- Whereas:*** U.S. Department of Transportation “Metropolitan Planning Regulations” (23 *CFR* 450) prescribe that each metropolitan planning organization maintain a financially constrained multi-modal transportation improvement program consistent with a *State Implementation Plan for Air Quality (SIP)* conforming to both U.S. Environmental Protection Administration-established air quality guidelines and *SIP*-established mobile source emissions budgets; and
- Whereas:*** The Council, per 23 *CFR* 450.324 and in cooperation with the Connecticut Department of Transportation (ConnDOT) and public transit operators and relying upon financial constraints offered by ConnDOT, adopted a *Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program* on July 26, 2017, after finding the *Program* conforming per U.S. Environmental Protection Administration (U.S. EPA) final conformity rule (40 *CFR* 51 and 93) and relevant Connecticut Department of Transportation air quality conformity determinations: *Air Quality Conformity Reports: Fiscal Year 2018-2021 Transportation Improvement Program* and the Region’s *Long-Range Transportation Plans—2015 to 2040*, (April, 2015); and
- Whereas:*** The Council, on *July 26, 2017*, indicated that periodic *Program* adjustment or amendment was possible; and
- Whereas:*** Projects referenced in the *Program* amendment (below) are consistent with the region’s long-range transportation plan (*South Central Regional Long Range Transportation Plan—2015 to 2040*, (May, 2015)); and
- Whereas:*** Council *Public Participation Guidelines: Transportation Planning* have been observed during the development of the proposed *Program* amendment (below); and
- Whereas:*** By agreement between the Council and the Connecticut Department of Transportation, public involvement activities carried out by the South Central Regional Council of Governments in response to U.S. Department of Transportation metropolitan planning requirements are intended to satisfy the requirements associated with development of a *Statewide Transportation Improvement Program* and/or its amendment; and
- Whereas:*** Council of Governments’ review of transportation goals, projects and opportunities may result in further adjustment or amendment of the *Program*.



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Carl J. Amento, Executive Director

Resolution

***Fiscal Year 2018-Fiscal Year 2021 Transportation Improvement Program Amendment Five
(continued)***

Now, Therefore, Be It Resolved By the Council of Governments:

The Program *Amendment Five* shall be transmitted to the Connecticut Department of Transportation, for inclusion in the *State Transportation Improvement Program*

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the South Central Regional Council of Governments on **May 23, 2018**

Date: May 23, 2018

By:

First Selectwoman Beth Heller, Secretary
South Central Regional Council of Governments



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

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Carl J. Amento, Executive Director

Resolution

Approving the Amended Fiscal Year 2018 and Fiscal Year 2019 Unified Planning Work Program

Whereas: The Council of Governments adopted a final *Fiscal Year 2018 and Fiscal Year 2019 Unified Planning Work Program* on May 24, 2017, and amended the *Program* on January 31, 2018; and

Whereas: Coordination statements and/or agreements among various partners are required under the FAST Act; and

Whereas: It has been determined that the most effective way to meet the coordination requirements of the FAST Act is to amend Appendix B; and

Whereas: The Council's Transportation Committee on May 9, 2018, reviewed the revised document and recommended that the Council of Governments adopt the amended work program.

Now, Therefore, Be It Resolved By the Council of Governments

That the amended *Fiscal Year 2018 and Fiscal Year 2019 Unified Planning Work Program* is hereby adopted.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on May 23, 2018.

Date: May 23, 2018

By: _____
First Selectwoman Beth Heller
Secretary

Appendix

Statement of Cooperative MPO/State/Transit Operators' Planning Roles & Responsibilities

Purpose

The purpose of this statement is to outline the roles and responsibilities of the State, the South Central Regional Council of Governments (SCRCOG) and appropriate providers of public transportation as required by 23 CFR Sec. 450.314(a), (h) "Metropolitan Planning Agreements".

General Roles & Responsibilities

The SCRCOG will perform the transportation planning process for their region and develop procedures to coordinate transportation planning activities in accordance with applicable federal regulations and guidance. The transportation process will, at a minimum, consist of:

1. Preparation of a two-year Unified Planning Work Program that lists and describes all transportation planning studies and tasks to be completed during this two-year period.
2. Preparation and update of a long range, multi-modal metropolitan transportation plan.
3. Preparation and maintenance of a short-range transportation improvement program (TIP).
4. Financial planning to ensure plan and program are financially constrained and within anticipated funding levels.
5. Conduct planning studies and system performance monitoring, including highway corridor and intersection studies, transit system studies, application of advanced computer techniques, and transportation data collection and archiving.
6. Public outreach, including survey of affected populations, electronic dissemination of reports and information (website), and consideration of public comments.
7. Ensuring the transportation planning process evaluates the benefits and burdens of transportation projects and/or investments to ensure significant or disproportionate impacts on low income and minority populations are avoided and/or mitigated. This will be accomplished using traditional and non-traditional outreach to Title VI populations, including outreach to LEP populations.
8. Development and implementation of a Congestion Management Process as appropriate.
9. Ensuring plans, projects and programs are consistent with and conform to air quality goals of reducing transportation-related emissions and attaining National Ambient Air Quality Standards.

Long Range Metropolitan Transportation Plan

1. SCRCOG will be responsible for preparing and developing the long range (20–25 years) metropolitan transportation plans for their respective region.
2. SCRCOG may develop a consolidated transportation plan summary report for the planning region that includes the key issues facing the area and priority programs and projects.
3. CT DOT will provide the following information and data in support of developing the transportation plan:
 - a. Financial information - estimate of anticipated federal funds over the 20-25 year time frame of the plan for the highway and transit programs.
 - b. Trip tables - for each analysis year, including base year and the horizon year of the plan by trip purpose and mode. (*CT DOT will provide this only if requested since SCRCOG may maintain their own travel forecast model.*)
 - c. Traffic count data for state roads in the SCRCOG region, and transit statistics as available.

- d. List of projects of statewide significance by mode, with descriptions, so that they can be incorporated into the long range metropolitan transportation plans.
 - e. Assess air quality impacts and conduct the regional emissions assessment of the plan. Will provide the results of the assessment in a timely manner to allow inclusion in the plan and to be made available to the public at public information meetings. (Refer to air quality tasks.)
4. SCRCOG may conduct transportation modeling for the area.
 5. SCRCOG will consult with the appropriate providers of public transportation on local bus capital projects to include in the transportation plan, and will work together to develop local bus improvements for the plan from the 10-year capital program. Through consultation, they will identify future local bus needs and services, including new routes, service expansion, rolling stock needs beyond replacement, and operating financial needs.

Transportation Improvement Program (TIP)

1. The selection of projects in the TIP and the development of the TIP will occur through a consultative process between CT DOT, SCRCOG, and the appropriate provider(s) of public transportation.
2. CT DOT will send a draft proposed 5-year Capital Plan to the SCRCOG for review and comment. The draft list will reflect input that the CT DOT received from the SCRCOG during the consultation process on the previous year's plan.
3. CT DOT will prepare an initial list of projects to include in the new TIP. This list will be based on the current TIP that is about to expire and the 5- year Capital Plan.
4. CT DOT will consult with and solicit comments from SCRCOG and transit providers on the TIP and incorporate where practicable.
5. CT DOT will provide detailed project descriptions, cost estimates and program schedules. The project descriptions will provide sufficient detail to allow the SCRCOG to explain the projects to the policy board and the general public.
6. CT DOT will provide a list of projects obligated during each of the federal fiscal years covered by the expiring TIP/STIP. The annual listing of obligated projects should include both highway and transit projects.
7. SCRCOG will compile the TIP for the Region, including preparing a narrative. Projects will be categorized by federal aid program and listed in summary tables. The TIP will be converted into a format that will allow it to be downloaded to the Region's website. SCRCOG will maintain the TIP by tracking amendments and changes to projects (schedule, scope and cost) made through the TIP/STIP Administrative Action/Amendment/Notification process.
8. CT DOT will develop the STIP based on the MPOs' TIPs and projects located in the rural regions of the State.
9. CT DOT will include one STIP entry each for the Bridge program and the Highway Safety Improvement program. This entry will list the total funds needed for these programs for each fiscal year. All Regions will receive back up lists in the form of the Bridge Report and the Safety Report monthly. The one line entry will reduce the number of entries needed in the STIP. Any projects listed in the Bridge and or Safety Report that are over \$5m and on the NHS, will be transferred directly into the STIP as its own entry per the TIP/STIP Administrative Action/Amendment/Notification process.
10. CT DOT will provide proposed amendments to the SCRCOG for consideration. The amendment will include a project description that provides sufficient detail to allow the SCRCOG to explain the proposed changes to the SCRCOG board and project management contact information. It will also provide a clear reason and justification for the amendment. If it involves a new project, CT DOT will provide a clear explanation of the reasons and rationale for adding it to the TIP/STIP.
11. When an amendment to the TIP/STIP is being proposed by the SCRCOG, the project sponsor will consult with CT DOT to obtain concurrence with the proposed amendment, to obtain Air Quality review and consistency with Air Quality Conformity regulations and ensure financial consistency.

12. CT DOT will provide a financial assessment of the STIP with each update. SCRCOG should prepare a TIP summary table listing all projects by funding program sorted by year based on CT DOT's financial assessment.

Air Quality Planning

1. CT DOT and SCRCOG should meet at least once per year to discuss the air quality conformity process, the regional emissions analysis and air quality modeling.
2. CT DOT will conduct the regional emissions analysis, which includes the SCRCOG area and provide the results to the SCRCOG. The regional emissions analyses for the build or future years will include the proposed transportation improvements included in the regional long-range metropolitan transportation plans and TIP.
3. SCRCOG will prepare a summary report of the conformity process and regional emissions analysis for the Region. It will contain a table showing the estimated emissions from the transportation system for each criteria pollutant and analysis year.
4. The summary report on the regional emissions analyses will be inserted into the long-range transportation plan and TIP.
5. SCRCOG will make the regional emissions analysis available to the public.

Public Participation Program

1. The SCRCOG will annually review and evaluate their public participation program.
2. The SCRCOG will update and prepare a list of neighborhood and local organizations and groups that will receive notices of MPO plans, programs and projects.
3. The SCRCOG will work to ensure that low-income, minority and transit dependent individuals are afforded an adequate opportunity to participate in the transportation planning process, receive a fair share of the transportation improvement benefits and do not endure a disproportionate transportation burden. SCRCOG will comply with federal legislation on these issues.
4. The SCRCOG's process for developing plans, projects, and programs will include consultation with state and local agencies responsible for land use and growth management, natural resources, environmental protection, conservation and historic preservation.
5. The SCRCOG will maintain their website to provide clear and concise information on the transportation planning process and provide an opportunity to download reports and documents. This will include developing project and study summaries, converting reports into a pdf or text format, and maintaining a list of available documents. The website will provide links to other associated organizations and agencies.

Public Transportation Planning

1. The SCRCOG will allow for, to the extent feasible, the participation of transit providers at all transportation committee and policy board meetings to provide advice, information and consultation on transportation programs within the planning region.
2. The SCRCOG will provide the opportunity for the transit provider(s) to review and comment on planning products relating to transit issues within the region.
3. The SCRCOG will allow for transit provider(s) to participate in UPWP, long-range plan, and TIP development to ensure the consideration of any appropriate comments.
4. The SCRCOG and CT DOT will assist the transit provider(s), to the extent feasible, with planning for transit-related activities.

Fiscal/Financial Planning

1. The CT DOT will provide the SCRCOG with up-to-date fiscal and financial information on the statewide and regional transportation improvement programs to the extent practicable. This will include:
 - a. Anticipated federal funding resources by federal aid category and state funding resources for the upcoming federal fiscal year, as shown in the TIP financial chart.
 - b. Will hold annual meetings to discuss authorized funds for the STP-Urban and LOTCIP accounts .
 - c. Annual authorized/programmed funds for the FTA Section 5307 Program as contained in the STIP and the annual UZA split agreements.
 - d. Monthly updates of STP-Urban Program showing current estimated cost & scheduled obligation dates.
2. The CT DOT will notify the SCRCOG when the anticipated cost of a project, regardless of funding category, has changed in accordance with the agreed upon TIP/STIP Administrative Action/Amendment/Notification process .
3. The SCRCOG will prepare summary tables and charts that display financial information for presentation to the policy board.

Congestion Management Process (CMP) Program

1. The SCRCOG , if located in a TMA, will conduct a highway performance monitoring program that includes the gathering of available traffic counts and travel time information and determination of travel speeds and delay.
2. The SCRCOG will conduct congestion strategies studies for critical corridors and identify possible improvements to reduce congestion and delay.
3. The SCRCOG will work with CT DOT on programming possible congestion-reducing projects.
4. The SCRCOG will, upon implementation of a congestion reduction improvement, assess post-improvement operations and determine level of congestion relief.

Intelligent Transportation Systems (ITS) Program

1. The CT DOT will maintain the statewide ITS architecture and ensure consistency with the Regional ITS Architecture for the SCRCOG .
2. The SCRCOG will maintain and update the Regional ITS Architecture for the SCRCOG , where appropriate.

Performance Based Planning and Programming

A. Collection of Performance Data

1. All data collected for performance measure goals will be collected by the CTDOT and will meet the MAP21/FAST ACT provisions and requirements.
2. All data collected for goals for Federal Transit Administration's (FTA's) State of Good Repair performance measures will include data provided by the Transit Districts through CTDOT, in accordance with the Transit Asset Management Rule.
3. CTDOT will make the compiled data collected for each performance measure available on the CTDOT MAP21 website.
4. CTDOT will develop a Measures and Deliverables tracking spreadsheet outlining each Performance Measure, the deliverables required, the submittal dates and the CTDOT contact and provide to the SCRCOG .

B. Selection of Performance Targets

CTDOT will draft statewide performance targets for each of the FAST Act performance measures and coordinate with the MPOs and Transit Representatives, as required by 23 CFR Parts 450 and 771, as well as 49 CFR Part 613 as outlined below:

1. The CTDOT will discuss performance measures at each of the regularly scheduled monthly meetings (via teleconference or in person meeting).
2. The CTDOT will present data collected for each performance measure and collaborate with the SCRCOG and Transit Representatives on assumptions.
3. The CTDOT will provide SCRCOG and Transit Representative with 30 days to provide feedback on the data received and the assumptions provided.
4. The feedback received will be discussed at the next scheduled monthly meeting.
5. CTDOT will set targets for each performance measure based on feedback received.

C. Reporting of Performance Targets

1. CTDOT will notify the SCRCOG and Transit Representatives by email when final statewide targets are established.
2. CTDOT will send the targets that have been set, the backup information and a PowerPoint presentation to SCRCOG for their use in educating the MPO Policy Board. CTDOT will provide region level data summaries, if available.
3. The SCRCOG has 180 days after the CTDOT establishes their targets to establish their own targets or endorse the State's targets and agree to plan and program projects so that they contribute toward the accomplishment of the performance targets.
4. If the SCRCOG is establishing their own targets, the SCRCOG will report those targets to the CTDOT by email no later than the 180 day timeframe.
5. The SCRCOG will share this information with the Policy Board and will require Policy Board resolution to support the targets set by CTDOT or endorse their own targets.
6. The SCRCOG will forward the Policy Board resolution to the Performance Measures Unit at the CTDOT before the 180 day limitation for FHWA performance measures.
7. For FTA performance measures, it is noted that SCRCOG provided a resolution of support for the initial transit State of Good Repair (SGR) performance targets on July 1, 2017. Thereafter, in accordance with FTA, transit providers will continue to share their targets annually with the SCRCOG. However, SCRCOG targets are not required to be updated annually, only revisited whenever the SCRCOG updates their MTP and/or TIP on or after October 1, 2018.
8. SCRCOG set initial SGR targets as required by FTA on 7/1/17. Thereafter, SCRCOG needs to set SGR targets for the first time when the TIP or MTP is amended or updated on or after October 1, 2018. Following this date, targets should be updated upon the development of future TIPs and MTPs.

D. Reporting of progress toward achieving goal

1. CTDOT will document progress towards achieving statewide performance targets and report that information to the SCRCOG and transit representatives in the Long Range Transportation Plan, the Statewide Transportation Improvement Program, the CTDOT TAM Plans and the FTA Annual report by email after the required reports are issued to Federal Agencies.

2. CTDOT will share the TAM Plans with the SCRCOG in a timely manner, and the MPOs will incorporate them into their planning process.
3. SCRCOG will document progress towards achieving performance targets and report that information to CTDOT in the Metropolitan Transportation Plan and the Transportation Improvement Plan as outlined in the Measures and Deliverables tracking spreadsheet via email. The CTDOT will collect this information and file until requested from FHWA.

E. The collection of data for the State asset management plan for the NHS

1. CTDOT will collect all asset management data required for all NHS routes, regardless of ownership.

23 Performance Measures

Highway Safety	Number of Fatalities - 5-Year Rolling Average
Highway Safety	Rate of Fatalities per 100 million VMT - 5-Year Rolling Average
Highway Safety	Number of Serious Injuries - 5-Year Rolling Average
Highway Safety	Rate of Serious Injuries per 100 million VMT - 5-Year Rolling Average
Highway Safety	Number of Non-Motorized Fatalities and Non-Motorized Serious Injuries - 5-Year Rolling Average
Bridges & Pavements	Percentage of Pavements of the Interstate System in Good Condition
Bridges & Pavements	Percentage of Pavements of the Interstate System in Poor Condition
Bridges & Pavements	Percentage of Pavements of the Non-Interstate NHS in Good Condition
Bridges & Pavements	Percentage of Pavements of the Non-Interstate NHS in Poor Condition
Bridges & Pavements	Percentage of NHS Bridges classified in Good Condition (by deck area)
Bridges & Pavements	Percentage of NHS Bridges classified in Poor Condition (by deck area)
System Performance	Percent of the Person-Miles Traveled on the Interstate That Are Reliable
System Performance	Percent of the Person-Miles Traveled on the Non-Interstate NHS That Are Reliable
Freight	Percent of the Interstate System mileage providing for reliable truck travel times
Congestion and Air Quality	Annual Hours of Peak-Hour Excessive Delay (PHED)
Congestion and Air Quality	Percent of Non-SOV Travel
Congestion and Air Quality	Total Emissions Reduction
Transit Asset Management	Percentage of Service (non-revenue) Vehicles that have met or exceeded their Useful Life Benchmark (ULB)

Transit Asset Management	Percentage of Facilities with an asset class rated below condition 3 on the TERM scale.
Transit Asset Management	Infrastructure (rail, fixed guideway, track, signals, and systems) - Percentage of track segments with performance restrictions
Transit Asset Management	Percentage of Revenue Vehicles within a particular asset class that have met or exceeded their ULB
FTA C 5010.1E	Number of fatalities per "vehicle revenue miles." by mode.
FTA C 5010.1E	Number of serious injuries per "vehicle revenue miles." by mode.

Amendment

This Statement on Transportation Planning may be amended from time to time or to coincide with annual UPWP approval as jointly deemed necessary or in the best interests of all parties, including Federal transportation agencies.

Effective Date

This Statement will be effective after it has been endorsed by the SCRCOG as part of the UPWP, and as soon as the UPWP has been approved by the relevant Federal transportation agencies.

No Limitation on Statutory Authority

Nothing contained in this Statement is intended to or shall limit the authority or responsibilities assigned to signatory organizations under Connecticut law, federal law, local ordinance, or charter.

MEMORANDUM

FROM: Executive Director Carl Amento
TO: SCRCOG Mayors and First Selectmen
RE: FY 2018-19 Proposed SCRCOG Budget
DATE: May 16, 2018

The attached SCRCOG FY 2018-19 budget is on the agenda for action at the May 23, 2018 meeting. As the June 27, 2018 meeting is only three days from the start of the next fiscal year, it is strongly urged that the Board approve a SCRCOG budget in May.

There are several issues that impact the budget. This memo will outline the issues and their implications.

The FY 2018-19 SCRCOG Budget contains the following issues:

- **Amount of State OPM Regional Services Grant (RSG) To be Determined**

Funding for FY 2018-2019 RSG has increased in the approved state FY 2018-2019 budget. However, the amount of the RSG to be distributed to each COG will be finalized by OPM once a formula for distribution has been determined. For FY 2018-2019, we have chosen to proceed on the basis of flat-funding at the amount of \$252,504 to allow for the budget to be adopted now. Once the final amount of the RSG is known, we will present a revised budget to include the final RSG amount.

The RSG, plus municipal dues and competitively awarded grants received by SCRCOG, account for all non-federal revenue to SCRCOG. A portion of the RSG funds the local match for SCRCOG's federal transportation revenue, supplementing municipal dues, which are insufficient to fully fund the required local transportation match. The remainder of the RSG is used for non-transportation regional planning, shared services and special projects.

- **The Reduction in State match for Federal Transportation Funds Will Continue**

Last year, the state reduced its match of federal transportation funds directed to COGs from 10% to 7.6%. Since the total local-state match for the federal transportation funds is required to be 20%, this meant that the local match had to increase from 10% to 12.4%. In addition, the state stopped providing any match for federal transportation funds carried over from previous years. These carryover funds had been matched prior to the FY 2016-2017 by 10% state funds. As the state match is provided by a state budget line item, the reduction is budgeted to continue in the FY 2018-2019.

- **Small municipal dues increase recommended**

As discussed at the Executive Committee meeting on April 25, 2018, the proposed FY 2018-2019 SCRCOG Budget includes a dues increase of 5 cents per capita. This dues increase is intended to improve SCRCOG's ability to provide match for and fully utilize federal transportation funding without creating unsustainably large carryovers of unused funds and also to cushion against further state funding reductions.

- **Total budget decreased from \$2.7 to \$1.9 million**

The proposed SCRCOG budget for FY 2018-2019 will total \$1,977,899 as compared to a FY 2017-2018 budget of \$2,727,116. This decrease is due to many factors. It is the second year of the Unified Planning Work Program (UPWP) with the bulk of the federal transportation carryover funds budgeted for the first year. Several non-transportation grants expired this year or are winding down.

- **Utilization of federal transportation carryover funding**

Federal and state transportation funding will decrease in FY 2018-2019 to \$1,467,695 from a current funding level of \$1,857,564. Carryover funds in the amount of \$486,026 were available under the UPWP for use in both FY2017-2018 and FY 2018-2019. The decrease is due to the expenditure of carryover funds in FY 2017-2018, reducing the available amount for FY 2018-2019 to \$128,668.

- **Non-transportation grant funding is decreasing**

Several large competitively-awarded grants (Regional GIS Program, CIRCA Municipal Resilience Grant, and National Fish and Wildlife-Coastal Resilience Planning Grant) ended this year, and several others are winding down (Regional Open Space Inventory and Regional Hazard Mitigation Plan).

South Central Regional Council of Governments
Fiscal Year 2018-19 Budget Summary
Proposed - May 23, 2018

<i>Revenue</i>	<i>FY 18 Budget</i>	<i>Proposed FY 19 Budget</i>
Municipal Contribution		
Municipal Contribution - Dues	165,000	193,000
Municipal Contribution - Special Projects	62,500	0
Other Contribution - Travel and Tourism	10,000	0
Transportation Planning		
U.S. DOT - FY 2018-2019	942,779	942,779
U.S. DOT - Carryover	486,026	128,668
U.S. DOT - Mobility Management	90,899	69,724
CTDOT - FY 2018-2019	89,564	89,564
CTDOT - Mobility Management	22,725	17,431
CTDOT - LOTCIP	225,571	219,529
Regional Planning		
CT OPM - Regional Services Grant (RSG)	252,504	252,504
CT OPM - RSG - Carryover (Previous FY)	16,269	0
Regional GIS Program	30,000	0
CT Secretary of the State - Regional Election Monitor	11,111	8,800
CIRCA - Municipal Resilience Grants	47,140	0
Regional Open Space Inventory	74,228	5,400
Dept. of Agriculture - Farm Viability Grant	0	40,000
Coastal Resilience Planning Grant		
NFWF - Coastal Resilience Planning Grant	2,300	0
Regional Hazard Mitigation Plan		
Federal Emergency Management Agency	197,500	6,500
Investment Income	1,000	4,000
TOTAL	2,727,116	1,977,899

<i>Expenses</i>	<i>FY 18 Budget</i>	<i>Proposed FY 19 Budget</i>
Salaries	558,439	570,411
Benefits	170,679	188,903
Travel	13,600	10,700
Computer Supplies & Software	20,450	17,000
Rent	107,700	107,700
General Office Expenses	90,964	83,321
Transportation Consultants	962,200	606,100
Other Consultants	472,940	183,600
Contingency	0	0
Transportation - Reserved	93,668	0
LOTICIP - Reserved	197,719	206,285
Regional Election Monitor - Reserved	-	3,878
Regional Hazard Mitigation Grant - Reserved	38,757	0
Total	2,727,116	1,977,899

Fiscal Year 2018-19 Municipal Dues

<i>Municipality</i>	<i>FY 2018-19 Dues</i>		
	<i>Per Capita (rounded to \$100)</i>		
	<i>CT DPH Population ⁽¹⁾</i>	<i>\$</i>	<i>0.34</i>
<i>Bethany</i>	5,488	\$	1,900
<i>Branford</i>	28,028		9,500
<i>East Haven</i>	28,807		9,800
<i>Guilford</i>	22,277		7,600
<i>Hamden</i>	61,125		20,800
<i>Madison</i>	18,151		6,200
<i>Meriden</i>	59,622		20,300
<i>Milford</i>	54,054		18,400
<i>New Haven</i>	129,934		44,200
<i>North Branford</i>	14,198		4,800
<i>North Haven</i>	23,709		8,100
<i>Orange</i>	13,912		4,700
<i>Wallingford</i>	44,660		15,200
<i>West Haven</i>	54,516		18,500
<i>Woodbridge</i>	8,842		3,000
<i>Total</i>	<i>567,323</i>	<i>\$</i>	<i>193,000</i>

(1) State of Connecticut, Department of Public Health, Estimated Population in Connecticut Towns As of July 1, 2016.



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

Resolution

**South Central Regional Council of Governments Budget
Fiscal Year 2019 (July 1, 2018 – June 30, 2019)**

Whereas: South Central Regional Council of Governments (SCRCOG) By-Laws prescribe that the Council shall review and approve SCRCOG budgets, and

Whereas: SCRCOG's Executive Committee has reviewed and recommends acceptance of the proposed Fiscal Year 2019 budget totaling \$1,977,899

Now, therefore be resolved by the South Central Regional Council of Governments:

That a Fiscal Year 2019 Budget is adopted (copy attached), and

That Fiscal Year 2019 SCRCOG municipal dues are established at 34 cents per capita, per the Connecticut Department of Public Health's July 2016 population estimates.

Certificate:

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the SCRCOG on May 23, 2018.

Date: May 23, 2018

By: _____
First Selectwoman Beth Heller Secretary
South Central Regional Council of Governments

**Updates to the 2018-2023 South Central Connecticut Economic Development Strategy
May 23, 2018**

Strategy for Economic Success

1. Page 11: Updated data to reflect Yale New Haven Hospital, not the entire health system
2. Page 21: Expand the information on biology and bio-technology programs at Southern Connecticut State University
3. Page 22: Added Milford and West Haven as dredging projects
4. Page 22: Added potential use of dredged sand for beach erosion mitigation
5. Page 22: Modified the statement regarding Tweed to: If the statute was repealed to allow the paving of the current runway safety areas, the airport could accommodate commercial jets used by other airlines.
6. Pages 23-32: Re-ordered the Action Items by expected date of completion
7. Page 27: Added Move New Haven project to Action Items
8. Page 27: Added West Haven projects including Allington, The Havens, Stiles and TOD along with the replacement of the Kimberly Avenue Bridge to Action Items
9. Page 28: Added Milford and West Haven as dredging projects as Action Items
10. Page 32: Added creating a tourism brand for Greater New Haven to strengthen the State brand as Action Item

Other: Minor proofreading and formatting adjustments.



SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

Planning for Our Region's Future

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

Carl J. Amento, Executive Director

Resolution

Approving the South Central Connecticut: Comprehensive Economic Development Strategy 2018-2023

Whereas: South Central Connecticut aims to develop the region's resiliency, diversity, and community while striving for the creation and implementation of business-friendly policies and projects that result in a more attractive business environment and higher quality of life for its residents;

Whereas: South Central Connecticut is a designated Economic Development District (EDD) through the US Economic Development Administration (US EDA);

Whereas: REX Development is responsible for developing a Comprehensive Economic Development Strategy every five years that is amended annually, as required by US EDA;

Whereas: The purpose of the 2018-2023 Comprehensive Economic Development Strategy (CEDS) is to create a cohesive plan for the entire region to promote economic activity and to prepare for potential economic disruptions; and

Whereas: The plan was developed over the past year by a broad spectrum of regional stakeholders from the public, private, and nonprofit sectors.

Now, Therefore, Be It Resolved By the Council of Governments

That the *South Central Connecticut: Comprehensive Economic Development Strategy 2018-2023* is hereby approved.

Certificate

The undersigned duly qualified and acting Secretary of the South Central Regional Council of Governments certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Council of Governments on May 23, 2018.

Date: May 23, 2018

By: _____
First Selectwoman Beth Heller, *Secretary*
South Central Regional Council of Governments

EXECUTIVE DIRECTOR'S REPORT

MAY 2018

Ginny Kozlowski



Business Recruitment, Retention & Expansion

Working with three healthcare/bioscience and one software companies on attraction (1), retention and expansion (3) opportunities

Evotec expanding in Branford

Bioasysis business expansion

Attending BioMed Tradeshow in Boston and met with 31 domestic and international companies

DECD Bio/Life Science Luncheon with the Hungarian ambassador

Attended Growing Greater New Haven's Digital Tech Industry presentation

Global Expansion

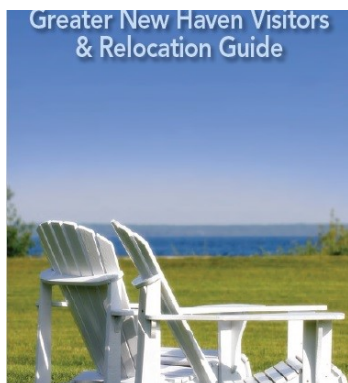
Attended Hannover Messe Advanced Manufacturing Tradeshow with available site information provided by towns and met with 25 companies. There are two companies who are actively pursuing a US location on the east coast.

Met with 45 travel and tour operators at Discover New England, including representatives from the UK, Germany, Australia, Japan, The Netherlands, China, France, Italy and Ireland

Attending Bio2018 in Boston, June 2018 in partnership with the Town of Branford and BioCT (formerly CURE)

Regional Collaboration/2018 CEDS

Finalized the 2018-2023 CEDS document with inclusion of comments—Greater New Haven: A Strategy for Success



May 22

Statewide brochure swap at Hampton Inn in West Haven



May 16

Metro-North Getaway Day at Grand Central Terminal



April 23-27

Hannover Messe Manufacturing Tradeshow, Germany

Integrate Arts, Culture & Preservation with Economic Development

Tourism

Promoted Connecticut Open House Day to the tourism attractions and towns, 6/9

Attended the Connecticut Governor's Conference on Tourism

Met with SCRCOG to structure tourism contracts

Scheduled statewide brochure swap for 5/22

Infrastructure

Extensive community outreach to garner support for the paving of the runway safety areas at Tweed. We had strong support from our partners and over 500 electronic petitions submitted in favor of expanding service at the airport. Unfortunately, the bill never made it to the Senate floor for a vote. We will continue our efforts for improved service.

Attended SCRCOG Freight Study Meeting

Advocacy

Tweed presentation to Planning and Development Committee of the New Haven Board of Alders

Mobilized lodging industry to oppose the increase in occupancy tax to 17% (B&Bs to 13%) and a decrease in statewide tourism marketing

Connecticut Lodging Association

Trafficking-in-Persons Council Meeting and Training

CLA Board Meeting

Media

Media hits on Tweed Airport, Hill-to-Downtown

Inquiry from American Pickers

Inquiry from Great American Baking Show

Inquiry from WhereTraveler.com

Inquiry from Reader's Digest

CLA Press Release: CLA member wins 2018 Connecticut Governor's Tourism Award - John Mathers of the Madison Beach Hotel

REDFO

May 18

Michelle Riordan-Nold

Connecticut Data Collaborative

Visitor Newsletter Features

- New Haven Food Truck Festival
- Dragon Boat Regatta
- Meriden Daffodil Festival
- Cherry Blossom Festival
- Long Wharf Theatre: Crowns

Education & Training

Entrepreneurs & Startups

Sponsored Startup Grind—5/3 Susan Froshauer (former CEO CURE, co-founder Rib-X Pharmaceuticals)

Collaborating with Accelerator for Biosciences in Connecticut on 12 ventures

Elm City Innovation Collaborative programming

Community Outreach

4th Annual Bioscience Careers Forum at Southern Connecticut State University

AAA Luncheon—Celebration the Madison Beach Hotel 4-Star Designation

CERC Board Meeting

CTNext: HUBCAP Wallingford

Gateway Community College

Governor's Conference on Tourism

Greater New Haven Chamber of Commerce Annual Meeting

Greater New Haven Chamber of Commerce presentation on Commission on Fiscal Stability & Economic Growth

Greater New Haven Real Estate Forum

Housing Strategy Group Meeting

New England Knowledge Corridor: Mayors Meet Millennials

New Haven Mobile Vending Meeting

SCRCOG Freight Study Meeting

Town Green Special Services District Board Meeting

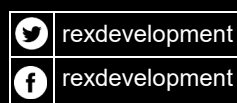
Tweed Community Meeting

West Haven Chamber of Commerce Annual Meeting

Yale Innovation Summit

REX Development
PO Box 1576
New Haven, CT 06506

P 203-821-3682
www.rexdevelopment.com



**SOUTH CENTRAL CONNECTICUT
Regional Planning Commission**

May 2018 Action Table

Ref. #	Received	Description	Adjacent RPC Towns	Abridged RPC Action
2.1	04/13/18	<i>Town of North Branford: Proposed Zoning Regulation Amendment to Create Section 42.5.19 regarding Farm Distilleries</i>	Wallingford, North Haven, East Haven, Branford, Guilford	Although there was not an official quorum at the meeting, by consensus of the members present, the RPC has determined that the proposed zoning regulation amendment does not appear to cause any negative inter-municipal impacts to the towns in the South Central Region nor do there appear to be any impacts to the habitat or ecosystem of the Long Island Sound.

CTrides: Quarter 1 Marketing Activity Summary

January - March 2018

Drive Less Connecticut Competition

The main CTrides Marketing focus for Q1 revolved around preparation and planning for our Drive Less Connecticut Competition. This month-long competition during May will encourage employers and individuals to compete for recognition and prizes, respectively, for reducing the most number of single-occupant vehicles used for commuting in order to reduce miles traveled and auto emissions. To prepare for the competition, CTrides created a landing page to promote all aspects of the competition at www.drivelessct.com, which includes information for commuters and employers. Employers are provided tools to help promote the message within their organization, and encourage commuters to take choice commutes and log the trip afterwards. Prizes are available for users who log trips in the CTrides ridematching and rewards platform.

BEworks CTrides Worksite Outreach Program

During the First Quarter, BEworks completed the Discovery component of the Strategy Development phase of the project in which BEworks reviewed the interviews it conducted with CTrides staff, CTDOT staff with whom CTrides works, the CTDOT Commissioner, and several CTrides employer partners. It observed CTrides activities in the field. It also reviewed all currently used marketing and communications materials, and available data on CTrides activities.

This phase was followed by a Behavioral Diagnostics component in which BEworks conducted a search and review of scientific literature, conducted a behavioral audit of each step of CTrides interaction with employers and employees, and developed a detailed Behavioral Journey Map for interactions with employers and employees. A workshop was held on January 23 to review learnings, identify observable target outcomes and metrics, discuss the key findings and observations, and presented the Behavioral Journey Maps in preparation for the final component of the Strategy Development phase called Ideation or the development of strategies to improve engagement with employers and employees at several key steps along the journey map.



CTrides: Quarter 1 Marketing Activity Summary (Continued)

January - March 2018

BEworks CTrides Worksite Outreach Program (continued)

During this quarter, CTrides staff and BEworks conducted regular biweekly conference calls to review the progress of the work, identify issues and plan for next steps. Several deliverables were prepared by BEworks as part of its scope of work including its report on the results of the Discovery and Behavioral Diagnostics components, two Behavioral Journey Maps (one for employer interactions and the other for employee interactions) and several summary interim reports.

Additional Marketing

- Updated General Marketing Materials for Outreach, including suite of easily editable posters and flyers to promote all Outreach events
- Updated CTrides.com home page to drive traffic to competition page
- Hired New Manager of Marketing and Communications, Jesse Imse
- Developed and deployed Try-It Day Surveys, and New Partner Followup Surveys
- Finalized all media planning and placements including billboards, radio, TV, digital, developed all creative and content for media
- Began building photo/video library for use in various marketing materials
- Secured format and speakers/moderator for 2018 Transportation Showcase



The image shows a screenshot of the CTrides website and a flyer for the CTrides Commuter Event. The website header includes the CTrides logo and navigation links: Home, Details, Employer Toolkit, Prizes, FAQs, Leaderboard, and Sponsors. The main content area features a 'DRIVE LESS CONNECTICUT' banner with the dates 'May 1st - 31st, 2018'. Below the banner, there are buttons for 'Get Started Today!', 'Employers', and 'Commuters'. A section titled 'You're Making a Difference!' (As of 5/2/18) displays a table of statistics:

Metric	Value
Greener Trips	4,571
Miles Saved	58,418
Emissions Prevented	52,701
Money Saved	\$31,838

Below the website screenshot is a flyer for the 'CTrides COMMUTER EVENT'. It features a photo of a man and a woman in business attire. The text on the flyer includes: 'Time: 9:00 AM - 10:00 AM', 'Location: Room #000', and 'Date: March 11, 2018'. At the bottom of the flyer, there is a placeholder for 'XYZ LOGO' and the CTrides logo.

Participating Organization Activity

Total number of CTrides employer participants, stakeholders and community participants is **256**.

Work has begun to inventory and classify all participant activities in preparation for the upcoming Transportation Leaders program. We've identified **6** participants who already stand at the Platinum level, and **20** more primed to make the step up from Gold to Platinum. The Transportation Leaders program is set to launch in June 2018.



Yale University



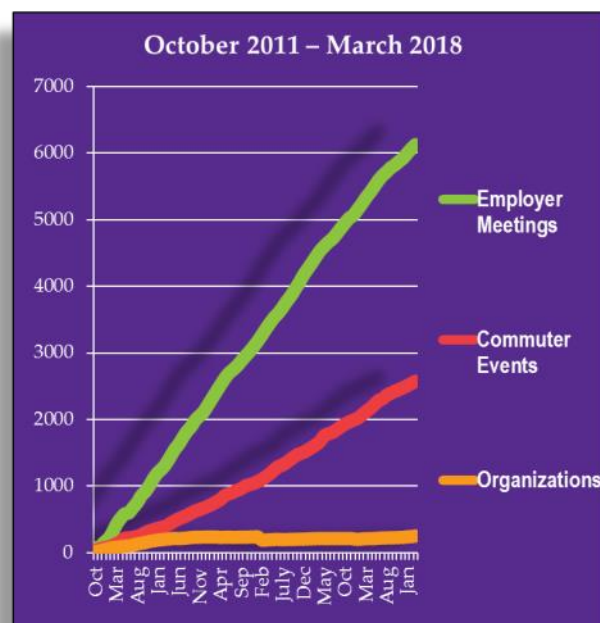
VA
HEALTH CARE | Defining
EXCELLENCE
in the 21st Century



YALE-NEW HAVEN
HOSPITAL

The CTrides Outreach Team held **204 Worksite Meetings** and **96 Commuter Events** with our worksite partners during Q1. The total number of participating organizations is at **256**.

This quarter's worksite activity, segmented by region, can be found on the following pages. A complete list of program organizations/stakeholders is in Appendix A.





Regional Worksite Highlights

Western CT includes Litchfield, Housatonic, Bridgeport & Stamford regions

Highlights

Cartus: Started strategy for 2018 carpool promo events and preferential carpool parking program, held quarterly carpool space raffle for employees

Norwalk Community College: New Student Orientation Day with CTtransit presence and U-Pass promotion

St. Vincent's College: Obtained student zip codes for plot map analysis, began planning for Transit Try-It Day

Marcus Partners: Continued visibility for Norwalk Transit / Metro-North service at events, including upcoming Earth Day event.

Porter and Chester (Waterbury): Began attending career service seminars and lunchtime table events, using interactive games to drive engagement.

University of Bridgeport: Attended two high-traffic events centered around semester kick-off, increased GBT presence on site.

Naugatuck Valley Community College (Waterbury): Attended New Student Orientation to promote local CTtransit service, refreshed several schedule boards on site.

Global Steering Systems: Held several Meet-Your-Match events to promote Try-It Day, yielding 19 carpools with 35 participants.

The Independence Center: Planned presentation and meeting to promote CTrides programs

Thule Inc.: Held initial meeting to plan ongoing outreach in English and Spanish language

Events

- Cartus
- Global Steering Systems
- Naugatuck Valley Community College (Waterbury)
- Norwalk Community Technical College
- Porter and Chester Institute (Waterbury)
- Stone Academy (Waterbury)
- The Workplace
- University of Bridgeport
- University of Connecticut - Stamford

Meetings

- ASML Inc
- CARTUS
- Greater Bridgeport Transit
- HARTransit
- Marcus Partners
- Naugatuck Valley Community College (Waterbury)
- Northwestern CT Community College
- Pitney Bowes-Danbury
- Porter and Chester Institute (Waterbury)
- Reckson/SL Green
- Stone Academy (Waterbury)
- The Workplace
- Thule, Inc.
- The Independence Center
- University of Bridgeport

- University of Connecticut-Stamford
- Western CT Council of Governments

Regional Worksite Highlights



Southern CT includes Middlesex, New Haven & coastal regions

Highlights

Branford Hall: Held second table event for new students

Amazon: Held high volume of events to build participation for a late Q1/early Q2 Try-It Day

Central Coast YMCA: Began relationship with new participant, added ERH to HR offerings

CMHC: Planned Carpool Try-It Day for April

Mystic Healthcare and Rehabilitation: Recruited Director of HR as ETC

Quinebaug Valley Community College: Held multiple events at both campuses centered around start of semester

Veterans Affairs—CT Healthcare: Began planning for bike-to-work event

Wesleyan University: Held table event, planned for Apr. 12 launch of dockless bikeshare program

Yale University: Planned virtual event for increased visibility and promotion of Drive Less Connecticut Competition

Gaylord Healthcare: Initiated contact with new ETC, set up May events to promote Competition

Gateway Community College: Held table event to promote updated ride-matching and rewards app.

Events

- 3PL Worldwide
- Albertus Magnus
- Amazon Sorting Center Wallingford
- Branford Hall (Branford)
- Connecticut Mental Health Center
- Eastern Connecticut State University
- Fusco Corporation
- Gateway Community College
- Middlesex Community College
- Mystic Healthcare and Rehabilitation LLC
- Quinebaug Valley Community College
- Quinebaug Valley Community College – Willimantic Center
- Quinnipiac University
- Three Rivers Community College
- Wesleyan University
- Yale University

Meetings

- Albertus Magnus
- Amazon Sorting Center Wallingford BDL-5
- Branford Hall (Branford Campus)
- Bristol-Myers Squibb
- Central CT Coast YMCA
- Chabaso Bakery, Inc

- City of New Haven
- Connecticut College
- Connecticut Mental Health Center
- Development4Good, LLC
- Eastern Connecticut State University
- Elm City Cycling
- Elm City Innovation Collaboration
- Fusco Corporation
- Gateway Community College
- Gaylord Specialty Healthcare
- GoNHGO
- Human Resource leadership Association of Eastern CT
- Knights of Columbus
- Middlesex Community College
- Middletown Area Transit
- Mystic Healthcare and Rehabilitation
- New Haven Mayor's Task force on Bike Education
- New Haven Smart Mobility
- Paier College of Art
- Quinebaug Valley Community College
- Quinebaug Valley Community College Willimantic Center
- Quinnipiac University
- Sea Corp
- SeeClick Fix
- Southeastern CT COG

Regional Worksite Highlights

Meetings (Continued)

- Stone Academy (West Haven)
- The Kennedy Center, Inc, Wood-bridge
- The Mary Wade Community
- Three Rivers Community College
- Veterans Affairs Connecticut Healthcare System (West Haven)
- Wesleyan University
- Wiggin & Dana, LLP
- Windham Region Transit District
- Yale University
- Zane's Cycles



Regional Worksite Highlights



Eastern CT includes the Hartford, North and Central regions of Connecticut

Highlights

Connecticut Dept. of Public Health: Signed up for ERH

Branford Hall (Southington Campus): Trained a new ETC, developed student carpool program

Hartford Hospital: Met with department heads to plan joint event with CTtransit and CTfastrak

United Healthcare: Held new partner meeting, scheduled future on-site events

Central Connecticut State University: Held joint table with CTtransit and CTfastrak to supply U-Pass and bus info for upcoming semester.

Waste Management: Planned to launch ERH next quarter in conjunction with a Transit Try-It Day.

Jackson Laboratory: Distributed information for new staff and prospective bus riders.

Windsor Health and Rehab: Held new partner tabling event

Amazon (Windsor): Held first ETC meeting, planned March events

UConn Health Center: Held multiple events to generate feedback on the 913 line

ESPN: Discussed shuttle opportunities and ERH enrollment with global TDM director of Walt Disney Company

The Hartford: Planned bike to work

event, Transit Try-It day, and national employee webinar

Office of State Comptroller: Held building-wide tabling event

Rich Product Corporation: Held table event with bi-lingual CTrides staff

Hartford Steam Boiler: Held table event with multiple inquiries on Hartford Line and Trial Bus Passes

Central CT Chamber of Commerce: Participated in Women In Business networking event to spotlight our current programs, held demonstration on transit trip planning

UConn Storrs: Planned Earth Day event

Events

- Branford Hall (Southington campus)
- Cabela's
- Capital Community College
- Central Connecticut State University
- CT DEEP (Hartford)
- CT DEEP (New Britain)
- Hartford Steam Boiler
- Jackson Laboratory
- Lincoln Life Insurance/Freemont Group Management
- Office of the State Comptroller
- Paradigm Property Management
- Rich Product Corporation
- The Hartford
- Trinity College
- UConn Health Center
- Windham Regional Community Council

- Windsor Health and Rehabilitation Center, LLC

Meetings

- Advance Auto Parts
- Amazon Fulfillment Center BDL-2
- Avon Health Center
- Branford Hall (Southington campus)
- Cabelas
- Capital Community College
- Center for Latino Progress
- Central Connecticut Chambers of Commerce
- Central CT Chambers of Commerce
- Cigna
- Connecticut Children's Medical Center
- Connecticut DEEP (Hartford)
- Connecticut DEEP (New Britain)
- Department of Economic and Community Development
- Department of Public Health (Hartford)
- ESPN
- Goodwin College
- Hartford Adult Education Center
- Hartford HealthCare System Support Office
- Hartford Hospital
- Hartford Steam Boiler
- HomeGoods Distribution

Regional Worksite Highlights



Meetings (Continued)

- Jackson Laboratory
- Job Corps (Hartford)
- LAZ Parking
- Limebike
- Manchester Community College
- Natchaug Hospital
- Office of the State Comptroller
- Paradigm Property Management
- Porter & Chester Institute (Rocky Hill)
- Porter & Chester Institute (Enfield)
- Rich Product Corporation
- Shipman & Goodwin
- Stanley Black & Decker
- The Hartford
- Town of Farmington
- Trinity College
- TSKP Studios
- Tunxis Community College
- UConn Health Center
- UConn School of Business
- United Bank
- United Healthcare
- University of Connecticut (Storrs)
- University of Hartford
- University of St. Joseph School of Pharmacy
- Voya
- Waste Management
- West Hartford Health and Rehab
- Windham Regional Community Council
- Windsor Health and Rehabilitation Center, LLC
- Wiremold/Legrand
- YMCA Greater Hartford

Quarterly Report

January—March 2018

Customer feedback:

"Wanda sent a very prompt response. I thought my email would get lost in the shuffle. Early Monday morning Wanda responded. Great!"

"Lisa went above and beyond for me! I have been trying to figure this out for days. I am grateful for the extra mile customer service."

"Thanks for perfectly giving all the needed information."

"Great experience using the live chat support!"

"Thank you for following up and making sure I've received the information."

"Please keep the trains running despite what the governor wants to do. I take the train every day. The proposed schedule is not good for we commuters... Thanks, Susan Chamberland"

"IF SLE WAS AS GOOD AS CINDY WE WOULD NOT BE HAVING A PROBLEM!!!!!"

"Very timely reply with everything I needed."

Customer Service Updates

PA Automation

Ongoing testing and development.

Contact Center Overhaul

Rolled out Salesforce integration with email and web forms being fully integrated, and email branding operational. Began Phase II which covers phone system integration.

Emergency Ride Home (ERH) Incentives

CTrides began working with a third-party vendor to use online debit cards as a reimbursement method to make the process more seamless and customer-friendly.

CTfastrak Rewards

CTrides took over administration of the CTfastrak Rewards program, containing 60 rewards partners.

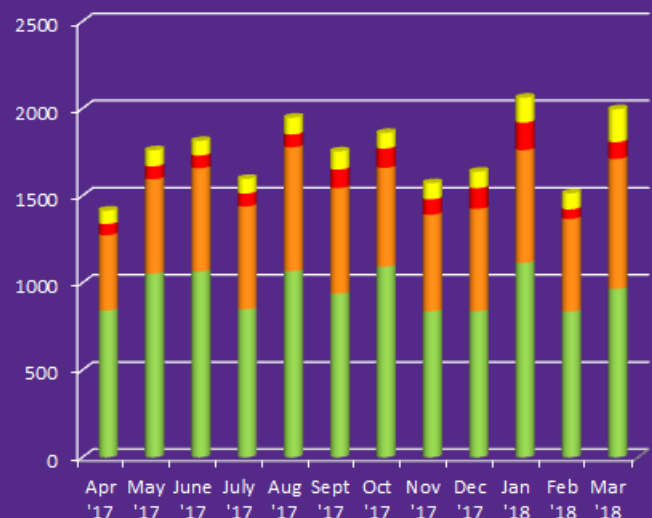
Telework

State Education Resource Center updated telework and severe weather policies with CTrides assistance.

Customer Service Details:

- **5,575 Total Inquiries into CTrides**
 - * **1,926 inbound calls**
4 inquiries about available disabled services
1 bilingual inquiries
 - * **Responded to 2,917 email inquiries**
Great or OK rating on 77% of emails
 - * **310 marketing/informational outbound calls**
 - * **Facilitated 422 live online chats of which 87 were SMS (text) chats**
4.7 out of 5 (best) avg. rating on all chats
- **Provided 16 Emergency Rides Home** to 8 vanpool riders, 7 express bus riders, and 1 Shore Line East rider.
- **Distributed 6 trial bus passes to commuters** meeting the program's Trial Ride criteria.
- **A follow-up survey** for the quarter tallied 3 responses with 1 using the pass, respondent will continue to use transit and rated the service a 4 or better out of 5.

1st Quarter 2018



- ▶ **1,926— Inbound Calls**
- ▶ **2,917— Email Inquiries**
- ▶ **310— Outbound Calls**
- ▶ **422— Online Chats**

CTrides Ridematching & Rewards Program

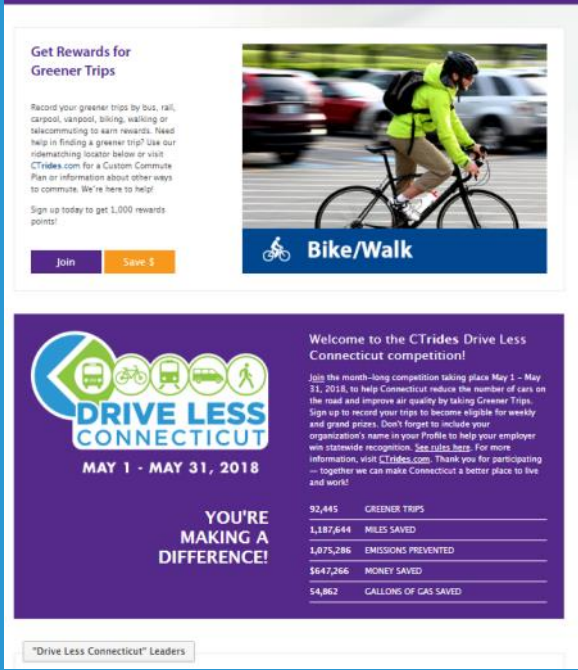
CTrides added **795 new members** to the Ridematch & Rewards program in the first quarter of 2018.

The transition for CTrides White Labeling was completed for March 2018. All NuRide branding has been switched to seamless CTrides branding on the old nuride.com/ctrides web address, which is now ctrides.nuride.com. This gives the user a more consistent experience when navigating between ctrides.com and our ridematching & rewards platform. CTrides and NuRide worked together on customizations to the ridematching & rewards platform to help promote May's Drive Less Connecticut Competition as well, from ongoing communications blasts to placement of relevant competition data on user dashboards and non-signed in visitors to the login portal.

Miscellaneous

CTrides has acquired iPad tablets for field use, provided by NuRide. This allows all Commuter Program Managers a fast and easy way to demonstrate the ridematching & rewards platform, as well as collect new user signups without the use of traditional pen and paper signups. On the customer service side, this has significantly decreased the time needed to process new user signups.

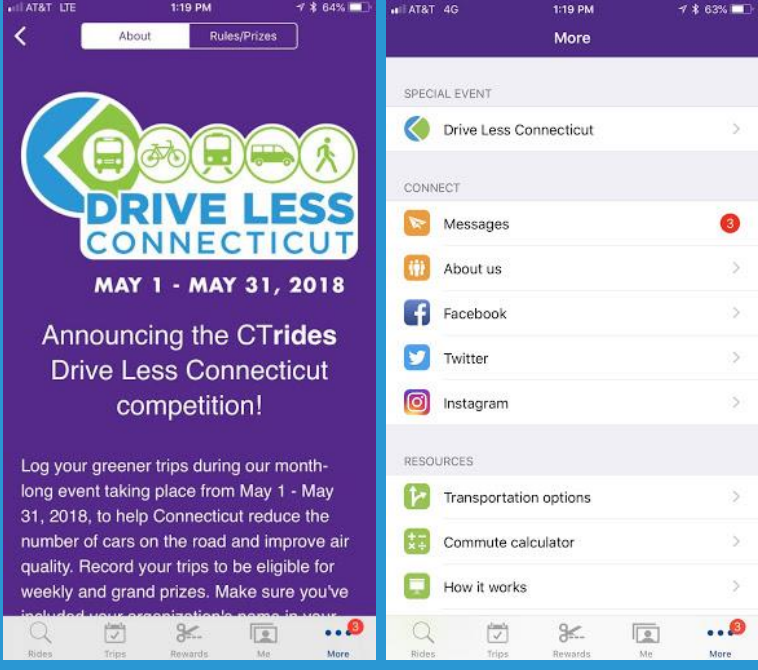
A major focus continues to be the launch of a CTrides Ridematch and Rewards Android-capable app. The app is a top priority as nearly half of the users of the service use an Android phone and are unable to download the current app (only available on Apple devices). Because of the variety of operating systems that use Android, launch of the app has been pushed to Q2 for proper testing procedures. As of Q1 2018, testing is still under way.



This screenshot shows the 'Get Rewards for Greener Trips' section on the website. It features a 'Bike/Walk' button and a 'Join' button. Below this is a 'DRIVE LESS CONNECTICUT' banner for the competition from May 1 to May 31, 2018. The banner includes a table of statistics:

92,445	GREENER TRIPS
1,187,644	MILES SAVED
1,075,286	EMISSIONS PREVENTED
\$647,266	MONEY SAVED
54,862	GALLONS OF GAS SAVED

Below the table is a 'Drive Less Connecticut' Leaders section.



This block contains two screenshots of the CTrides iOS app. The left screenshot shows the 'About' and 'Rules/Prizes' tabs at the top, with a 'DRIVE LESS CONNECTICUT' banner for the competition from May 1 to May 31, 2018. The right screenshot shows the 'More' tab, which includes a 'SPECIAL EVENT' section for 'Drive Less Connecticut', a 'CONNECT' section with links to Messages, About us, Facebook, Twitter, and Instagram, and a 'RESOURCES' section with links to Transportation options, Commute calculator, and How it works.

Test screenshot of ctrides.nuride.com during competition month

Screenshots of CTrides iOS App

- 11



- | | | |
|--|--|---|
| 85. GoNHGO | 105. IFG Companies (Guilford Specialty Group) | 126. Middlesex Community College - Meriden Campus |
| 86. Goodwill of Western & Northern CT | 106. IRS | 127. Middlesex Hospital |
| 87. Goodwin College | 107. Jackson Laboratory | 128. Middlesex Hospital Shoreline Medical Center |
| 88. Greater Bridgeport Transit | 108. Job Corps (Hartford) | 129. Middletown Area Transit |
| 89. Greater Norwalk Chamber of Commerce | 109. Job Corps New Haven | 130. Milford Transit District |
| 90. Greater Waterbury YMCA | 110. Jones Lang Lasalle Americas | 131. Mitchell College |
| 91. Greenwich Board of Education | 111. JP Svendsen Insurance Agency | 132. Mohegan Sun Casino |
| 92. Greenwich Chamber of Commerce | 112. Kaman | 133. Mystic Healthcare and Rehabilitation LLC |
| 93. Hartford Adult Education Center | 113. Key Bank - New Haven | 134. Mystic Marriott Hotel & Spa |
| 94. Hartford Foundation for Public Giving | 114. Knights of Columbus | 135. Naugatuck Valley Community College (Danbury) |
| 95. Hartford HealthCare System Support Office | 115. Konica Minolta Business Solutions | 136. Naugatuck Valley Community College (Waterbury) |
| 96. Hartford Hospital | 116. Law offices of John Andreini | 137. Naugatuck Valley Council of Governments |
| 97. Hartford Steam Boiler | 117. Lawrence + Memorial Hospital | 138. Naval Submarine Base New London |
| 98. HARTransit | 118. Lincoln Life Insurance/Freemont Group Management | 139. New Britain CT Works Center |
| 99. Henkel Corporation | 119. Lower Connecticut River Valley Council of Governments | 140. New Britain Downtown District |
| 100. Hispanic Advisory Council of Greater Stamford (HACGS) | 120. Manchester Community College | 141. New Haven Mayor's Task Force on Bike Education |
| 101. Homegoods Distribution | 121. Marcus Partners Mgmt. | 142. North East Transportation Co. |
| 102. Homes For the Brave | 122. MassMutual | 143. Northeastern Connecticut Chambers of Commerce |
| 103. Hospital for Special Care | 123. MedSource Consultants | 144. Northwest Hills COG |
| 104. Housatonic Community College | 124. Medtronic | 145. Northwestern CT Community College |
| | 125. Middlesex Community College | 146. Norwalk Community College |
| | | 147. Norwalk Housing Authority |
| | | 148. Norwalk Transit |
| | | 149. NWCC Center for Workforce Development |
| | | 150. Office of Policy and Management |
| | | 151. Office of the Attorney General |
| | | 152. Office of the Secretary of the State |
| | | 153. Office of the State Comptroller |
| | | 154. Oracle Corporation |
| | | 155. Paier College of Art |



156. Paradigm Property Management
157. People Friendly Stamford
158. People's United Bank
159. PEP - Lacey Manufacturing
160. Pitney Bowes-Danbury
161. Pitney Bowes-Shelton
162. Porter & Chester Institute (Branford)
163. Porter and Chester Institute (Enfield)
164. Porter and Chester Institute (Stratford)
165. Porter and Chester Institute (Waterbury)
166. Pratt & Whitney - Middletown
167. Pratt and Whitney
168. ProHealth Physicians
169. Prudential (Hartford)
170. Quinebaug Valley CC
171. Quinnipiac University
172. Quinnipiac University - North Haven Campus
173. Radiall USA Inc.
174. Reckson/SL Green
175. Rich Product Corporation
176. Saint Francis Hospital
177. Sea Corp
178. SeeClickFix
179. Shipman & Goodwin
180. Siemens Healthcare Diagnostics
181. Siemon Company
182. Sikorsky Aircraft Corporation—Bridgeport
183. Sikorsky Aircraft Corporation—Shelton
184. Sikorsky Aircraft Corporation—Stratford
185. Society for Human Resource Management
186. South Central Regional Council of Governments
187. Southeast Area Transit
188. Southeastern Connecticut Council of Governments
189. Southern Connecticut State University
190. Southwest Community Health Center
191. St. Mary's Hospital
192. St. Vincent's College
193. St. Vincent's Medical Center
194. Stamford Chamber of Commerce
195. Stamford Downtown Special Services District (SDSSD)
196. Stanley Black & Decker
197. State Education Resource Center
198. State of Connecticut
199. Stone Academy (East Hartford)
200. Stone Academy (Waterbury)
201. Stone Academy (West Haven)
202. Sun Life Financial
203. Tauck Tours
204. The Business Council of Fairfield County
205. The Hartford
206. The Independence Center
207. The Kennedy Center, Inc.
208. The Mary Wade Community
209. The Watermark at 3030 Park
210. The Workplace
211. Three Rivers Community College
212. Thule Inc
213. Town Green Special Services District
214. Town of Farmington
215. Town of Greenwich
216. Town of Windsor
217. Travelers
218. Trinity College
219. Triumph
220. TSKP Studios
221. Tunxis Community College
222. U.S. Department of Housing and Urban Development
223. UConn Hartford
224. UConn Health Center
225. United Bank
226. United Healthcare
227. United Illuminating
228. United States District Court: District of Connecticut
229. University of Bridgeport
230. University of Connecticut (Storrs)
231. University of Connecticut-Stamford
232. University of Connecticut—Waterbury
233. University of Hartford
234. University of New Haven
235. University of Saint Joseph
236. University of St. Joseph School of Pharmacy

- 237. Valley Transit District
- 238. Veterans Affairs Connecticut
Healthcare System (Newington)
- 239. Veterans Affairs Connecticut
Healthcare System (West Haven)
- 240. Voya
- 241. vRide
- 242. Waste Management
- 243. Waterbury Hospital
- 244. Wesleyan University
- 245. West Hartford Health and Rehab
- 246. Western Connecticut State
University
- 247. Western CT Council of Governments
- 248. Wiggin & Dana, LLP
- 249. Windham Region Transit District
- 250. Windham Regional Community
Council
- 251. Windsor Health and Rehabilitation
Center, LLC
- 252. Wiremold/Legrand
- 253. Workers' Compensation
Commission
- 254. Yale University
- 255. Yale-New Haven Hospital
- 256. YMCA Greater Hartford